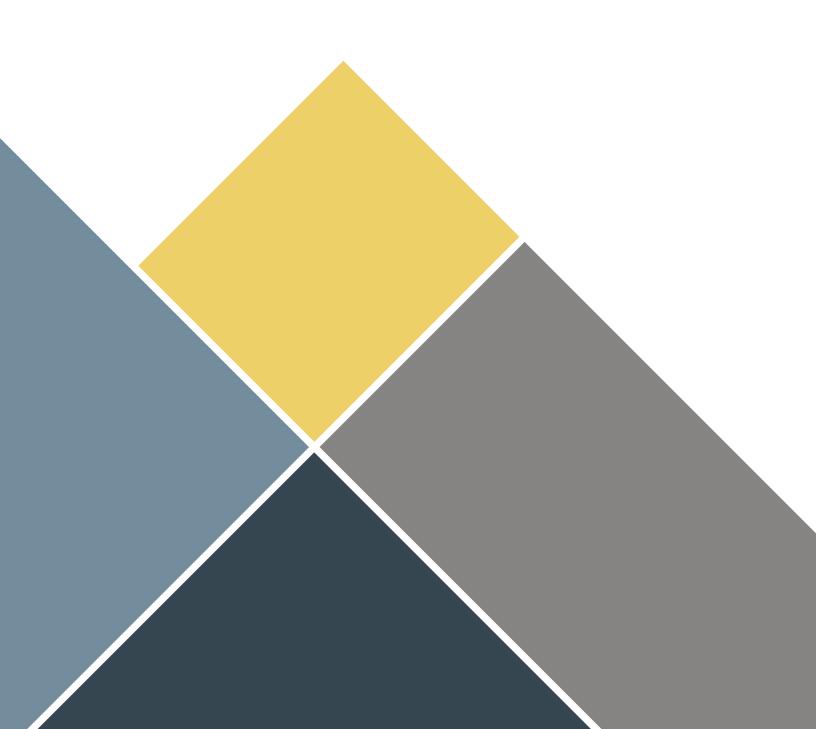
For Steering Committee Use Only - June 6th, 2023 DRAFT COMPREHENSIVE PLAN

2023

COMMUNITY ENGAGEMENT MEMO

WOOSTER COMPREHENSIVE PLAN



OVERVIEW

The public engagement process for the Wooster Comprehensive Plan 2023 began with the first Steering Committee meeting on February 28, 2023 and ran through the close of the online public engagement survey on May 18, 2023.

City staff and the consultant team used a variety of outreach methods to effectively communicate opportunities for the public to engage in the process. The City posted notice of the opening of the online community survey on its website and social media pages, published the link to the survey in its online city newsletter the week of April 10, and mailed survey information to each resident as part of May 2023 utility bills. It also provided survey information boards at stakeholder small group meetings and one of the Open House events. In total, over 2,000 people participated in public engagement efforts, generating 1,000s of ideas for how to shape the future of Wooster. This document outlines the public engagement process, and key takeaways garnered from the ideas and aspirations of the community.

Steering Committee

engaged throughout this process. Completed 2 of 6 total meetings.

Stakeholder 60+ Group
Participants

across 7 focus group/stakeholder meetings.

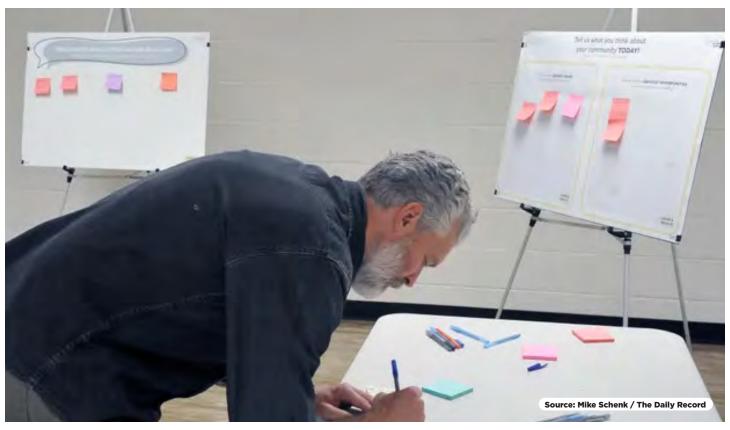
1836 Survey Responses

via online survey, which was conducted over the course of 3 weeks.

50+ Open House Participants

between two in-person sessions held mid-day and in the evening.





Participation during the midday public open house at the Wooster Community Center



Participation during a Steering Committee Meeting.

ISSUES + OPPORTUNITIES

Through multiple engagement events the community was asked what they believe are the biggest issues and opportunities facing the city. These question were posed to the steering committee, at the focus groups, survey, and community meetings. The following are the key takeaways/themes from the many responses received to these two important questions.

> "What do you believe are the most critical issues or **significant challenges** for the future of Wooster?"

There is a **lack of housing stock** across all demographics and an important question of where it would go.

Restaurant dining is currently the only entertainment available in the downtown area.

There is a **lack of affordable housing** for low-income residents, and current affordable housing is in disrepair.

Public transportation options are not sufficient and do not reach outside the City.

There are problems with vagrancy, homelessness and mental health issues which do not currently have adequate solutions.

There is limited land zoned to support **new development** and expansion.

There is not enough willing and/or skilled workforce.

There is an important **concern about** creating strategic future growth that shows regard for Wooster's farmland and agricultural roots.

There is a vulnerable population affected by poverty and food insecurity.

There is a need for **more public** gathering space and for parks and recreation facilities which can accommodate expanded programming.



"What do you believe are the greatest opportunities for the future of Wooster?"

Rezoning to accommodate mixed-use infill and housing development.

Promotion of relationships between the City and higher education to retain talent after graduation.

Promotion of the land bank to **create** infill opportunities in blighted areas.

Local partnerships for **more transit** options and start a regional transportation partnership with other counties.

Use of the CRA and TIF **incentives** to encourage redevelopment in underdeveloped areas.

The capacity of or opportunity to rebuild the Community Center.

The creation of a central gathering space downtown with adequate parking.

Intra-agency cooperation to **address** problems of poverty, homelessness and mental health.

Connection of **priority corridors** of downtown, College of Wooster, and Hospital District - and create a downtown Arts District.

City-county relationships that help with goals for strategic growth.

COMMUNITY SURVEY

The consultant team drafted a 28-question community survey which was reviewed by city staff and published online on April 10, 2023 for input from local residents. Open for five weeks, the survey was advertised to the public via the city's website and social media account and a flyer with a QR code link to the survey included in May utility bills citywide.

The following page shows a snapshot of key questions and results from the community survey.

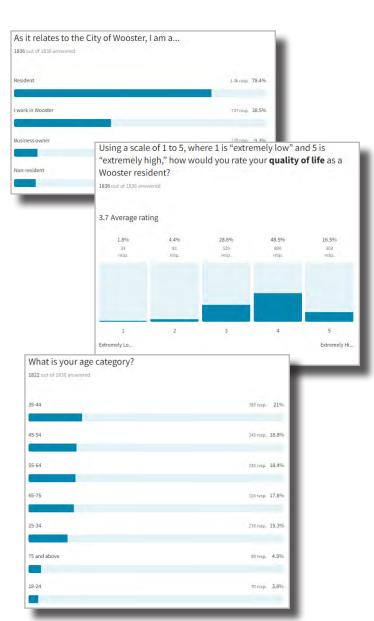
The in-depth results with public comment can be accessed by scanning the QR code below from any mobile device.



Access and review the full and detailed **COMMUNITY SURVEY RESULTS!**

Scan the QR code with your smartphone or visit https://rb.gy/f2s25 to view!

respondents



Examples of the detailed feedback available through the QR code or the link.



Which would you focus on most to improve Wooster's quality of life? Top 5 responses below:











Neighborhood revitalization

Housing

Improving roads

Public transit

More parks

Using a scale of 1 to 5, where 1 means "not at all supportive" and 5 means "very supportive,"

Wooster needs to provide a mix of housing types to attract people at various life stages



avg. rating

Using a scale of 1 to 5, where 1 means "very unaffordable" and 5 means "very affordable", do you feel that the housing options in Wooster are affordable to you?

Which types of housing do you believe Wooster needs more of?

61%

AFFORDABLE HOUSING

59%

MODERATELY PRICED HOUSING

44%

SINGLE FAMILY

23%

SENIOR HOUSING

21%

TOWNHOMES AND CONDOS

6%

HIGH-END APARTMENTS

Using a scale of 1 to 5, where 1 means "strongly disagree" and 5 means "strongly agree,"

Wooster needs to create an **updated** community center

avg. rating

that could include meeting rooms, gymnasiums, indoor/outdoor walking and other facilities, etc.

Given the relationship between city services, income-generating development and tax levels, which scenario do you most prefer?

..lower taxes, but stable services paid for by new growth and development.

..limited development, and stable services funded by some tax increase.

..limited development and lower taxes, even if it means cutbacks in services.

avg. rating

Using a scale of 1 to 5, where 1 means "strongly disagree" and 5 means "strongly agree,"

Wooster needs to continue to invest in downtown.

STAKEHOLDER INTERVIEWS

The consultant team met with seven groups of stakeholders in May 2023. These groups included groups focused on housing, two business community groups, arts, medical, and education community groups. Participants were asked about issues and opportunities in the community, and general dialogue ensued about the future of Wooster. The following is a summary of these meetings.

"As we continue to grow and expand, we should strive to do so strategically, with preservation in mind, paying homage to our agricultural roots."

- Wooster Stakeholder

Wooster Housing Coalition

- » To help answer the housing needs in our community, utilize the Land Bank and start the infill development in blight area.
- » Preserve farmland and agriculture when planning for future development
- » Create attainable housing
- » Create more accessible City and Countywide transportation, especially for workforce between housing and job opportunities
- » Build multifamily housing on unused land

Arts Focus Group

- » Revisit RT zoning downtown to accommodate different types of housing, including housing for visiting artists
- » Establish an arts culture that becomes part of the community
- » Create financing incentives for area housing in the arts district
- » Create more green spaces and areas for outdoor performances
- » Open streets for easy walkways between arts organizations



Business Focus Group #1

- » Work for balanced growth—keep workforce and families in Wooster
- » Continue to reinvent and revitalize downtown
- » Capitalize on correct workforce training and development
- » Create new workforce housing
- » Focus on safety and security issues downtown including addressing homelessness and drugs

Education Focus Group

- » Create affordable, multi-unit housing
- » Create and foster college-community connections
- » Build workforce development programs
- » Continue streetscaping to create a more pedestrian-friendly community
- » Create summer parks and recreation programs for children

Business Focus Group #2

- » Create more amenities and businesses downtown with parking to support it
- » Improve technology infrastructure
- » Engage local businesses and people who are ready to help fix the housing issue
- » Support the homeless and underhoused with mental health and other support services
- » Grow the relationship between the City and County to help create collaborative solutions

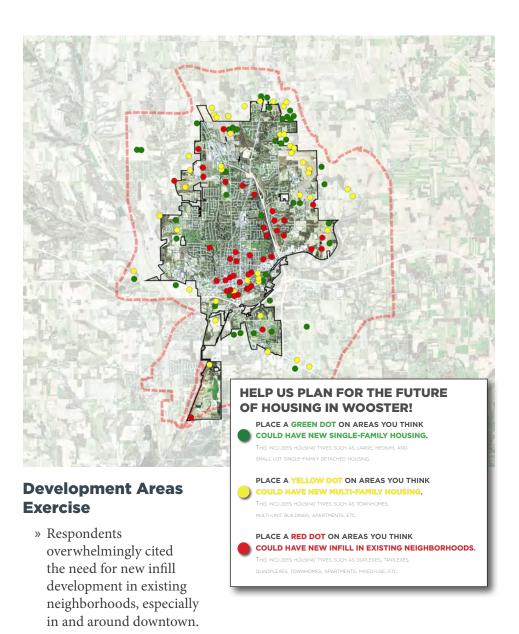
Healthcare Focus Group

- » Create a free shuttle from the college to downtown
- » Address safety issues in neighborhoods south of downtown
- » Improve Beall corridor including beautification nodes
- » Provide more adult sports programming and court space
- » Better maintain the current park system

OPEN HOUSE SUMMARY

The consultant team held a day of local open houses on Thursday, May 11. This included a two-hour lunch session at the Wooster Community Center and a two-hour evening session at local restaurant, Spoon. The consultant team recorded public comments and spoke to community members about the planning process and purpose. Participants were engaged in a series of activities designed to solicit specific feedback that would help inform the development of the Plan. The following are the results of these activities.

Note, issues and opportunities activities, and general comments and ideas were included and summarized as part of the issues and opportunities outlined on the previous pages.

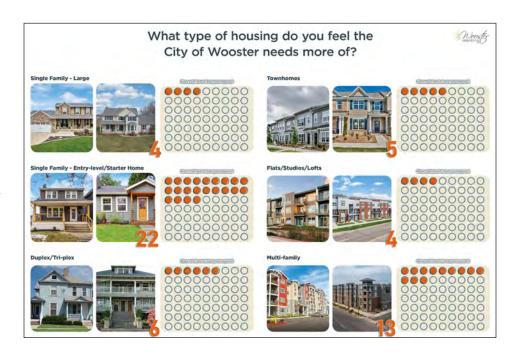


- » Participants also felt that new single family housing should generally be built adjacent to the city boundary
- » The public concentrated yellow dots just inside city limits, which designated the need for new multi-family housing
- » Limited support for housing expansion south of US-30
- » This exercise supports the publics general feeling that growth respect the areas agricultural roots



Housing Types Board

- » The top two noted housing type needs were single-family entrylevel and starter homes and multifamily housing
- » Generally, the preferred housing types in this exercise are more dense in nature and their development can be accomplished via infill
- » The top choices also support a general need for more affordable choices in the rental market, and ownership for a variety of the community demographic



Park Activities Board

The top four types of amenities and activities respondents would like to see more of in City parks were:

- » Educational programming
- » Amphitheater/stage for outdoor events and performances
- » After school and summer programs for youth
- » Citywide events
- » Multiuse trails



COMMUNITY ENGAGEMENT KEY TAKEAWAYS

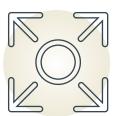
This page summarizes the key takeaways and themes from 1000s of ideas generated from the community input. These themes and takeaways together with the existing condition and trends research inform the development of the plan framework.



Respondents noted that there is a lack of adequate and diverse housing types for all demographics



Residents would like to see balanced growth retaining the agricultural identity rooted deeply in the community



A desire for strategic growth over the long term, balancing smart growth and new development with preservation

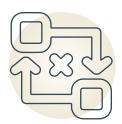


Respondents would like to see development of more intracity and intercity transit options



Residents desire additional shopping and entertainment options in the downtown area with adequate public parking to support them



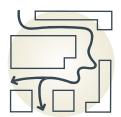


Respondents want to think about the ways the community can work together to be self-sustaining when considering business growth and development

(i.e., local agriculture to local food security and goods production).



Working in partnership with the county and higher education institutions within Wooster



Continuing to develop community connectivity and walkability



Developing local workforce and creating housing and transit options to support it



Residents would like more space for parks and recreation which can accommodate expanded programming



Residents desire more public gathering spaces, especially in Downtown Wooster

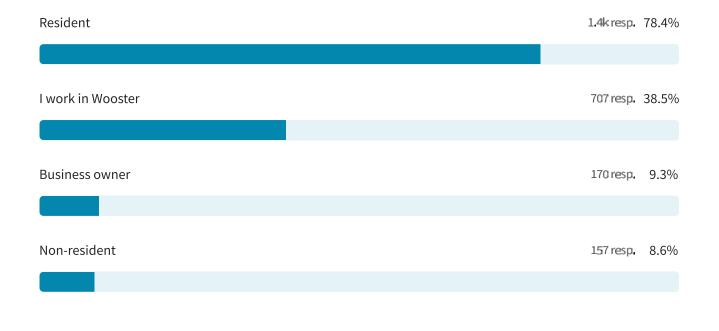
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Wooster Comprehensive Plan Community Survey

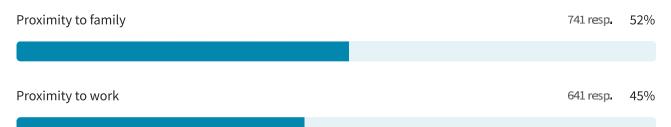
1,836 responses

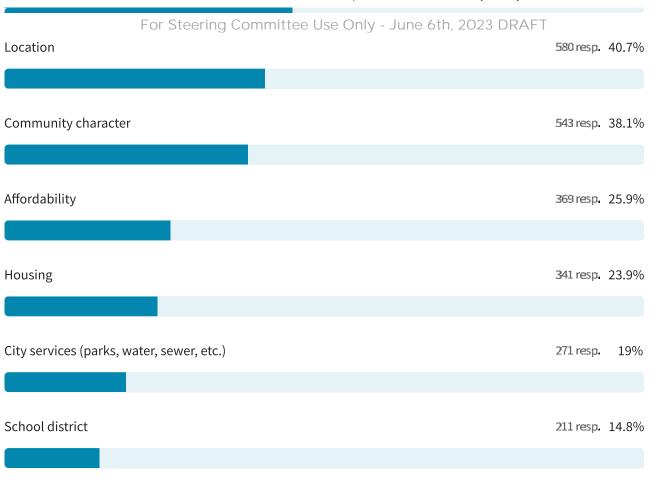
As it relates to the City of Wooster, I am a...

1836 out of 1836 answered

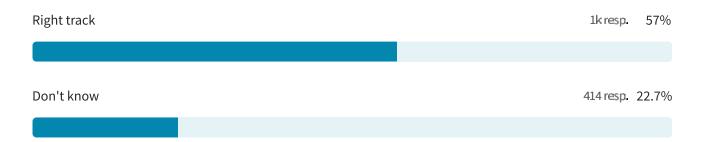


Based on your previous answer, why do you **choose to stay** in Wooster?





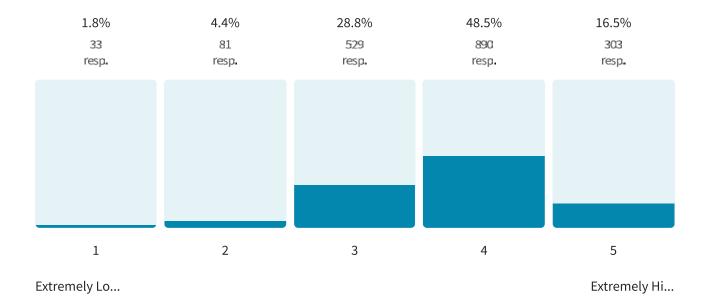
Generally speaking, would you say that things in Wooster are on the right track, or headed in the wrong direction? 1824 out of 1836 answered



Using a scale of 1 to 5, where 1 is "extremely low" and 5 is "extremely high," how would you rate your **quality of life** as a Wooster resident?

1836 out of 1836 answered

3.7 Average rating

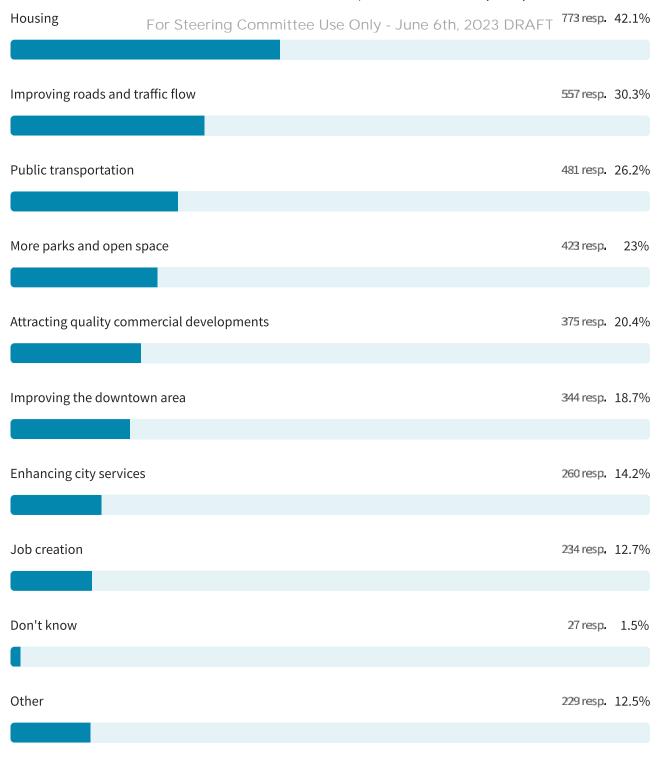


Of the following, which would you focus on most to improve Wooster's quality of life?

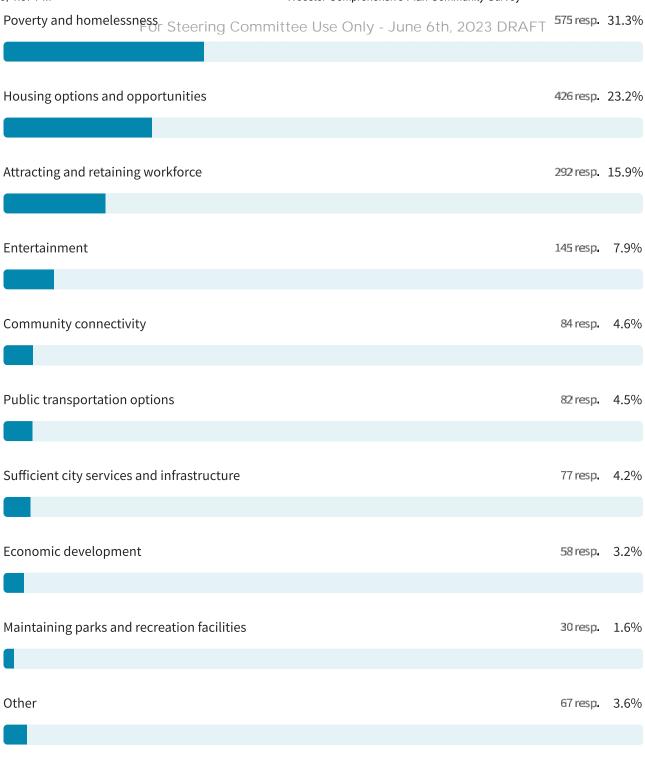
1836 out of 1836 answered

Neighborhood revitalization

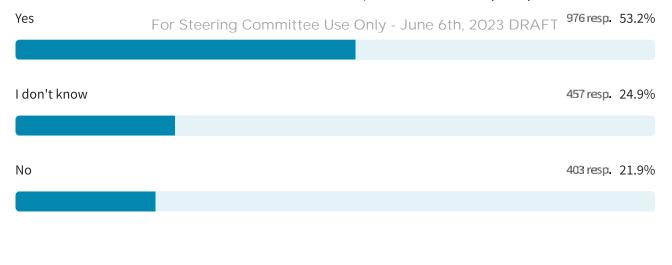
793 resp. 43.2%



In your opinion, what is the **most significant challenge** facing Wooster?



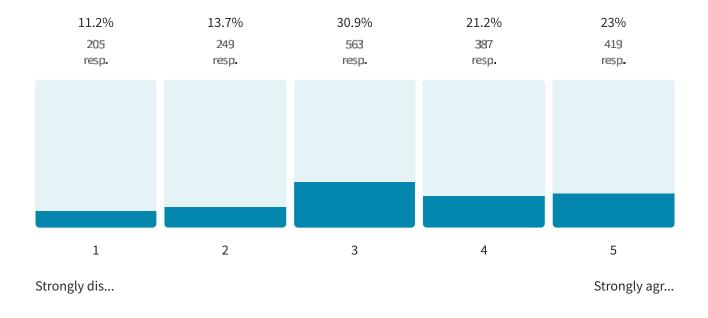
Do you believe Wooster has the **right mix of jobs and opportunities to support your family** over the next 10 years? 1836 out of 1836 answered



Using a scale of 1 to 5, where 1 means "strongly disagree" and 5 means "strongly agree," how important is it that the city allocate funds to invest in other modes of transportation, such as walking, bicycling, and off-road trails?

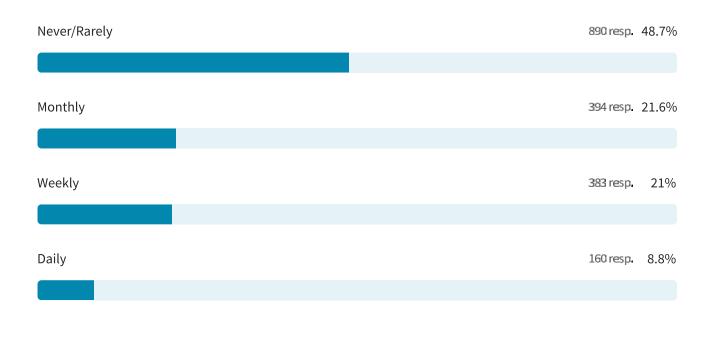
1823 out of 1836 answered

3.3 Average rating



Not including sidewalks, how often do you use the biking/walking trails?

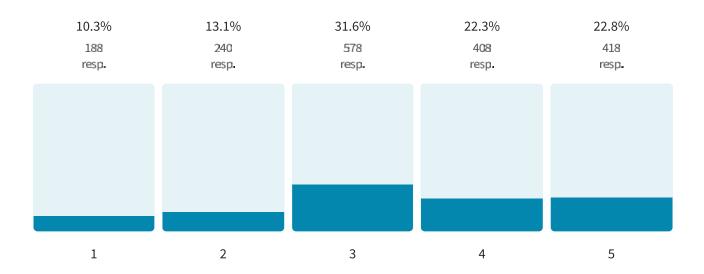
1827 out of 1836 answered Steering Committee Use Only - June 6th, 2023 DRAFT



We need to create an **updated community center** that could include meeting rooms, gymnasiums, indoor/outdoor walking and other facilities, etc.

1832 out of 1836 answered

3.3 Average rating



Strongly dis...

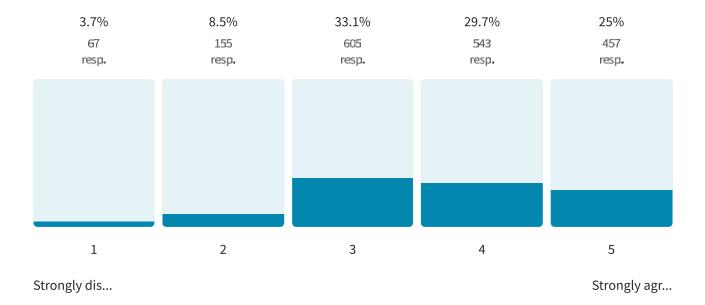
For Steering Committee Use Only - June 6th, 2023 DRAFT

Strongly agr...

The city should **improve existing parks and recreation amenities** such as playground equipment, shelters, and restrooms.

1827 out of 1836 answered

3.6 Average rating

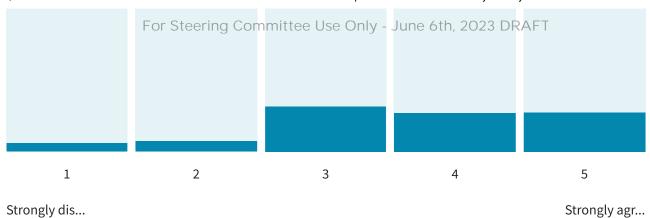


We should update/modernize Christmas Run Pool.

1823 out of 1836 answered

3.6 Average rating

6%	7.4%	31.8%	27.2%	27.6%
109	134	580	496	504
resp.	resp.	resp.	resp.	resp.



We need to **improve walking and biking connections** between existing parks.

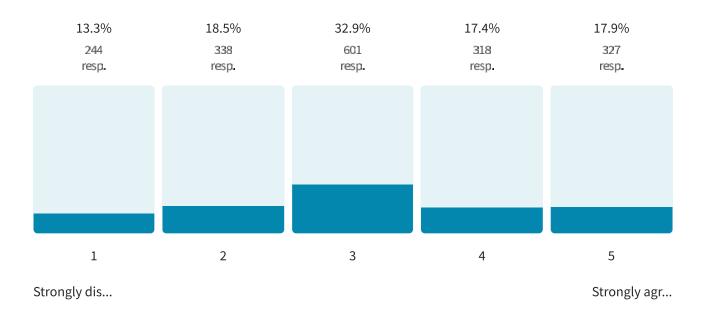
1830 out of 1836 answered

3.4 Average rating



We need more new parks and greenspace.

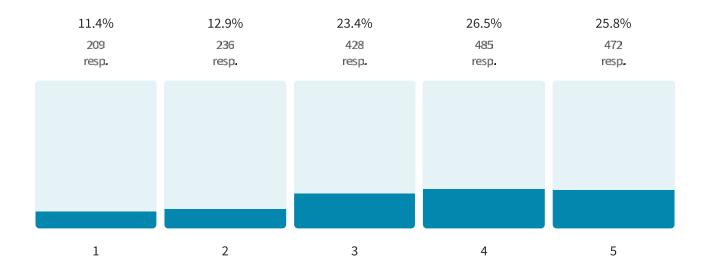
3.1 Average rating or Steering Committee Use Only - June 6th, 2023 DRAFT



We need an **outdoor performing arts venue** for concerts and other community events.

1830 out of 1836 answered

3.4 Average rating



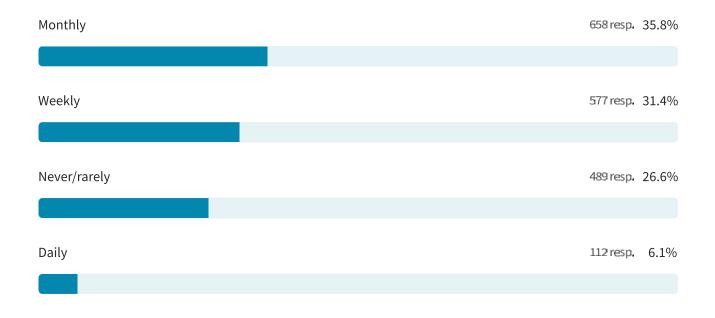
Strongly agr...

Strongly dis...

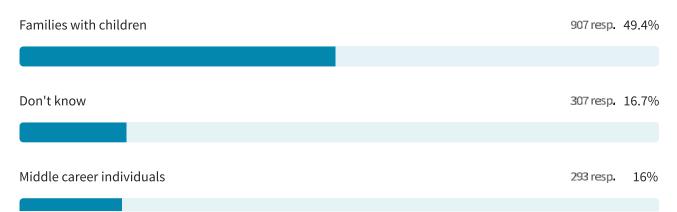
For Steering Committee Use Only - June 6th, 2023 DRAFT

How often do you visit a park in Wooster?

1836 out of 1836 answered

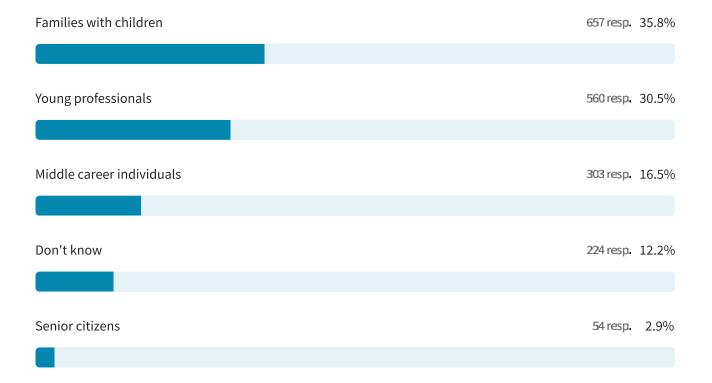


Considering the homes and amenities available in the community, which of the following groups do you believe is most attracted to living in Wooster?



	For Steering Committee Use Only - June 6th, 2023 DRAFT		
Senior citizens		173 resp.	9.4%
Young professionals		112 resp.	6.1%
Other		44 resp.	2.4%

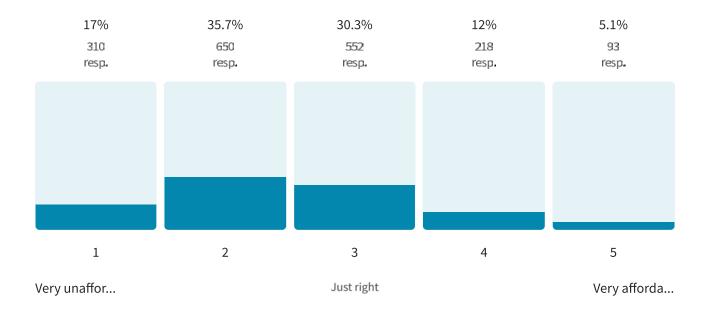
And of these same groups, which would you most like Wooster to attract more of?



Using a scale of 1 to 5, where 1 means "very unaffordable" and 5 means "very affordable", **do you feel that the housing options in Wooster are affordable to you?**

1823 out of 1836 answered

2.5 Average rating



Do you believe there is a **property maintenance issue regarding residential property** in the city?

1794 out of 1836 answered

Yes, for all types of housing

913 resp. 50.9%



Do you believe there is a property maintenance issue regarding commercial property in the city?

1800 out of 1836 answered

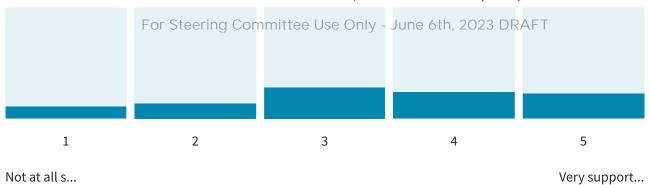


Encourage the **development** of *new mixed-use buildings*, *apartments*, *townhomes and condominiums* **in and around downtown**

1831 out of 1836 answered

3.3 Average rating

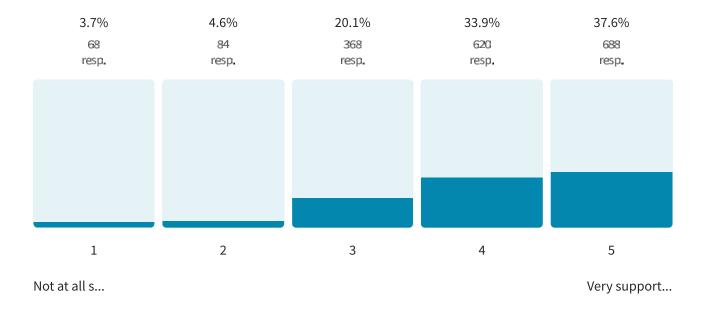
11%	13.9%	28.3%	24%	22.8%
201	255	519	439	417
resp.	resp.	resp.	resp.	resp.



Provide **a mix of housing** to attract people at various life stages

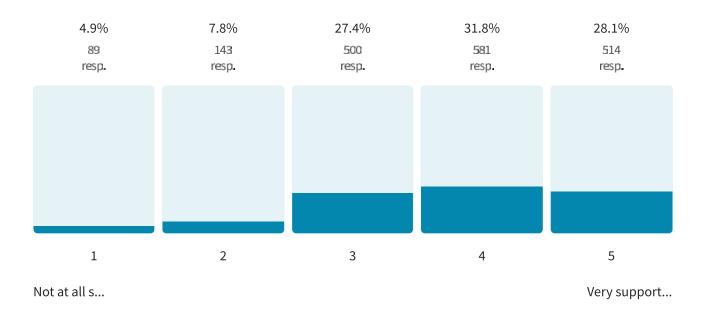
1828 out of 1836 answered

4.0 Average rating



Encourage **senior housing** options

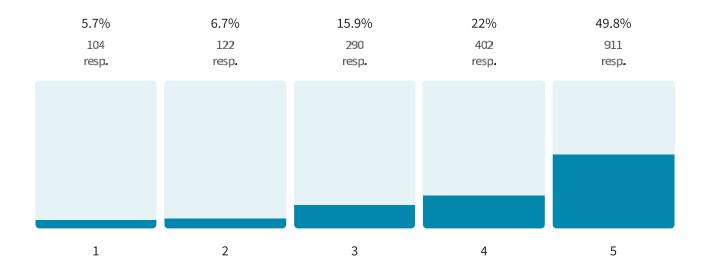
3.7 Average rating or Steering Committee Use Only - June 6th, 2023 DRAFT



Add affordable housing

1829 out of 1836 answered

4.0 Average rating



Not at all s...

For Steering Committee Use Only - June 6th, 2023 DRAFT Very support...

Which types of housing do you believe Wooster needs more of?

1836 out of 1836 answered

Affordable housing	1.1k resp. 60.9%
Moderately priced housing	1.1k resp. 58.9%
Single family	801 resp. 43.6%
Senior housing	416 resp. 22.7%
Townhomes and condos	393 resp. 21.4%
High-end apartments	115 resp. 6.3%

Do you **own or rent** your home?

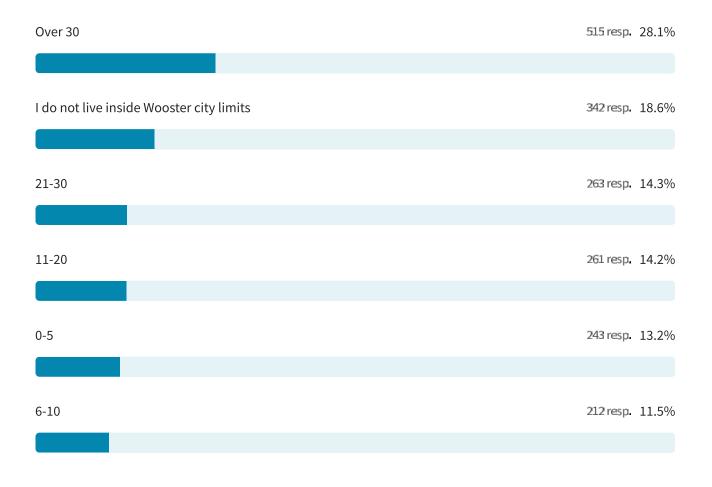
1822 out of 1836 answered

Own 1.5k resp. 84.2%

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How many years have you lived in the City of Wooster?

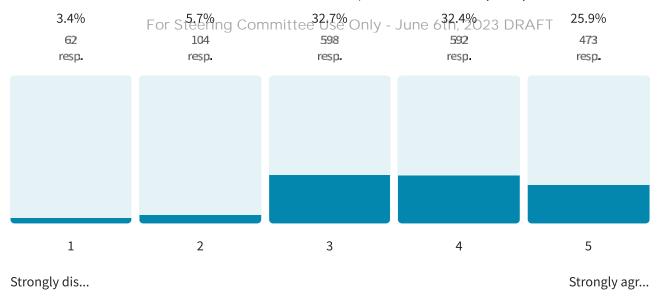
1836 out of 1836 answered



The city should increase the number, variety, and quality of employment opportunities.

1829 out of 1836 answered

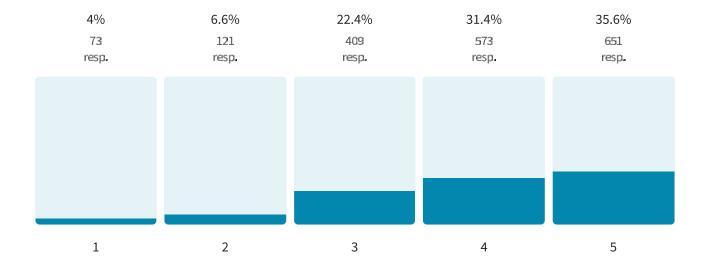
3.7 Average rating



The city should continue to grow and invest in downtown.

1827 out of 1836 answered

3.9 Average rating



Strongly agr...

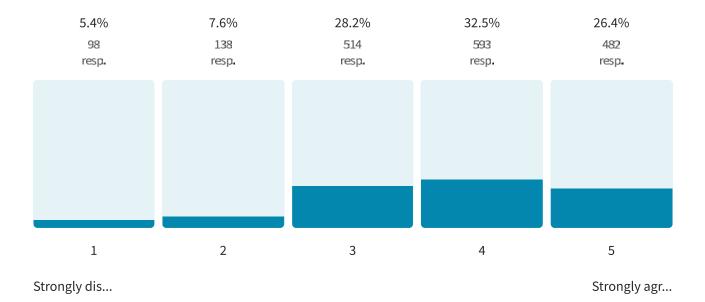
Strongly dis...

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The city should use incentives to attract new revenue-generating industries, tax-producing development.

1825 out of 1836 answered

3.7 Average rating

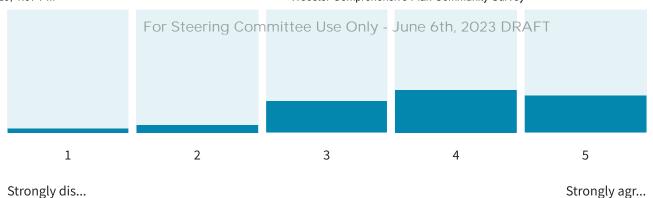


The city should make it a **high priority to develop workforce housing** to support the local economy.

1819 out of 1836 answered

3.8 Average rating

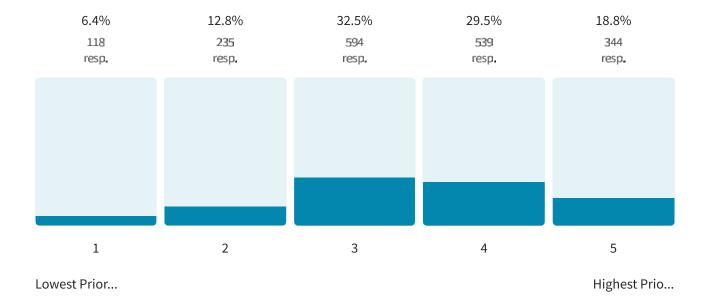
3.4%	6.2%	25.6%	34.8%	30%
62	112	466	633	546
resp.	resp.	resp.	resp.	resp.



Downtown

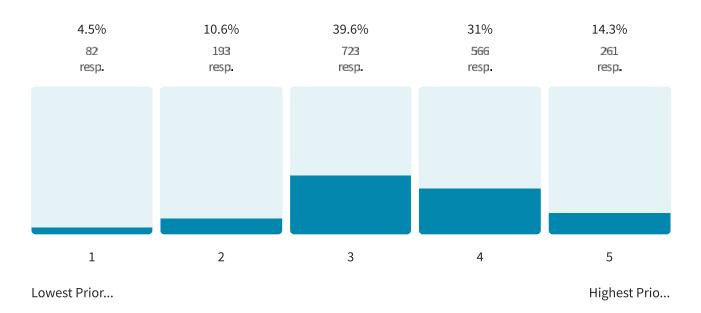
1830 out of 1836 answered

3.4 Average rating



Area in and around the Wooster Community Hospital

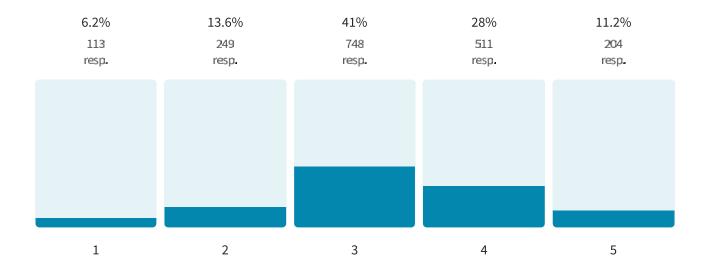
3.4 Average rating pr Steering Committee Use Only - June 6th, 2023 DRAFT



East side of Wooster along the OH-585 Corridor

1825 out of 1836 answered

3.2 Average rating



Lowest Prior...

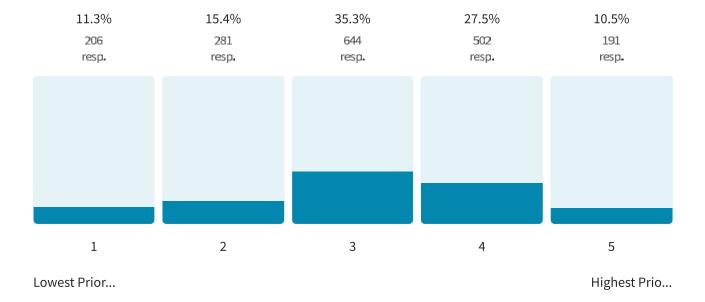
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Highest Prio...

Areas adjacent (within or just outside) to the city boundary

1824 out of 1836 answered

3.1 Average rating

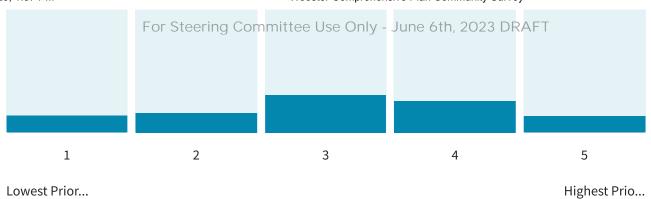


Northern portions of the city (North Burbank Rd, Smithville Western Rd, Cleveland Road areas)

1825 out of 1836 answered

3.1 Average rating

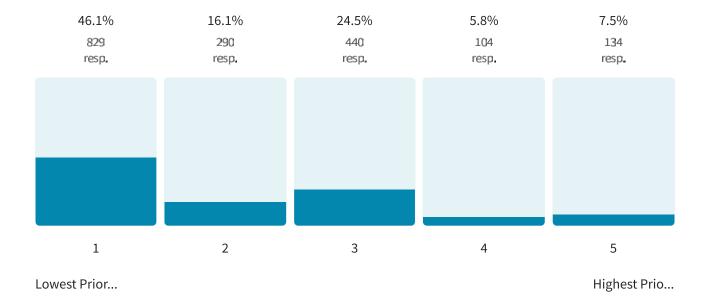
13.9%	16.1%	30.6%	25.9%	13.5%
253	294	558	473	247
resp.	resp.	resp.	resp.	resp.



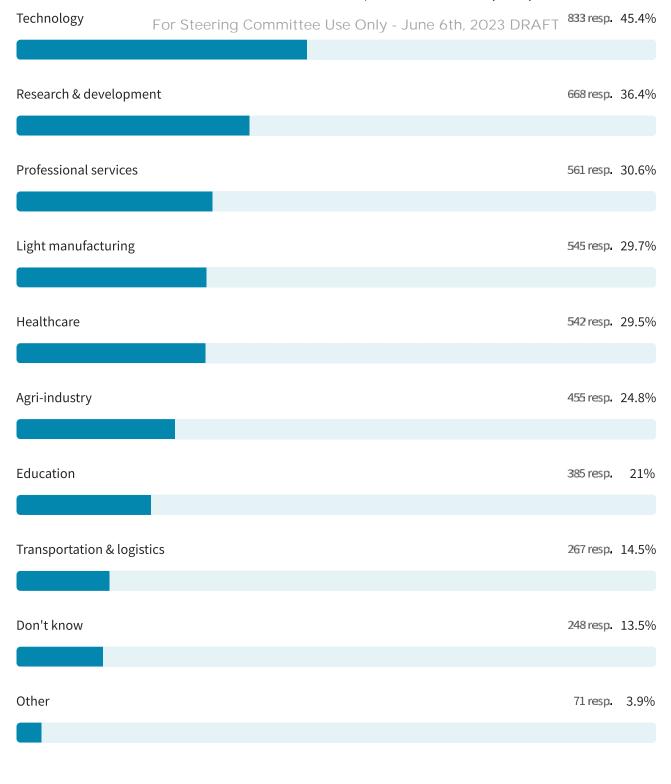
No new development

1797 out of 1836 answered

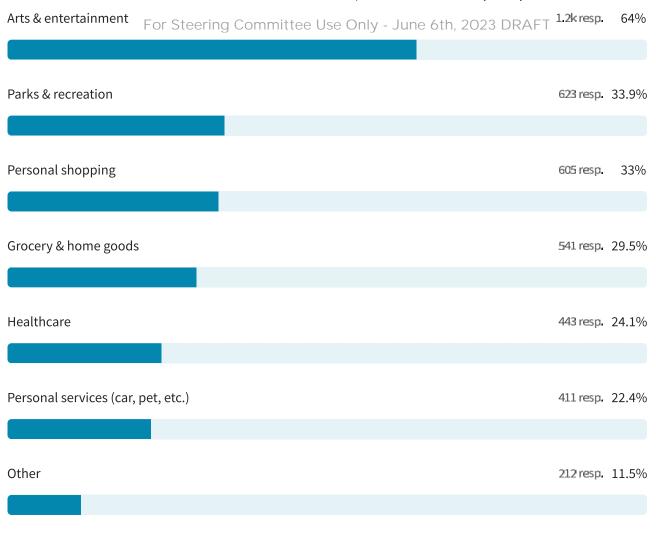
2.1 Average rating



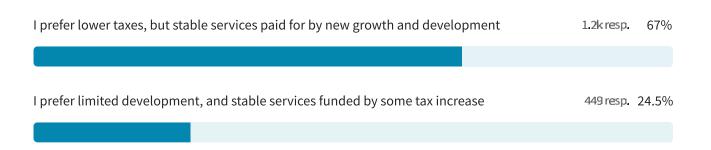
What kinds of **jobs** would you most like to see Wooster attract more of in the future?



Which **types of services** do you believe Wooster needs more of?



Given the relationship between city services, income-generating development and tax levels, **which scenario do you most prefer??**



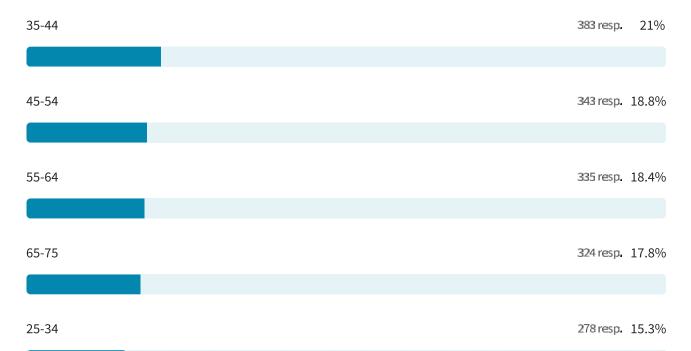
I prefer limited development and lower taxes, even if it means cutbacks in services 3 DRAFT 156 resp. 8.5%

Do you currently have children under the age of 18 living in your household?

1817 out of 1836 answered



What is your age category?



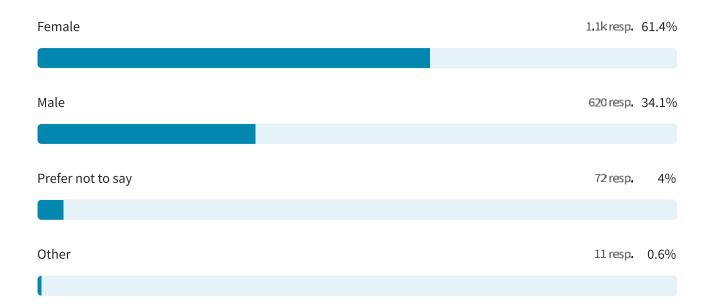


75 and above 89 resp. 4.9%



18-24 70 resp. 3.8%

How do you describe yourself?



Count
18
60+
1836
50+

Issues, opportunities and big ideas for Wooster	Theme	Engagement Source	
Historic preservation	Community Identity	2_28_23: SC1 individual visioning worksheets	
Streetscape downtown	Community Identity	2_28_23: SC1 individual visioning worksheets	
Graffiti	Community Identity	2_28_23: SC1 individual visioning worksheets	
Regard for farmland / ag roots	Community Identity	2_28_23: SC1 individual visioning worksheets	2000+ PEOPLE ENGAGED
Public art: utility box wraps, murals, statues, more tile installations	Community Identity	2_28_23: SC1 individual visioning worksheets	STEERING COMM (February 28)
Creation of open spaces to build community	Community Identity	2_28_23: SC1 individual visioning worksheets	STAKEHOLDERS (May 1-4)
A supportive community	Community Identity	2_28_23: SC1 individual visioning worksheets	COMMUNITY SURVEY (April 10-May 18)
Have a great start to being self sufficient	Community Identity	2_28_23: SC1 individual visioning worksheets	OPEN HOUSE 1 & 2 (May 11)
Community Gardens to help with food insecurity	Economy	2_28_23: SC1 individual visioning worksheets	
Additional industrial growth areas	Land Use	2_28_23: SC1 individual visioning worksheets	
Expansion of CRA to encourage redev in underdev areas	Land Use	2_28_23: SC1 individual visioning worksheets	
Connection of priority corridors (downtown, College, Hospital)	Mobility & Infrastructure	2 28 23: SC1 individual visioning worksheets	
Improving/maintaining ease of travel within City limits	Mobility & Infrastructure	2 28 23: SC1 individual visioning worksheets	
Complete bike loop around City	Mobility & Infrastructure	2 28 23: SC1 individual visioning worksheets	
Pickleball Court shortage	Parks & Recreation	2 28 23: SC1 individual visioning worksheets	
Dog parks - close ones not used	Parks & Recreation	2_28_23: SC1 individual visioning worksheets	
How might we incorporate tech/Al into Wooster planning?		2_28_23: SC1 individual visioning worksheets	
Too many fueling stations	Community Identity	2_28_23: SC1 whiteboard group comments	
More digital info kiosks downtown	Community Identity	2_28_23: SC1 whiteboard group comments	
Property maintenance on commercial spaces	Community Identity	2_28_23: SC1 whiteboard group comments	
Branding neighborhoods and districts	Community Identity	2_28_23: SC1 whiteboard group comments	
Ability to shape City brand	Community Identity	2_28_23: SC1 whiteboard group comments	
Places for social interaction and connection	Community Identity	2_28_23: SC1 whiteboard group comments	
Better city Comm with younger gen	Community Identity	2_28_23: SC1 whiteboard group comments	
Eliminate silos between K-12 and higher ed	Community Identity	2_28_23: SC1 whiteboard group comments	
More public gathering space	Community Identity	2 28 23: SC1 whiteboard group comments	
Rt. 30 and Rt. 3 gateways	Community Identity	2 28 23: SC1 whiteboard group comments	
Kid friendly/family entertainment and programming	Community Identity	2 28 23: SC1 whiteboard group comments	
Food truck / play space	Community Identity	2_28_23: SC1 whiteboard group comments	
Markat Wooctor as groat place to live and good home base for semate workers			
Market Wooster as great place to live and good nome base for remote workers	Community Identity	2_28_23: SC1 whiteboard group comments	
Relationship dev between City & College of Wooster	Community Identity	2_28_23: SC1 whiteboard group comments	
Wooster is a micropolitan - greatest issue and asset	Community Identity	2_28_23: SC1 whiteboard group comments	
Retaining College of Wooster grads to live and work here	Community Identity	2_28_23: SC1 whiteboard group comments	
Dark Sky city	Community Identity	2_28_23: SC1 whiteboard group comments	
Relationships and trust building between city/county/College of Wooster - gaps			
within the community in Wards 1-2	Community Identity	2_28_23: SC1 whiteboard group comments	
Sustainability for neighborhoods	Economy	2_28_23: SC1 whiteboard group comments	
Attracting and retaining workforce	Economy	2_28_23: SC1 whiteboard group comments	
Balance growth and traffic	Economy	2_28_23: SC1 whiteboard group comments	
Continue to balance downtown growth and parking	Economy	2_28_23: SC1 whiteboard group comments	
Farmland growth and expansion	Economy	2_28_23: SC1 whiteboard group comments	
Lack of retail storefronts	Economy	2_28_23: SC1 whiteboard group comments	
Retail/third space/event based	Economy	2_28_23: SC1 whiteboard group comments	
Building on the energy/finding and maintaining spark for funding and allocations	Fronomy	2 28 23: SC1 whitehoard group comments	
Long term stratergic growth-where to go while preserving farmland	Economy	2_28_23: SC1 whiteboard group comments	
Nonprofit expansion - create opportunities for daycare and youth programming			
	Economy	2_28_23: SC1 whiteboard group comments	

Connecting previously identified / former 2014 Plan areas Bike trail connectivity	Mobility & Infrastructure Mobility & Infrastructure	2_28_23: SC1 whiteboard group comments 2_28_23: SC1 whiteboard group comments
Public transportation - partnerships between City; funding	Mobility & Infrastructure	2_28_23: SC1 whiteboard group comments
Public or public private partnership for transp access to Cbus, Akron, etc.	Mobility & Infrastructure	2_28_23: SC1 whiteboard group comments
Community center	Parks & Recreation	2_28_23: SC1 whiteboard group comments
Park master plan - examine connections between all parks and comm center	Parks & Recreation	2_28_23: SC1 whiteboard group comments
Recreational programming options - create partnerships to help with space issue	Parks & Recreation	2_28_23: SC1 whiteboard group comments
Underutilized park space - why all the horseshoe pits	Parks & Recreation	2_28_23: SC1 whiteboard group comments
Comm Center - lack of indoor court space	Parks & Recreation	2_28_23: SC1 whiteboard group comments
Aging park facilities	Parks & Recreation	2_28_23: SC1 whiteboard group comments
Strength and diversity of education		2_28_23: SC1 whiteboard group comments
Brand/images to promote families to move to other/newer units to allow low		
income families move into their homes	Community Identity	4_19_23: SH1 Housing Coalition visioning
Need to preserve our farmland	Community Identity	4_19_23: SH1 Housing Coalition visioning
Preserve farmland	Community Identity	4_19_23: SH1 Housing Coalition visioning
Need to think more outside of Wooster	Community Identity	4_19_23: SH1 Housing Coalition visioning
Preserve parks like Memorial Oak Hill, all others, farms	Community Identity	4_19_23: SH1 Housing Coalition visioning
Rural urban character	Community Identity	4_19_23: SH1 Housing Coalition visioning
Youth entertainment	Economy	4_19_23: SH1 Housing Coalition visioning
Develop agriculture program to provide skills for residents	Economy	4_19_23: SH1 Housing Coalition visioning
Attracting workers	Economy	4_19_23: SH1 Housing Coalition visioning
	Economy	4_19_23: SH1 Housing Coalition visioning
Lack of winter activities for younger generations	Economy	4_19_23: SH1 Housing Coalition visioning
Can it be someone's full-time job to recruit developers that will work with what		
we have (still needs to be attainable)	Economy	4_19_23: SH1 Housing Coalition visioning
Retail growth	Economy	4_19_23: SH1 Housing Coalition visioning
Business attracts business always failing	Economy	4_19_23: SH1 Housing Coalition visioning
Numerous restaurants & developing areas for more options in obtaining goods	Economy	4 19 23: SH1 Housing Coalition visioning
Acquiring abandoned and tax deliquent properties to the land banks and develop	•)
them	Economy	4_19_23: SH1 Housing Coalition visioning
Wooster has really grown as far as businesses	Economy	4_19_23: SH1 Housing Coalition visioning
Jobs	Economy	4_19_23: SH1 Housing Coalition visioning
Land use = decisions on what areas to develop is very important thus the		
map/DOT activity, But still while conserving the agricultural feel	Economy	4_19_23: SH1 Housing Coalition visioning
Choosing land to develop is first step	Economy	4_19_23: SH1 Housing Coalition visioning
Managing growth	Economy	4_19_23: SH1 Housing Coalition visioning
Retaining diverse industry/business	Economy	4_19_23: SH1 Housing Coalition visioning
Wealth?	Economy	4_19_23: SH1 Housing Coalition visioning
Approve Rebecca St. project. ZONE	Focus Areas	4_19_23: SH1 Housing Coalition visioning
Homeless and couch surfers need housing	Housing	4_19_23: SH1 Housing Coalition visioning
Housing for mental health treatment needed	Housing	4_19_23: SH1 Housing Coalition visioning
Homelessness	Housing	4_19_23: SH1 Housing Coalition visioning
Acceptance by city/county government of homelessness issue	Housing	4_19_23: SH1 Housing Coalition visioning
Many agencies working to address & work with people at lower income levels	Housing	4 19 23: SH1 Housing Coalition visioning
A crisis stabilization facility for people struggling that don't meet "pink slip")	
criteria	Housing	4_19_23: SH1 Housing Coalition visioning

Steering Committee Use Only - June 6th, **2023 DRAFT** Housing - affordable, single family community is to utilize the Land Bank and start the infill development in blight One of the most important elements of answering the housing needs in our Need for more congregated living settings to proxide opportunity for caregiver placement Senior housing & addressing disabled/accessibilty needs; associated 2-bedroom Affordable housing for those on a fixed income Diverse array of housing suited to array of income levels Affordable/low income housing generations seem attracted to the lifestyle Affordable housing - 1st time homebuyers the 30% of household income New construction of affordable/workforce housing which would cost less than Affordable housing increase needed Workforce housing increase needed Habitat affordable rent opportunities 700-800 range Housing (multi-unit) rental 700-800 monthly Multifamily development Destination accessibility & walkabilty Not all housing is kept up and agencies (one-eighty), allowing people to become stabilized and contribute Additional equal opportunity housing that will work with the housing authority town place? Do we have the ability to construct more high-rises, similar to town view and Housing that us safe to live in Attainable housing- we can't move people out of shelter and into housing quick At risk groups (housing) - legal issues; mental health; substance abuse - availibilty Townhomes/condos seem popular in cities with high growth & younger Increase of grant funding to rehad existing housing Safe housing Aged out housing Multifamily housing Affordable housing Some existing rentals are deplorable Lack of affordable housing for LMI people More metro, HUD and subsidized housing Multifamily housing increase needed We need more affordable housing & single family Land investments for trailer park - family and senior units Trailer parks frailer parks expansion Housing guisnor 4_19_23: SH1 Housing Coalition visioning 4_19_23: SH1 Housing Coalition visioning

Willingness of neighborhoods to accept low income housing	Housing	4_19_23: SH1 Housing Coalition visioning
Creating space for a diversity of housing types	Housing	4_19_23: SH1 Housing Coalition visioning
Lack of low-income housing	Housing	4_19_23: SH1 Housing Coalition visioning
Homelessness	Housing	4_19_23: SH1 Housing Coalition visioning
Use part of undeveloped available land to build transitional housing apt. complex	Housing	4 19 23: SH1 Housing Coalition visioning
Affordable housing for all levels of income	Housing	4_19_23: SH1 Housing Coalition visioning
Homeless shelter and transitional housing	Housing	4_19_23: SH1 Housing Coalition visioning
Short-term affordable apts. for workforce	Housing	4_19_23: SH1 Housing Coalition visioning
Multifamily apt. complex	Housing	4_19_23: SH1 Housing Coalition visioning
Builders agree to build low income housing when complex are made	Housing	4_19_23: SH1 Housing Coalition visioning
Businesses need support workers who are currently paying for hotels due to the		
cost of living	Housing	4_19_23: SH1 Housing Coalition visioning
Focus on creating housing at 25% or less - more housing total should deflate		
excessive rental fees	Housing	4_19_23: SH1 Housing Coalition visioning
Availability of individual apts - specifically for low income individuals (would need		
to be accessible downtown)	Housing	4_19_23: SH1 Housing Coalition visioning
College students have more options often can afford apts consumers used to rent	t Housing	4_19_23: SH1 Housing Coalition visioning
Current work in progress to complete accessible housing through metro-expand		
projects such as this to meet community needs	Housing	4_19_23: SH1 Housing Coalition visioning
Build attractive multi units in available area for low income housing	Housing	4_19_23: SH1 Housing Coalition visioning
Affordable "entry level" housing availabilty	Housing	4_19_23: SH1 Housing Coalition visioning
Utilize unused land for multi family/single homes	Housing	4_19_23: SH1 Housing Coalition visioning
Possible manufacturing/ mobile home parks	Housing	4_19_23: SH1 Housing Coalition visioning
Not enough housing for any income household	Housing	4_19_23: SH1 Housing Coalition visioning
Affordable housing/ base off income housing	Housing	4_19_23: SH1 Housing Coalition visioning
Unused land build multifamily homes	Housing	4_19_23: SH1 Housing Coalition visioning
Lack of affordable housing	Housing	4_19_23: SH1 Housing Coalition visioning
Affordable housing along tranpsportation routes	Housing	4 19 23: SH1 Housing Coalition visioning
Stigma reduction based on moving low income/ affordable housing into certain)	
areas	Housing	4_19_23: SH1 Housing Coalition visioning
Providing affordable housing to low income families that has access to)	
transportation to increase workforce and substainability	Housing	4 19 23: SH1 Housing Coalition visioning
Workforce housing (access to work sites/affordable)	Housing	4 19 23: SH1 Housing Coalition visioning
Available housing stock for rehab/improvement	Housing	4_19_23: SH1 Housing Coalition visioning
Greenspace w/in city	Land Use	4_19_23: SH1 Housing Coalition visioning
County - developed vs agriculture	Land Use	4_19_23: SH1 Housing Coalition visioning
Need infill mixed use development	Land Use	4_19_23: SH1 Housing Coalition visioning
Infill development	Land Use	4_19_23: SH1 Housing Coalition visioning
More accessible city and countywide transportation (have to acquire all forms of		
identification before public transportation can be acquired)	Mobility & Infrastructure	4_19_23: SH1 Housing Coalition visioning
Transportation is only affordable and doable in the city of Wooster	Mobility & Infrastructure	4_19_23: SH1 Housing Coalition visioning
Lack of connectivity among the county transportation programs	Mobility & Infrastructure	4_19_23: SH1 Housing Coalition visioning
Starting a regional transportation partnership with other counties	Mobility & Infrastructure	4_19_23: SH1 Housing Coalition visioning
Transportation access for workforce	Mobility & Infrastructure	4_19_23: SH1 Housing Coalition visioning
Transportation network	Mobility & Infrastructure	4_19_23: SH1 Housing Coalition visioning
Wooster is very proactive when it comes to mobility	Mobility & Infrastructure	4_19_23: SH1 Housing Coalition visioning
Transportation between housing & job opportunities	Mobility & Infrastructure	4_19_23: SH1 Housing Coalition visioning
Wooster Transit only extends to city limits	Mobility & Infrastructure	4_19_23: SH1 Housing Coalition visioning
Transportation availability	Mobility & Infrastructure	4_19_23: SH1 Housing Coalition visioning

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*Primary and secondary schools – understand their plans and impacts on housing	Recreation, parks, and gathering amenities – larger athletic complexes, music, open space, events, etc.	Boast ice and tennis facilities more – premier athletic facility as economic driver	is important *Limiting development standards – costly to operate Industrial Park expansion? – what does that look like in future Continue bike paths			Attracting young professionals close to downtown Lack of creative collaboration between city and private entities Safety and securityhomeless issues downtown, drugs ***** lack of housing choices – 10 years no new housing net-zero, need blended	Workforce training and development – need to capitalize on this correctly	Supporting industries through consistent training	Geographic growth – go dense, respect ag, be strategic How to keen building out commerce districts – reinvent		Intentional and strategic growth – inward Balanced growth – keep workforce and families in Wooster		Continue to reinvent and revitalize downtown PPP push the needle in Wooster – attention, money, etc Makes it hard for	Strong and diverse business base	inward Academic and economic drain leaving the city	Wooster Need community to recognize that growth will at some point need to come	Difficult to work with on development side – costly and burdensome to work in	Child and daycare shortage – more for kids and family	Leverage the county, not just Wooster alone Preserve farm and paricultural	*College of Wooster + OSU Ag – unique of city this size	Philanthropic group aging – need younger leaders	Strong schools attract excellent colleges Strong schools attract excellent colleges Strong collaborative effort and partnership of people in Wayne County Tourism and activities need to be marketed more – food is main driver	Great parks - opportunity to adjust to changing needs/wants	Increasing the community center capacity Parks- I feel there are enough already	Park space for family activity	Transportation (outside city limits) Dog park on the North end
J	Parks & Recreation	Parks & Recreation	Land Use Land Use Land Use Mobility & Infrastructure	Housing Housing	Housing	Economy Economy Housing	Economy	Economy	Economy	Economy	Economy	Economy	Economy	Economy	Economy Economy	Economy	1	Economy	Community Identity	Community Identity	Community Identity	Community Identity	Parks & Recreation	Parks & Recreation Parks & Recreation	Parks & Recreation	Mobility & Infrastructure Parks & Recreation
5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1 5_1_23: SH2_Business group #1 5_1_23: SH2_Business group #1 5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1 5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1 5_1_23: SH2_Business group #1 5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1 5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1 5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1 5	5_1_23: SH2_Business group #1		5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1 5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1	5_1_23: SH2_Business group #1	4_19_23: SH1 Housing Coalition visioning 4_19_23: SH1 Housing Coalition visioning 4_19_23: SH1 Housing Coalition visioning 5_1 23: SH2 Business group #1	4_19_23: SH1 Housing Coalition visioning	4_19_23: SH1 Housing Coalition visioning 4_19_23: SH1 Housing Coalition visioning	4_19_23: SH1 Housing Coalition visioning	4_19_23: SH1 Housing Coalition visioning 4_19_23: SH1 Housing Coalition visioning

*More pedestrian-friendly place – continue streetscaping College community connection – 2000 students don't leave campus *Hoistonsianal consecuted and other of found	Community Identity Community Identity	5_1_23: SH3_Education group 5_1_23: SH3_Education group
Offinite intollal segregated parts of town Innovation culture – maker spaces?	Community Identity	5_1_23. SH3_Education group 5_1_23: SH3_Education group
**Preserve farmland	Community Identity	5_1_23: SH3_Education group
Workforce development Post secondary education – workforce development and poverty	Economy	5_1_23: SH3_Education group 5_1_23: SH3_Education group
Workforce development	Economy	5_1_23: SH3_Education group
Lack of entertainment options	Economy	5_1_23: SH3_Education group
Events and programming – due to lack of parking?	Economy	5_1_23: SH3_Education group
10,000 acres of public land – unique tourism/culture opportunities	Economy	5_1_23: SH3_Education group
Sprawl to the north	Economy	5_1_23: SH3_Education group
Vacancy in office/commercial spaces – incentivize taking on new spaces	Economy	5_1_23: SH3_Education group
Continue to develop downtown – food hub	Economy	5_1_23: SH3_Education group
CRA program + TIF mapped	Economy	5_1_23: SH3_Education group
No more big-box stores	Economy	5_1_23: SH3_Education group
*Grow inward, not outward	Economy	5_1_23: SH3_Education group
wayne County – Iargest muit production in OH, produce too *Childcare	Economy	5_1_23: SH3_Education group 5_1_23: SH3_Education group
Daving charing with other parts of community DDD - housing 1 induction		
Revenue sharing with other parts of community PPP — nousing + muusthal	Economy	5_1_23: SH3_Education group
Tax incentives for low-income housing or green/sustainable – progressive and		
Innovative	Housing	5_1_23: SH3_Education group
*Homelessness – shelters don't meet all needs, people with vouchers can't find		
housing	Housing	5_1_23: SH3_Education group
Healthcare – mental health services	Housing	5_1_23: SH3_Education group
***Low-cost housing – transient because of housing choices	Housing	5_1_23: SH3_Education group
Housing – affordable, multi-unit	Housing	5_1_23: SH3_Education group
Mix of low cost and affordable + market rate, etc.	Housing	5_1_23: SH3_Education group
**Lower-cost housing	Housing	5_1_23: SH3_Education group
Infrastructure extension – reached a point of no longer being popular	Mobility & Infrastructure	5_1_23: SH3_Education group
**Transportation – reliable and consistent (even throughout county)	Mobility & Infrastructure	5_1_23: SH3_Education group
*Pedestrian friendly	Mobility & Infrastructure	5_1_23: SH3_Education group
Parks and recreational programming – summer programs for kids	Parks & Recreation	5_1_23: SH3_Education group
*Amazing parks – more attention into greenspaces	Parks & Recreation	5_1_23: SH3_Education group
**Parks and rec plan	Parks & Recreation	5_1_23: SH3_Education group
Elementary schools are full		5_1_23: SH3_Education group
Elders not on social media getting into about events they can attend and times -	Community Identity	E 11 22: Onon Doiros
Tewapaper terrible on this into	Community Identity	
Linarica collaborations and engagement with 050 wooster and die college of Wooster	Community Identity	5 11 23: Open Houses
Building a feeling of support and ownership re: planning and expenditures of		!
resources for all citizens. NO BULLYING. Not based on privileges, power or		
position	Community Identity	5_11_23: Open Houses
Investing in people over buildings	Community Identity	5_11_23: Open Houses
Culture; vibrant Arts Distrcit	Community Identity	5_11_23: Open Houses
Encouraging healthy neighborhoods interactions & infrastructure; supportive!	Community Identity	5_11_23: Open Houses
Access to creative problem solving	Community Identity	5_11_23: Open Houses
Lack of working with county and college	Community Identity	5_11_23: Open Houses
City/county/Schools not working together	Community Identity	5_11_23: Open Houses

	For Ste	eering Comm	ittee Use O	inly - June 6th, 2023 DRAFT	
Continue investing in downtown Support for local agriculture Good trade and community college options for young people Grow responsibly and thoughtfully Strong downtown Colleges/international businesses Smart growth/limited expansion Continued downtown improvement Environmentally sustainable	Attracting environmentally responsible businesses Expansion of work from home possibilities People that work in the bigger cities but like the micropolitan feel Preservation of farmland for food security locally	one big city. What's it going to be called? Expansion in the name of economic growth Empty storefronts and buildings Sprawl eating up farms Encouraging, training, enabling people to work to be self-sufficient Infill of vacant property	Invest in solar & renewable energy - self reliance and economic development Use different measures of growth than traditional "expansion/new development project" Solar power/green on all buildings that are new going forward Woodina? Medooster? If we don't stop growing. Medina & Wooster will become	An inviting place to live-let's continue to strive to be a healthy, active, inclusive, conversational community, aware and respectful of each other Promote family values Rejection of woke ideologies Older, affluent white then a dropoff; how do we envision multicultural affordable diverse welcoming Safe, affordable, walkable community, self-sustaining Downtown culture Entertainment/events Diverse culture, income Lack of affordable childcare Need places for teenagers to hang out that are not church based Becoming suburban Building tourism and the economy on the surrounding rural & farms landscape	Working with the county to preserve farmland Beautiful land and water Community culture A vibrant downtown with a focus on Arts & Entertainment Culture - better tie-ins with the colleges and downtown based A supportive environment with a strong focus on child enrichment & family A place that invests in the people A safe place with great job opportunities
Economy	Economy Economy Economy Economy	Economy Economy Economy Economy Economy Economy	Economy	Community Identity Economy Economy Economy Economy	Community Identity
5_11_23: Open Houses	5_11_23: Open Houses	5_11_23: Open Houses	5_11_23: Open Houses 5_11_23: Open Houses 5_11_23: Open Houses 5_11_23: Open Houses	5_11_23: Open Houses	5_11_23: Open Houses

Foster entreprenelirshin	Fronomy	5 11 23: Open Houses
Inviting to businesses	Fronomy	5 11 23. Open Hollses
Fleyate awareness and support of agriculture	Fronomy	5 11 23. Open Houses
Good stewardship of existing assets - land, housing, businesses, finances,	4	
schools/children	Economy	5 11 23: Open Houses
Community working together to be self-sustainable	Economy	5 11 23: Open Houses
We need to grow our people - security, income, education, skills	Economy	5 11 23: Open Houses
Small local business not big box sprawl	Economy	5 11 23: Open Houses
Progressive leader of what small towns could be!	Economy	5 11 23: Open Houses
Balance of population diversity, housing types, employment types, recreation and		
green space	Economy	5_11_23: Open Houses
I am very concerned along with a large component of the Wooster population		
that the SUSTAINABILITY factor be brought to the forefront of all development		
and upgrading of private, public and business property in Wooster. How Wooster		
can contribute to reducing our carbon footprint needs to be a priority for the city		
council and administration. Also, scientific predictions for how our city will be		
affected by a warming climate should be taken into consideration for all planning.		
Rising temperatures, drought and flooding are indicated for our area, and have		
aiready begun. Air quality, water quality, soil quality, as well as law enforcement, fire donorthooth and more are all affected. The City council is well aware of aware		
ille debal tilletilt and more are all arrected. The City council is well aware or aware of anidosocood bolo with processing funds to bolo soor for any and all avaisate it		
or guidance and neip With accessing funds to neip pay for any and all projects it chooses to mirrise through Dower & Clean Enture Obio (online). The city can		
benefit from this financial help with its future.		
	Economy	5_11_23: Open Houses
Lack of affordable housing	Housing	5_11_23: Open Houses
Low income (single parent) housing	Housing	5_11_23: Open Houses
Adequate low income housing	Housing	5_11_23: Open Houses
Affordable workforce housing	Housing	5_11_23: Open Houses
Mental health facilities not part of police	Housing	5_11_23: Open Houses
Homelessness and housing	Housing	5_11_23: Open Houses
Affordable housing	Housing	5_11_23: Open Houses
Affordable workforce housing	Housing	5_11_23: Open Houses
Address homelessness	Housing	5_11_23: Open Houses
Infill housing rehab landbank housing downtown for affordable housing		
	Bulsnon	5_11_23: Open Houses
Housing for the worklorde We need more affordable housing	Housing	5_11_23: Open Houses
Affordable housing	Housing	5 11 23: Open Houses
Affordable housing	Housing	5_11_23: Open Houses
RT maintenance/improvement	Housing	5 11 23: Open Houses
RT ordinance	Housing	5_11_23: Open Houses
Affordable housing	Housing	5_11_23: Open Houses
Need for low income single units or duplex communities to accommodate aging		
Baby Boomers	Housing	5_11_23: Open Houses
Homelessness	Housing	5_11_23: Open Houses
Homelessness	Housing	5_11_23: Open Houses
Drugs	Housing	5_11_23: Open Houses
Need more effort to support the nomeless	Buisnon	5_11_23: Upen Houses
Workforce housing	Housing	5_11_23: Open Houses
Renovation of older housing stock	Housing	5_11_23: Open Houses

5_11_23: Open Houses 5_11_23: Open Houses	Mobility & Infrastructure	marked Litter
5_11_23: Open Houses	Mobility & Infrastructure	"Bever" Not the biggest problem butthis is the only city I know where some stop signs at 2-way stops have a small sign below them saying "2-way" confusing approaching motorists assuming it's a 4-way stop as normally 2 ways aren't
5_11_23: Open Houses		important for employee retention Not the biggest issue - places in Wooster like just south of COW have intersections with 2 signs, saying "spring" or "Pearl" etc but no sign saying
5_11_23: Open Houses		Support for the local schools based not on facilities, but enrichment, programming, teacher support, cultural program financing Recent changes in school system eg AP, CCP, Int'l Bacc; good schools are
5_11_23: Open Houses	Parks & Recreation	Support for parks School quality
5_11_23: Open Houses	Parks & Recreation	Add pickleball courts
5_11_23: Open Houses	Mobility & Infrastructure	Continue to develop transit Improved walkability
5_11_23: Open Houses	Mobility & Infrastructure	Transportation
5_11_23: Open Houses	Mobility & Infrastructure	Mass transit that connects the outlet mall to the city proper
5_11_23: Open Houses	Mobility & Infrastructure	Finishing the bike path
5 11 23: Open Houses	Mobility & Infrastructure	get through at least one light before it turns red
		One in which synchronized stoplights allow for smooth trips (especially north to
5_11_23: Open Houses	Mobility & Infrastructure	We need restrooms on the downtown for events - for visitors
5 11 23: Open Holises	Mohility & Infractructure	We have flow of traffic issues near our schools. Need more attention paid to
5_11_23: Open Houses	Mobility & Infrastructure	I am very concerned about the decision to create 2 more roundabouts on Oakhill Road. This seems problematic regarding pedestrian crossings and the road closures during construction and high costs to build vs. traffic light
5_11_23: Open Houses	Mobility & Infrastructure	Not what Wooster was 50 years ago; care of streets, etc.
5_11_23: Open Houses 5_11_23: Open Houses	Mobility & Infrastructure Mobility & Infrastructure	thank you Available "public facilities" downtown
-	C	Please consider installing a public restroom adjacent to new jail or fire station #1,
5_11_23: Open Houses	Housing	A welcoming community with a range of housing and transit opportunities so folks drawn here for jobs can live here and get around
5_11_23: Open Houses	Housing	The future will be looking up when we put a plan in place to help the less fortunate with affordable housing options
5_11_23: Open Houses	Housing	Crack down on homelessness and drugs
5_11_23: Open Houses	Housing	Accessible, affordable housing for young adults and young families
5_11_23: Open Houses	Housing	A focus on service-connected, low income housing options for the homeless, low income community
5_11_23: Open Houses	Housing	improvements in nousing for lower incomeanswers to neip the nomeless and mental health overall
5_11_23: Open Houses	Housing	More affordable housing for the younger demographic
5_11_23: Open Houses	Housing	Remember the working poor - attainable or attordable nousing Adequate care for homeless & mentally challenged
5_11_23: Open Houses	Housing	Wooster must become more affordable and accessible for people in need
5_11_23: Open Houses	Housing	Help low income people with housing and healthcare

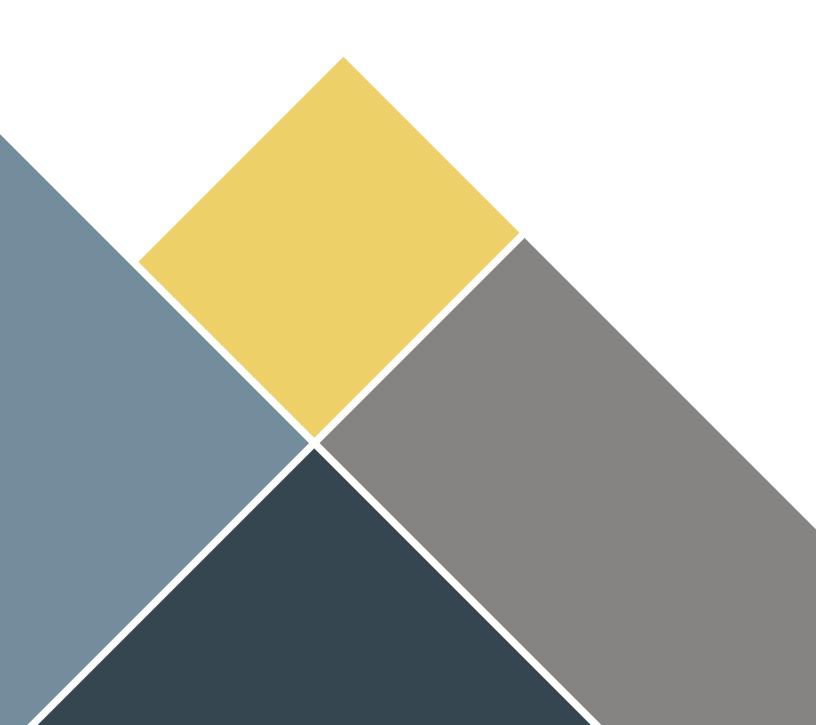
Drugs Supporting schools local agriculture Continual raising of taxes rather than creatively & responsibly working within budget Better comm from city admin to public The city should develop partnerships with other institutions in town and promote		5_11_23: Open Houses 5_11_23: Open Houses 5_11_23: Open Houses 5_11_23: Open Houses
each others' events, recreational opportunities, etc. Neighborhood schools Keep taxes low		5_11_23: Open Houses 5_11_23: Open Houses 5_11_23: Open Houses
Want to see all arts groups working together to increase vibrancy of the area	Community Identity	5_2_23: SH4_Arts group
Need for public art Establish arts culture that becomes part of the community Housing for resident artists, temporary fellows/artists in residence/ visiting	Community Identity Focus Areas	5_2_23: SH4_Arts group 5_2_23: SH4_Arts group
professors	Housing	5_2_23: SH4_Arts group
City give tinancing incentives for area housing in arts district. Need for more green chare and outdoor performances.	Housing	5_2_23: SH4_Arts group 5_2_23: SH4_Arts group
need for more green space and oddoor performances. Removal of a vacant building	Land Use	5 2 23: SH4 Arts group
Potential zoning use changes to accommodate new housing	Land Use	5_2_23: SH4_Arts group
Open streets for easy walkways between arts orgs *Amenities-*More restaurants and nightlife downtown, more business growth	Mobility & Infrastructure	5_2_23: SH4_Arts group
(parking required—city could take existing properties); *sports complex facility-taking kids to other communities	Community Identity	5_3_23: SH5_Business group #2
Create more opportunities to combine with college for art events; close alleys and do more arts downtown	Community Identity	5_3_23: SH5_Business group #2
Grow the relationship between the city and county—in the past there was a distinct awkwardness between them	Community Identity	5_3_23: SH5_Business group #2
Don't lose what makes them great and uniquely Wooster, i.e. accessibility and good traffic flow right now	Community Identity	5_3_23: SH5_Business group #2
City is beautiful and there should be more things to do there-lovely 8 months out of the year-music?-don't care who does it	Community Identity	5_3_23: SH5_Business group #2
Mismatch in job openings vs skillsetstons of jobs open and can't fill them	Economy	5_3_23: SH5_Business group #2
Strong public-private relationships: Oak Hill Park, downtown development—keep that momentum going	Economy	5_3_23: SH5_Business group #2
Are we attracting the right knin of use?? Integration the flottin—wages vs. Illishington in housing prices in the area	Economy	5_3_23: SH5_Business group #2
Rehab or replace existing bldgs—City should be more aggressive with systems like eminent domain if there's a plan developed, so that things can get done	Есопоту	5_3_23: SH5_Business group #2
*Slow and steady growth, but also try to appeal to all types of people cycling through the living community	Economy	5_3_23: SH5_Business group #2
**Lack of housing choices-buyers are looking for something smaller, condos; get creative like other communities	Housing	5_3_23: SH5_Business group #2
Opposite side — lots or people applying for affordable housing but don't quality be don't have jobs and don't want to work.	Housing	5_3_23: SH5_Business group #2
Homeless and undernoused - support through mental nealth some of these issues	Housing	5_3_23: SH5_Business group #2
Housing—let's identify what the issue actually is	Housing	5_3_23: SH5_Business group #2

More upscale rentals, need for mobile home parks—they are selling as soon as

For Steering Committee Use Only - June 6th, 2023 DRAFT COMPREHENSIVE PLAN

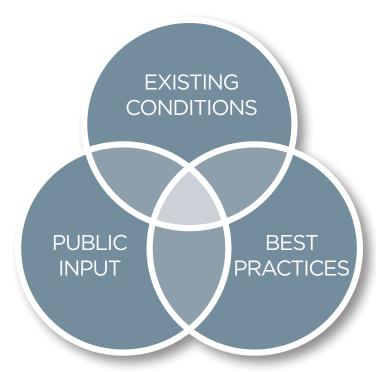
2023 THE PLAN FRAMEWORK

WOOSTER COMPREHENSIVE PLAN



DRAFT CHAPTERS

Based on the key themes that came out of the community engagement process, these are the suggested sections around which the Steering Committee should create Plan goals with corresponding strategies and actions. This will serve as the implementation framework since a Plan without an implementation strategy is naturally limited in its effectiveness. The following pages introduce the draft document chapters, as well as key findings from existing conditions and community engagement organized for each chapter.



The Draft Chapters have been informed by a range of inputs from data collection, analysis, and best practices, and is rooted in public engagement.

Goal **STRATEGY** STRATEGY Action Action Action Action Action Action

Desired outcome

expressed in simple terms.

Objective statements that serve as the framework for future decision making.

Project, policy, or program intended to achieve the strategy.

Each chapter has a goal, with corresponding strategies and actions developed by the steering committee.





Land Use

Land use recommendations are meant to guide the pattern and character of future growth in Wooster, so that growth is financially and environmentally sustainable and aligns with the aspirations of the community.

Priority Development Areas (PDAs)

PDAs are parcels of land identified for development to deliver significant benefits to a community. Their importance lies in the transformative effect that changes to them could bring to adjacent properties and the City as a whole. Projects in these areas should interest developers, inspire business owners, and instill community pride in residents.

Housing & Economy

Understanding and planning for more diverse housing opportunities and greater economic activity within the City will support the needs of residents, potentially create more financial revenue for the City supporting the services it provides, and improve the City's quality of life and attractiveness to potential new residents.

Mobility & Infrastructure

These networks not only provide access to residents and visitors to and within a community but are a significant portion of the public realm within Wooster. Providing options for all modes of transportation is key to enhancing mobility and creating a well-connected community.

Parks & Recreation

Access to parks and open spaces can improve people's mental and physical health, create places for the community to gather, and make Wooster a desirable place to live and visit. Research has also shown that these spaces can increase property values and revenue for local businesses

Community Identity

A city's identity expresses the overall impression, culture and feel of a community and serves as a promise to residents and visitors to deliver the long-term vision for the community as defined throughout a comprehensive plan.

LAND USE

KEY FINDINGS

Existing Conditions



- » Wooster has been growing by approximately 120 residents per year over the last two decades. It is anticipated to grow from approximately 27,000 residents to 29,400 by 2040.
- » If the City continues to grow at the current growth rate and adds an additional 2,400 residents at approximately 8 u/a, that growth would require approximately 136 acres of developable
- » The 2023 Economic Development Strategic Plan identified a deficit of 2,117 housing units for employees within the micropolitan statistical area which would require an additional 264 acres at 8 u/a (this housing would not all need to be accommodated within City limits).
- » There were approximately 110 acres of developable multifamily zoned land when this plan process began, and approximately 418 acres of developable land (within and outside city limits) on parcels over 50 u/a.



- » Respondents want to grow strategically over the long term, balancing smart growth with preservation
- » There is a desire to create infill development in areas inside downtown and in existing neighborhoods
- » People want green space downtown for outdoor performances and public gatherings
- » Respondents suggest exploration of current zoning laws to accommodate future growth
- » The public wants preservation of agricultural parcels when considering new growth and development
- » There are suggestions to explore an industrial park expansion for the future



PRIORITY DEVELOPMENT AREAS (PDAS)

KEY FINDINGS

Existing Conditions



NORTH BURBANK ROAD CORRIDOR

- » Existing land uses include a mix of commercial and residential single-family and multifamily and community facilities (places of worship).
- » Area is mostly developed with pockets of undeveloped or underutilized areas
- » Mix of zoning districts including R-1 R-4, C1 and C2 commercial districts, and CF (Community Facilities)

CLEVELAND ROAD CORRIDOR

- » This PDA includes areas within and outside the city limits
- » Existing land uses include a mix of commercial, agricultural, and industrial uses
- » Existing undeveloped and underutilized areas within and outside the city limits
- » Mix of zoning districts including R-1, R-2, and R-5 (Residential), PD (Planned District), I-2 (General Industrial), and Agricultural zoning outside the city limits

585 CORRIDOR

- » Existing land uses include agricultural, commercial and industrial uses
- » Existing undeveloped and underutilized areas within the city limits

» Mix of zoning districts including CF (Community Facilities), C3 (General Commercial), and Industrial Districts

HOSPITAL DISTRICT

- » Existing land uses are commercial uses, including the hospital
- » Area is developed, with pockets of underutilized
- » Two zoning districts are present including C-2 (Community Commercial) and CF (Community Facilities)

ARTS DISTRICT

- » The existing area is an extension of the downtown and transition zone to traditional residential/ neighborhood
- » Area is wholly developed with pockets for redevelopment/infill
- » Area is zoned C-4 (Central Business) and RT (Traditional Residential)

EAST LIBERTY DISTRICT

- » The existing area is an extension of the downtown on the east side
- » Area is wholly developed with pockets for redevelopment/infill
- » Area is zoned C-4 (Central Business)



- » There is a desire to revitalize communities outside downtown and inside downtown
- » Connection of priority corridors in downtown, College of Wooster, Arts District, and Hospital District was noted
- » The public desires continuing to grow the East Liberty District
- » There was considerable mention of addressing safety concerns south of downtown

HOUSING & ECONOMY

KEY FINDINGS

Existing Conditions



- » The median age in Wooster is 39.5—a 9% increase from age 36 in 2010.
- » Family establishments represent 54.79%, while non-family units account for 45.21%. Additionally, 23.81% of households have children and 76.19% have none.
- » Approximately 43% of adults in Wooster are married, while 57% have never been married or are divorced or widowed.
- » The average annual household income is \$70,644; the median is \$55,598.
- » Housing is moderately attainable for residents today with the average spent on housing at approximately 27% of median income.
- » Of the 10,950 occupied housing units in Wooster, 60.25% are owner-occupied and 39.75% are renter occupied.
- » There are 11,787 housing units in Wooster with a median built year of 1974.
- » Approximately 66% of all housing units are single family detached.
- » EDSP data: There is currently a housing deficit of 2,117 units for Wooster's 21,139 employees



- » Respondents noted a lack of adequate and diverse housing for all demographics
- » Respondents want to see local workforce development with housing and transit options to support it
- » The public desires working for balanced growth—keeping workforce and families in Wooster
- » There is a desire for creation of affordable housing
- » There is a desire for creation of housing solutions for those with behavioral and mental health
- » It was suggested the City entertain creative financing incentives to develop a variety of housing



MOBILITY & INFRASTRUCTURE

KEY FINDINGS

Existing Conditions



- » There are currently 7.02 miles of citywide bike trails, and 2.0 miles of painted bike trails.
 - 1.0 mile under construction
 - 1.34 miles in design
- » Wooster Transit runs two routes 6 days per week. A day pass is \$5.00; \$2.00 one way. The existing blue route runs from 7:00 a.m. to 5:00 p.m. and the gold route runs 7:00 a.m. to 10:00 p.m.



- » The public desires continuing to develop community connectivity and walkability
- » Respondents would like to see more intracity and intercity transit options
- » Continuing development of bike trails
- » Creating transportation access for workforce where people live
- » Improving and maintaining ease of travel within City limits
- » Consideration of transportation infrastructure needed for new schools

5 PARKS & RECREATION

KEY FINDINGS

Existing Conditions



- » There are 16 parks in the City totaling over 700 acres (323 acres without Wooster Memorial
- » The majority of the City is within a 5-10 minute walk to an existing park, with the north and northwest areas lacking parks and park access within walking distance.
- » The National Recreation and Park Association (NRPA) manages a comprehensive source of parks and recreation trends for recreation agencies. The National Median Standard is 1,941 residents per park; Wooster is 1,702 residents per park.



- » The public desires more space for parks and recreation to accommodate expanded programming
- » Respondents perceive a need for better maintenance and utilization of the current park system
- » There is a desire for more indoor court space for sports programming
- » The public wants to explore the current Community Center's capacity for the future
- » Creation of a parks master plan to examine connections between all parks and the Community
- » Residents want to see more open space for public gathering downtown



COMMUNITY IDENTITY

KEY FINDINGS

Existing Conditions



- » The community has deep agricultural roots and small-town character
- » There is an arts community presence with a desire to create a downtown arts district
- » Multiple colleges, workforce training centers, and other post-secondary education centers reside



- » Respondents want to retain the community identity as agricultural, preserving farmland in development
- » Branding neighborhoods and districts
- » Improvement in gateways to the City
- » Residents would like to see a focus on safety and security issues downtown including addressing homelessness and drugs
- » Suggested relationship development with the County and Wooster higher education institutions