

ORDINANCE NO. 2012-32

AN ORDINANCE APPROPRIATING FROM VARIOUS FUNDS
TO INDIVIDUAL ACCOUNTS FOR THE CURRENT EXPENSES
AND OTHER EXPENDITURES FOR THE CITY OF WOOSTER
FOR THE FISCAL YEAR ENDING DECEMBER 31, 2013, AND
DECLARING AN EMERGENCY

WHEREAS, the Charter of the City of Wooster provides, at §6.04, that no later than the second regular meeting of November the Mayor will prepare and present to the City Council for adoption an annual Appropriation Ordinance providing for the expenses of the municipal government for the coming fiscal year.

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF WOOSTER, OHIO:

SECTION 1. That to provide for the current expenses and other expenditures of the City of Wooster for the Fiscal Year ending December 31, 2013, the following appropriations (detailed copy attached hereto) are hereby authorized.

SECTION 2. The budget approved by Council and the appropriation of funds to implement the budget represent the estimated expenditures needed to administer programs approved for the coming fiscal year. The budget is a work plan of the estimate of future needs for a given program as determined by Council when the budget is adopted.

In adopting the budget, Council recognizes that conditions may change during the fiscal year that may call for staff reductions or increases depending upon the facts in each instance.

In recognition of this fluid, constantly changing condition, the Mayor shall review requests for additional positions and for filling vacant positions within the limitations of the budget. After making a study of each request, he shall have the authority to approve, disallow or postpone such requests for additional personnel. In addition, he shall be responsible for resolving questions related to the staffing pattern of each department and division as determined by Council action on the annual budget.

Personnel requests in excess of the annual budget shall be studied and recommendations developed for the consideration of Council.

The Mayor shall be responsible for ascertaining that personnel requirements do not exceed those included or implied in the budget and/or Appropriation Ordinances.

SECTION 3. This Council finds and declares that all formal actions concerning and relating to the adoption of this Ordinance occurred in an open meeting of this Council or its committees, in compliance with law.

SECTION 4. This Ordinance is hereby declared to be an emergency measure necessary to the immediate preservation of the public health, peace, safety and welfare of the City, or providing for the usual daily operation of a municipal department or division, and for the further reason that prompt action is necessary in order to commence and complete the various projects at the earliest possible time for the convenience and enjoyment of the general public; wherefore, this Ordinance shall be in full force and effect from and immediately after its passage and approval by the Mayor; provided it receives the affirmative vote of at least three-fourths of the members of Council; otherwise it shall take effect and be in force from and after the earliest period allowed by law.

1st reading 11-19-12 2nd reading 12-3-12 3rd reading 12-17-12

Passed: 12-17, 2012 Vote: 7-0

Attest: Ann M. Hamilton Clerk of Council
Michael J. Rytel President of Council

Approved: December 17, 2012 R. F. Breckenridge Mayor

Introduced by: Jon Ansel

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Budget Information

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2013 City Budget

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2013 City Capital Plan

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**City Planning
2014-2018**

5

**2013 Wooster Community
Hospital Budget**

**CITY OF WOOSTER, OHIO
MAYOR'S BUDGET DOCUMENT – PREPARED FOR WOOSTER CITY COUNCIL
FOR THE CALENDAR YEAR 2013**

Has this requirement been met for 2013?

The 2013 budget document for the City of Wooster has been prepared in accordance with the following policies and initiatives:

Budget Requirements and Accounting for all funds

- Yes** A. Annual budgets are adopted for all City funds. Under state law, the Mayor submits an annual budget (a preliminary financial plan often referred to as the 'tax budget') to Council for consideration and approval no later than July 15. Such budget is based on expected expenditures by program within a fund and estimated resources by source for all funds.
- Yes** B. By Charter the Mayor must submit an annual appropriation ordinance to City Council (this document). This ordinance builds upon the tax budget of the previous July and is updated for any estimate revisions as well as year-end encumbrances and may include any additional information requested by Council. Council may subsequently amend such ordinance.
- Yes** C. For day-to-day management control, expenditures plus encumbrances may not exceed budget at the expenditure-type (i.e., personal services, operations and maintenance, capital, etc.) level of each cost center (activity within a program within a fund). The Mayor may transfer unencumbered appropriations within divisions within funds.
- Yes** D. Appropriation control (City Council appropriated budget) is by program (i.e., safety, leisure, health, etc.) within a fund. City Council may, by ordinance, transfer amounts among programs within and between funds. Budgetary comparison schedules are presented in the Supplemental Section as Required Supplemental Information.

Financial Policies

On January 17, 1995, and amended in 1999, Council passed and the Mayor approved new financial policies for the governmental funds of the City. In part, the ordinance states:

- No** (1) The governmental funds shall be budgeted to have a rate of return on all assets greater than or equal to the rate of inflation;
- Yes** (2) Council will not provide new services unless new revenue is available or there is a cost reduction in another service;
- Yes** (3) By 1999, the General Fund shall have an unencumbered cash balance of at least 60 days of expenditures, but no more than 240 days;
- No** (4) By 2001, the Capital Improvements Fund shall have a cash balance at least equal to the value of the annual depreciation of the governmental fund assets; and,
- N/A** (5) If the General Fund cash exceeds the 240 day requirement and the Capital Improvements Fund cash requirement is achieved and the return on assets in the governmental funds is greater than the rate of inflation Council will lower either the property tax rate or the income tax

**CITY OF WOOSTER, OHIO
MAYOR'S BUDGET DOCUMENT – PREPARED FOR WOOSTER CITY COUNCIL
FOR THE CALENDAR YEAR 2013**

rate.

In November of 1989, Council passed an ordinance that set forth the following policy regarding all enterprise funds user charges (rates).

- Yes** 1. Sufficient revenue must be generated by the charges to ensure high quality service for an indefinite period of time. Therefore, the return on assets must approximate inflation after consideration of gifts, donations, grants and subsidized loans.
- Yes** 2. Sufficient cash flow must be generated by the charges to ensure all expenditures, including debt service, can be paid in a timely manner.

Investment Policies (summarized)

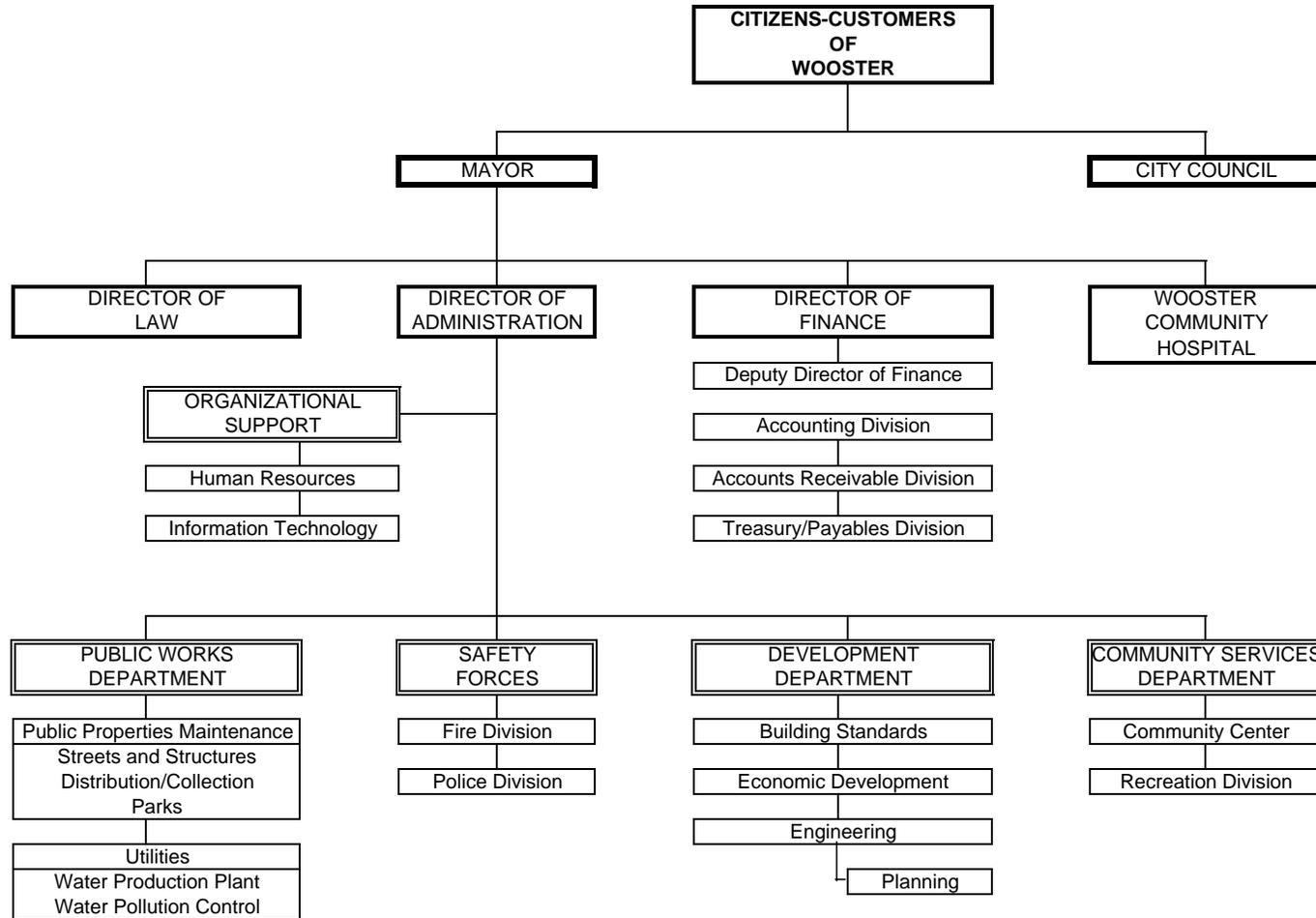
The City of Wooster's policy is to invest public funds in a manner which protects the citizens and the investors from a loss of principal while attaining a competitively high rate of return on investment. The interest revenue included in the 2013 budget has been prepared understanding that the portfolio is continuously analyzed to attain the following objectives:

- A. Preserve capital and protect investment principal in conformance with federal, state and local requirements.
- B. Maintain sufficient liquidity to meet operating requirements.
- C. Diversify the portfolio to avoid incurring unreasonable risks regarding specific security type or individual financial institutions.
- D. Attain a market rate of return throughout budgetary and economic cycles.
- E. Protect the principal of lenders.
- F. Encourage community growth.

CITY OF WOOSTER, OHIO ORGANIZATION CHART

As of November 2012

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**CITY OF WOOSTER, OHIO
 FULL-TIME EQUIVALENT CITY GOVERNMENT EMPLOYEES
 LAST NINE YEARS & 2013 PROJECTED BUDGET**

	2004	2005	2006	2007	2008	2009	2010	2011	2012	Projected 2013
Governmental Services:										
Safety services:										
Police Division	46.00	44.00	43.00	43.00	44.00	42.00	43.00	38.00	39.50	39.50
Fire Division	44.00	43.00	43.00	43.00	44.00	43.00	43.00	42.00	42.00	42.00
Traffic Control	3.00	4.00	4.00	4.00	4.00	4.00	4.00	2.00	2.00	2.25 (a)
Total Safety Services	93.00	91.00	90.00	90.00	92.00	89.00	90.00	82.00	83.50	83.75
Leisure services	13.81	14.50	14.50	14.50	15.00	15.00	15.00	10.50	8.90	6.65 (b) (d)
Environment and development	7.00	7.00	7.00	8.00	8.33	8.35	8.35	8.35	9.50	9.40 (c)
Transportation services	18.80	18.80	18.80	21.80	20.80	19.45	19.45	16.45	15.00	13.00 (c) (d)
Administrative services	21.88	20.60	20.60	18.60	19.25	20.25	19.25	16.38	16.90	15.65
Total Governmental Services	154.49	151.90	150.90	152.90	155.38	152.05	152.05	133.68	133.80	128.45
Business-type services (Note 2):										
Wooster Community Hospital	656.23	670.90	685.24	687.64	714.00	702.00	705.00	699.00	714.25	762.64 (e)
Water - Treatment & Distribution	19.20	19.20	19.20	19.20	19.20	18.95	17.95	13.95	15.10	16.30 (c) (d)
Water Pollution Control - Collection & Treatment	19.50	19.80	19.80	19.80	18.80	18.50	18.50	13.50	16.10	16.05 (c) (d)
Storm Drainage - Collection	5.25	5.25	5.30	2.30	2.30	2.30	2.30	5.25	2.50	3.00
Total Business-type Services	700.18	715.15	729.54	728.94	754.30	741.75	743.75	731.70	747.95	797.99
TOTAL PRIMARY GOVERNMENT	198.44	196.15	195.20	194.20	195.68	191.80	190.80	166.38	167.50	163.80

Source: City Human Resources Division and Finance Department payroll office.

Other notes:

Note (a) - The changes among Public Properties Maintenance (PPM) FTE distribution is attributable to department restructuring in 2012.

Note (b) - The decrease is due to two pending retirements, which will not be filled as of 01/01/2013.

Note (c) - The Division of Engineering staff allocation is shared among Environment and Development, Water, Sanitary Sewer, and Storm Drainage lines.

Note (d) - Public Property Maintenance and Parks now has a year's worth of data to determine correct assignment of employees. In 2013, changes reflect better financial allocation based on project cost accounting.

Note (e) - This is an estimated number as of November 13, 2012, as the WCH budget has not yet been finalized. Note that more than 23 FTEs are attributable to the new Transitional Care Unit.

Note - The City contracts with a private waste hauler for refuse collection and disposal and therefore there are no city employees for that service.

PROGRAM NARRATIVE
2013 BUDGET

This narrative is organized by organizational chart structure. The activities (divisions or departments) under each heading include a mission statement, one or more 2013 objective and significant changes in the personnel and operations portions of the budget. These narratives are authored by the responsible manager. The Hospital is not included in this program narrative.

GOVERNMENTAL FUNDS

SAFETY FORCES

Fire

Mission Statement: The primary mission of the Wooster Fire Division is the saving of life and property from fire as well as emergency medical assistance. This is accomplished through public education, fire prevention, fire suppression, and emergency medical assistance to victims of sudden illness and injury. The division is committed to providing the best possible service and protection at the least possible cost.

Goals:

1. Move station #2 project to bid document phase and begin demolition of site
2. Start electronic EMS reporting and send electronic billing information
3. Initiate meaningful and measurable training in the suppression bureau
4. Officer development, Pradco training
5. Update facilities
6. Put inspector back into office (currently fire inspector works on shift)
7. Work on making a combined dispatch center

Capital:

The 2013 Capital Budget consists of those items that are on a replacement schedule. We have also pushed back the replacement of our 1990 engine another year and have put monies from the 2012 budget to keep the unit in good running order and to meet annual testing requirements to prolong its workable life. In 2013 we will also be working on several capital items that have been pushed back from 2012 due to year end time constraints on finishing the projects. The fire stations in general are still lacking in size and layout that allows for good working conditions, but we have been using the capital and operating budgets to help make things better. I would still request that as soon as possible we begin building the replacement #2 fire stations.

Personal Services:

The current wages and manning of the Fire Division will be held at the same rate in 2013 as in 2011 through 2014. At the current time we have not replaced a Class A Fire/Medic and are using the Fire Inspector as an on shift inspector. This

is not an optimal situation in both safety and function for the fire division. With the increase in call volume and the loss of the inspector on a 40 hour week, our ability to respond to calls in progress and the ability to inspect our city hazardous buildings has been a losing balancing act. As in the past I would like to replace this position as soon as possible. The costs associated with Holiday Pay and Comp Time usage have also been included.

We have invested funding through the 2012 budget and in the 2013 budget to increase the number of members we have as certified instructors for fire and EMS, so that we can be self sufficient in training ourselves for the hours mandated by the state as well as instruction on special topics that may be present through out the year. We have been able to train 4 members to this point to complement the 4 current instructors we have.

Overtime requested is budgeted at the same amount in 2013 as 2012. The amount is based on a 6 year average. The decision of not supplementing the divisions manning to account for Kelly days in the CBA in the late 90's is the biggest expense in the overtime, followed by long term injury leave.

Operating:

There are operating increases in several line items, the most notable being utilities and auto expenses which are directly tied to energy prices. We will also need to replace several laptop computers to function with the 2013 changes in the city operating system. The operating budget also has amounts to cover the cost of grants we may receive to pay for portion of the grant.

We should see a decrease in payments to MBI Solutions for squad billing and we have decreased our supplies and maintenance costs by actively looking for cheaper and environmentally friendly cleaning supplies. This has also reduced our hazardous materials reported as required to nothing to report. We have also reduced a service contract for laundry and the members are using their own laundry as well as cleaning the materials.

In 2011 we received a grant totaling \$135,350 to purchase new EMS stretchers, Cascade Air System, Thermal imagers, and Accountability system. All items were placed into service in 2012. We also received another grant for \$90,000 to install a diesel exhaust system in both stations. This project has been completed. In 2013 we plan to apply for a regional grant to buy communications equipment as well as the replacement of our turnout gear if the NFPA changes are enacted.

Police

Vision Statement: The Wooster Police Department strives to be a premier law enforcement agency by providing law enforcement service in an efficient and effective manner.

Mission: The Wooster Police Department is a committed partner with our community. Ethics, Integrity and Professionalism are the core values which lead us forward. These core values are the foundation upon which we base our mission. We realize that our most important asset is our employees who strive to make our organization a premier law enforcement agency. Our employees are dedicated to protecting and preserving life while providing fair and impartial law enforcement services to all. It is these core values, dedication and community partnership that make our agency distinguished.

Guiding principles:

We value dignity and respect for all persons.

We value integrity and honesty as the basis for community trust.

We value excellence and professional growth.

We value the highest standards of moral and ethical conduct.

2013 Objective: To provide the best possible service to the community with the resources we have. Examine the way in which we conduct daily operations and attempt to find the most effective and efficient manner to deliver police services.

Personnel: Due to staff reductions, the police department continues to operate at a reduced level. We currently have 34 sworn officers compared to 35 officers that were employed in 1975. Furthermore, we currently have one less officer on patrol than we had in 1975. Civilian staff has also been significantly reduced within the past several years. It is expected that any other reductions will be filled. Any injuries or long term illnesses of department personnel will have serious repercussions on patrol operations. Currently, at least three officers are eligible for retirement.

The School Resource Officer program is currently being funded by a grant awarded to Wooster City Schools. If this grant is not available in the future, this program may be eliminated. Wooster Community Hospital has funded a full-time officer to serve in the capacity of Hospital Resource Officer. This position will increase safety and security at the hospital while providing a valuable link between our two agencies.

Operations: We will be purchasing items to replace equipment that is outdated and requiring frequent repair. We will try to continue to purchase new vehicles replace our aging fleet. In addition, our video recording systems are now over six years old. They are a vital part of protecting the officers and the agency from liability related issues.

We will scrutinize and review equipment that will increase the efficiency of the department prior to purchase. We will review and revise how we respond to calls for service in an effort to deal with reduced staffing levels. We will continue to implement and utilize programs that may help our agency become more efficient at daily operations.

We will also continue to examine and revise training on a department wide basis. The goal of this will be to continue to provide yearly in-service training to officers where all required certifications will be updated. Furthermore, this will assist the department in achieving a career development plan for department personnel.

COMMUNITY SERVICES

Recreation and Community Center

Mission: The mission of the Wooster Recreation Division is to provide quality of life opportunities for the people of our community.

2013 Objective: To maintain as many quality programs and services as possible, with a reduced staff, for all ages through existing or new programs that meet the changing needs of the community.

Personnel: Two staff members will retire before the end of 2013.

Operations: Provide as many quality programs and services as possible with a reduced staff and allotted operating budget. Upgrade our customer service to include online facility reservations.

Pools

Mission: To provide safe and compliant aquatic facilities that offer opportunities and features that will attract customers and provide a positive experience at our pools and sprayground.

2013 Objective: To operate all three facilities within our allotted budget.

Personnel: No changes in personnel for 2013.

Operations: Days and hours of operation to remain the same for 2013.

DEVELOPMENT

Building Standards

Mission: The mission of the Building Standards Division of the City of Wooster is to protect the public from hazards incidental to the design, erection, repair, demolition or use and occupancy of all buildings or structures and to ensure the safe and sanitary maintenance of existing buildings using effective code enforcement while providing open communication, courtesy and respect.

2013 Objective: Duties were reorganized in 2011 to efficiently handle the work of the eliminated position. In 2012 we continued to reorganize responsibilities and processes to efficiently handle the workload of the Planning and Zoning Division with a part-time employee. In 2013 we will continue defining responsibilities and making adjustments to efficiently handle duties.

Personnel: Two new inspectors assumed duties during 2011. These duties were electrical residential and commercial plan reviews and inspections, commercial building inspections, commercial permit and certificate of occupancy issuance, residential permit issuance and inspection duties. 2012 proved challenging as these inspectors continued to learn new duties. It is important that we continue employee training during 2013.

Operations: Construction activity in 2012 increased significantly over 2011 and returned to more normal levels. 2013 activity is expected to continue this trend. Only necessary items have been budgeted with no material increase in any line item except code enforcement. Increased code enforcement activity is expected to continue and the budget reflects this concern. The budgeted amount for code enforcement abatement (demos, car towing, grass mowing, debris clean-up, etc) is vital as this is a core function with a big impact on the community. This line item will be used to pay contractors to abate violations such as grass mowing or demolitions.

Engineering

Mission: Our mission in the City of Wooster, Division of Engineering is to serve the public by providing professional engineering services for safe, quality and sustainable infrastructure and development. This is accomplished as we plan, advise, administer, oversee implementation of and document all public works improvements and subdivision development with the aim of providing these services cost effectively and timely while protecting the public health, safety and welfare. Success is measured by the stewardship of the public funds and public trust.

2013 Objectives & Goals:

1. To continue to manage the City's infrastructure construction and documentation in a way that will provide adequate service to residents, sustain development, and allow for intelligent infrastructure planning.
2. To continue to acquire, analyze and maintain accurate information of the City's infrastructure assets, capacity and needs and provide that information to the City Administration for City growth, economic development, and planning decisions.
3. To provide easy access to City information regarding properties, utilities, mapping, and development regulations to the general public and development community.
4. To support private development through reviewing, approving, inspecting and providing standards and guidance for all residential, commercial and industrial development activities.

5. To support and maintain close relationships with the City's development, educational and business partners, including the Wooster Community Hospital, Wooster Growth Corp, Wayne Economic Development Council, Main Street Wooster, College of Wooster, OARDC & ATI, Wooster City Schools and the Wooster Area Chamber of Commerce.
6. Provide engineering support and consulting services to other City departments and divisions.
7. To continue to review, analyze and improve Engineering Division operations and methods for quality, efficiency and cost effectiveness.

Operations Initiatives:

1. Personnel Costs: Personnel costs have been kept as low as possible by utilizing an intern position, not filling a recommended GIS position, and significantly reducing overtime, training and education to only that necessary to maintain required professional licensures and training required perform job duties.
2. Operations Costs: O&M costs have been reduced by reducing equipment, supplies and materials to only those items absolutely essential to perform job duties.
3. Capital Costs: The only capital requests are for software and services to keep the GIS system up to date, allowing for efficient planning and use of limited personnel resources; and for surveying equipment to help reduce the cost of outside contracting services; there is also a need to replace 2 of our vehicles, one of which has been taken out of service due to safety concerns.

Infrastructure Initiatives:

Infrastructure expenditures have been reduced to only those items receiving outside funding or required to meet a specific safety need. In addition, the City participation amounts have been reduced by eliminating contractual services where possible and providing surveying, design and construction administration services with in-house staff.

Additional infrastructure cost reductions are the result of the Engineering Division aggressively seeking outside funding sources in an effort to offset the high costs of infrastructure improvements. Over the last 5 years, more than \$5,000,000 has been obtained in grant money and over \$4,000,000 in zero or low interest loan money from various sources such as ODOT, EPA, OPWC and others.

The Division of Engineering attempts to balance the infrastructure needs of the city with the financial resources available. At the same time, current and future development and its associated demands are considered when attempting to develop a strategic plan for City growth and infrastructure improvements.

Economic Development

Mission: To encourage and support strategic economic and community growth within the city of Wooster by focusing on the retention and expansion of local enterprises as well as assisting new business ventures that correspond with

Wooster community values, interests and needs, while striving to improve the quality of life for Wooster residents and businesses by concentrating on ensuring that Wooster is an attractive place to live, work and play.

2013 Objectives: To continue the community and economic development efforts and projects within the Central Business District, by researching, applying for, and securing financial resources that are vital components to the completion of these projects.

Implement a comprehensive business retention program that will concentrate on building closer relationships with businesses with fifty or more employees. This program will aim to acclimate and educate city administration of current and/or anticipated future issues that employers may face with doing business in the city of Wooster.

Operations: To serve the businesses, entrepreneurs and community development efforts of the City of Wooster by being a professional resource for all aspects related to the betterment of Wooster's business community.

ADMINISTRATIVE SERVICES

Director of Administration

Mission: The mission of the City of Wooster is to partner with our community to deliver services, conserve resources, protect the quality of life, and plan for the future. We will endeavor to accomplish this mission in the most efficient and fiscally responsible manner possible, and in accordance to the core values listed below.

CORE VALUES

Accountability - We accept responsibility for our personal and organizational decisions and actions while delivering cost effective and efficient services with the objective of doing our work right the first time.

Continuous Improvement - We provide the highest quality service with the resources available by promoting innovation and flexibility to meet the changing needs in the community.

Environment - We are concerned about our natural, historic, economic and aesthetic resources and endeavor to enhance their sustainability for future generations.

Honesty & Integrity - We set high standards for our personal, professional and organizational conduct and act with integrity as we strive to attain our mission.

Respect - We are honest and treat our coworkers and the public with courtesy and dignity.

Safety - We use education, prevention and enforcement methods to protect life and property in our business and residential neighborhoods, and maintain our infrastructure and facilities to provide a safe environment in which to live and work.

Stewardship - We understand our responsibility to use public funds wisely. We have been entrusted to deliver services and make decisions that faithfully apply the citizen's dollars to meet their needs.

Trust - We realize the perception of our organization is dependent upon the public's confidence in our commitment to our core values and to openly communicating with the public and each other by soliciting feedback and sharing information to achieve our goals.

Law

Mission: To protect the interest of the citizens of Wooster by providing counsel and advice to the administration, council and hospital board on the proper application of federal, state and local laws, in order to assure that the business of municipal government is conducted in accordance with law.

Personnel: No changes are anticipated.

Operations: No changes are anticipated.

Finance

Mission: To safeguard the assets of the citizens by enforcing the applicable federal, state and local laws as well as following the policies set forth by the Mayor and Council.

2013 Objectives:

To upgrade IFAS financial accounting software to remain in compliance with Sungard support agreement.

To work with Utilities divisions to replace water meters in approximately 4,000 residences.

Personnel: Staffing has been supplemented with a shared position with Recreation. We continue to promote continuing employee education, cross-training and development.

Operations: To promote efficiency through cost-benefit analysis to determine the most cost-effective methods to provide services to our internal and external customers.

To promote the use of technology and newer banking products and services to eliminate internal work and lengthy reconciliations as well as safeguard against fraud.

To explore and implement online and other user-friendly payment options for City services.

To offer guidance and supplemental support to other City divisions to promote efficient services while meeting all mandates and record-keeping requirements. We continue to provide training on software and City policies due to personnel changes.

To supplement records retention requirements with scanned/online capable document imaging and retrieval.

ORGANIZATIONAL SUPPORT

Information Technology

Mission: To serve the citizens of Wooster by diligently supporting all departments of city government in their use of information technology products and services.

2013 Objective: Refresh the network switches which connect all devices on our City network. Refresh the operating systems that power our City desktop computers. Refresh the foundational software package that our City staffers utilize. Further the adoption of electronic-based workflows in the daily operations of our City departments.

Personnel: Staffing level remains the same as 2012. One position is now partially funded out of the Sanitary Sewer Fund for support work performed at the Water Pollution Control Plant.

Operations: Continued focus on providing top-notch technology support, service, and education for our end users.

Human Resources

Mission: Our mission is to provide exceptional customer service through all aspects of the human resources profession for all city of Wooster employees and external customers.

2013 Objective: Streamline human resources processes and procedures to provide efficient and accurate service to all customers on an ongoing basis.

Personnel:

- Partner with management in 2013 to evaluate and update job descriptions in the PPM and Utilities division.
- Develop communication standards and document HR's approach to city wide communication by July 2013.
- Establish and communicate wellness initiatives to help control health care costs.

Operations: Evaluate a city wide job classification compensation study by September 2013 to maintain market competitiveness within the city of Wooster.

PUBLIC WORKS

PUBLIC PROPERTIES MAINTENANCE

Mission: Through a cost-effective manner, provide essential City services, leisure opportunities and community beautification while enhancing the quality and safety of our city, to continue to make Wooster a place that we are proud to call home.

Parks

2013 Objective: Upgrade the current conditions of Wooster's parks with special attention to safety issues and aesthetics through the better use of internal personnel services and contractors.

Personnel: Department was reduced by two full time positions during the restructuring. Staffing levels will be maintained in 2013.

Operations: Our goal is to continue the development of the Oak Hill Park properties and to provide an acceptable level of daily maintenance in our existing parks. Develop cross training strategies enabling staff to better support other divisions.

Distribution/Collection

2013 Objective: Continue to provide a high standard of excellence in maintenance of the City's infrastructure system.

Personnel: Staffing levels were reduced in 2010 by two employees electing to retire and one employee accepting a position in another division. Staffing level in 2013 will be supported by three staff persons working out of PPM on daily assignment. Additional cross training of five employees will continue.

Operations: Continue to provide a high standard of excellence in the repair and maintenance of the City's infrastructure. To continue with our program of exercising water valves, provide jetting and vactoring of sanitary sewer lines. Provide visual inspection and recording of sewer lines with our camera truck. Metering will continue to work with Finance to identify accounts that need service calls. Cross training will be continued to increase the number of staff available for infrastructure repairs.

Maintenance

2013 Objective: To improve daily maintenance response times and raise the standard of daily maintenance through more efficient use of time and materials.

Personnel: Staffing levels were reduced in 2010 by five employees electing to retire and two employees taking positions in other divisions. Staffing levels will be maintained in 2013, with the promotion of a supervisor and addition of a laborer.

Operations: We look to enhance services through improved procedures for snow and ice control and garage reimbursement fund. Continue to contain overtime costs. Cross training will be implemented to increase the efficiency of staff while supporting other divisions. Support other divisions with staffing and services as needed. Revised work orders, redesign of daily operations and employees taking ownership and responsibility of their work will move our Division forward in 2013.

UTILITIES

Our Mission: Excellence in Public Service through the use of "best management practices" to ensure proper treatment, distribution, collection, protection and preservation of the City's water resources, including the uninterrupted availability of water for fire protection.

2013 Objectives:

Unaccounted or "nonrevenue" water loss will continue to be a focus of the water treatment plant in 2013. Historically, Wooster's unaccounted water has averaged 30% over the last 10 years, well above the accepted industry standard of 10%. These losses can be classified as Real Losses (main pipe water leaks, service

leaks, etc.) and Apparent Losses (meter inaccuracy). The city will maintain the current leak location program using private contractors to find distribution system losses in the four separate pressure zones. Plant flow meters will be evaluated again to verify production and pumping into the distribution system. In addition, a large meter calibration/verification program will be implemented to help account for "apparent" losses and recover lost revenue. The Automatic Meter Reader (AMR) transmitters are also nearing the end of their service life and will be replaced over the next few years to ensure accurate billing and avoid estimated charges to city residents.

The Water Treatment Plant has now been in service for 15 years and continues to perform well. Only minor maintenance projects should be necessary in the plant during 2013. The production wells, especially the North Well Field, will be a focus of the Well Maintenance Program next year. The aggressive nature of the raw water may require that the well casing be replaced in some wells as #6 NWF was in 2012. We plan to use a submersible camera to document the well condition of each production well and schedule replacement as needed. Madison Hill Station pumps are scheduled for overhaul next year as the station and equipment has had very little repair work since being placed in service and pump run times are increasing.

The Water Pollution Control Plant, although meeting permit requirements for most of the summer, is in need of capital improvements to ensure compliance with the City's discharge permit and the Ohio EPA's Findings and Orders Agreement. The capital project will most likely begin in the summer of 2013 to address the solids handling portion of the plant processes. Many pieces of equipment dating back to the mid 1960s are still in use at the plant and may need significant refurbishment to provide reliable operation. Each piece of equipment is being evaluated based on age, efficiency, and necessity to meet compliance before allocating funds for repair/replacement. Areas of concern are Return Activated Sludge (RAS) pumps, Final Clarifier Support Structures, Blower Building Foundation, Lagoon Pumps, Post Air Pumps and Influent Pump Impellers. Sewage Lift Stations, because of their built in redundancy, are only requiring pump replacement in the event of failure. Run time hours are being monitored to evaluate impeller wear and schedule pump rebuild as needed.

2013 City Budget

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CERTIFICATE OF THE TOTAL AMOUNT FROM ALL SOURCES AVAILABLE FOR EXPENDITURES, AND BALANCES

Office of Auditor, Wayne County, Ohio
Wooster, Ohio 44691

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	Projected Cash Balance as of 31-Dec-12	Projected Encumbrances as of 31-Dec-12	Projected Advances not Repaid	Projected Carryover Balance Available for Appropriation	Projected Revenues 2013	Projected Total Amount Available plus Balances	Projected Appropriations 2013	Projected Amount Avail. Less 2013 Approp.
FUND TYPE/CLASSIFICATIONS								
GOVERNMENTAL FUND TYPE								
General Fund	11,376,234	2,700,000	100,000	8,776,234	16,690,576	25,466,810	19,670,716	5,796,094
Special Revenue Funds	3,157,036	1,288,237	(100,000)	1,768,799	2,478,382	4,247,182	3,292,865	954,317
Debt Service Funds	421,428	0	0	421,428	237,000	658,428	188,732	469,696
Capital Projects Funds	86,751	792,150	0	(705,399)	7,958,200	7,252,801	7,207,051	45,750
PROPRIETARY FUND TYPE								
Enterprise Funds	96,656,763	8,593,360	0	88,063,403	142,537,977	230,601,380	166,867,785	63,733,595
Internal Service Funds	736,951	451,500	0	285,451	3,427,056	3,712,508	3,022,819	689,689
FIDUCIARY FUND TYPE								
Trust and Agency Funds	511,755	10,630	0	501,125	50	501,175	12,111	489,064
TOTAL ALL FUNDS	112,946,918	13,835,877	0	99,111,041	173,329,242	272,440,283	200,262,079	72,178,204
FUND CLASSIFICATION/NAME-SCC								
GOVERNMENTAL FUND TYPES								
General Fund - 001	11,376,234	2,700,000	100,000	8,776,234	16,690,576	25,466,810	19,670,716	5,796,094
SPECIAL REVENUE FUNDS								
Street Construction Maintenance & Repair Fund - 101	1,598,517	501,141	0	1,097,376	1,114,300	2,211,676	1,765,517	446,159
State Highway Fund - 102	430,136	28,100	0	402,036	85,000	487,036	345,842	141,194
Permissive Tax Fund - 103	700,482	512,152	0	188,330	233,500	421,830	220,136	201,694
Enforcement and Education Fund - 104	51,480	0	0	51,480	2,775	54,255	50,000	4,255
Mandatory Drug Fines Fund - 105	26,055	4,035	0	22,020	9,600	31,620	30,000	1,620
Local Law Enforcement Block Grant Fund - 106	28	0	0	28	0	28	28	0
Community Development Block Grant Fund - 107	41,075	163,359	(100,000)	(222,284)	626,879	404,595	350,000	54,595
Economic Development Fund - 108	64,770	3,500	0	61,270	99,200	160,470	158,743	1,727
Law Enforcement Trust Fund - 110	38,962	0	0	38,962	880	39,842	30,000	9,842
Police Pension Fund - 111	38,190	0	0	38,190	150,950	189,140	141,400	47,740
Fire Pension Fund - 112	35,195	0	0	35,195	150,950	186,145	141,400	44,745
Federal Equitable Sharing Fund - 113	13,831	0	0	13,831	75	13,906	13,824	82
CDBG Chip Home RLF Fund - 115	8,971	0	0	8,971	20	8,991	8,900	91
CDBG Economic Development Loan Fund - 508	40,044	36,655	0	3,389	4,020	7,409	7,400	9
CDBG Downtown Loan Fund - 509	28,664	13,345	0	15,319	50	15,369	15,000	369
Shade Tree Fund - 701	1,638	950	0	688	8	696	600	96
Law Enforcement Training Fund - 703	3,980	0	0	3,980	0	3,980	3,975	5
Recreation Supplement Fund - 706	6,772	0	0	6,772	0	6,772	6,700	72
Christmas Run Park Restoration - 715	28,247	25,000	0	3,247	175	3,422	3,400	22
TOTAL SPECIAL REVENUE FUNDS	3,157,036	1,288,237	(100,000)	1,768,799	2,478,382	4,247,182	3,292,865	954,317
DEBT SERVICE FUNDS								
Debt Service Fund - 401	421,428	0	0	421,428	237,000	658,428	188,732	469,696

CERTIFICATE OF THE TOTAL AMOUNT FROM ALL SOURCES AVAILABLE FOR EXPENDITURES, AND BALANCES

Office of Auditor, Wayne County, Ohio
Wooster, Ohio 44691

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	Projected Cash Balance as of 31-Dec-12	Projected Encumbrances as of 31-Dec-12	Projected Advances not Repaid	Projected Carryover Balance Available for Appropriation	Projected Revenues 2013	Projected Total Amount Available plus Balances	Projected Appropriations 2013	Projected Amount Avail. Less 2013 Approp.
FUND TYPE/CLASSIFICATIONS								
TOTAL DEBT SERVICE	421,428	0	0	421,428	237,000	658,428	188,732	469,696
Capital Project Funds								
Capital Improvements Fund - 301	60,199	792,150	0	(731,951)	7,958,200	7,226,249	7,180,500	45,749
Economic Development Capital Improvements Fund - 302	19,187	0	0	19,187	0	19,187	19,186	1
Beall Ave Street - 310	7,365	0	0	7,365	0	7,365	7,365	0
State Capital Grant Fund - 311	0	0	0	0	0	0	0	0
TOTAL CAPITAL PROJECTS	86,751	792,150	0	(705,399)	7,958,200	7,252,801	7,207,051	45,750
SPECIAL ASSESSMENT FUND								
TOTAL GOVERNMENTAL FUNDS	15,041,449	4,780,387	0	10,261,062	27,364,158	37,625,221	30,359,364	7,265,857
PROPRIETARY FUND TYPE								
Enterprise Funds								
Water Fund - 501	3,479,267	1,090,734	0	2,388,533	5,541,324	7,929,857	7,721,997	207,860
Water Pollution Control Fund - 502	2,424,554	1,644,917	0	779,637	6,033,467	6,813,104	6,713,635	99,469
Wooster Community Hospital Fund - 503	12,875,112	5,000,000	0	7,875,112	114,392,893	122,268,005	120,385,273	1,882,732
Wooster Community Hospital Plant Fund - 504	74,373,030	0	0	74,373,030	12,969,763	87,342,793	26,760,100	60,582,693
Wooster Community Hospital Beaverson EMS Fund - 505	321,479	5,907	0	315,572	76,500	392,072	348,000	44,072
Wooster Community Hospital Endowment Fund - 506	1,134,856	5,051	0	1,129,805	106,000	1,235,805	1,134,746	101,059
Storm Drainage Fund - 507	1,472,356	731,751	0	740,605	1,966,630	2,707,235	2,276,980	430,255
Wooster Community Hospital Bevington Fund - 510	54	0	0	54	0	54	54	0
Refuse Collection Fund - 514	576,055	115,000	0	461,055	1,451,400	1,912,455	1,527,000	385,455
TOTAL ENTERPRISE FUNDS	96,656,763	8,593,360	0	88,063,403	142,537,977	230,601,380	166,867,785	63,733,595
INTERNAL SERVICE FUNDS								
Garage Fund - 601	35,592	61,500	0	(25,908)	444,000	418,092	417,419	673
Employee Benefits Fund - 602	701,359	390,000	0	311,359	2,883,056	3,194,415	2,505,400	689,015
Investment Fund - 720	0	0	0	0	100,000	100,000	100,000	0
TOTAL INTERNAL SERVICE FUNDS	736,951	451,500	0	285,451	3,427,056	3,712,508	3,022,819	689,689
TOTAL PROPRIETARY FUNDS	97,393,714	9,044,860	0	88,348,854	145,965,033	234,313,887	169,890,604	64,423,283
FIDUCIARY FUND TYPE								
Agency Funds								
Guarantee Deposit Fund - 702	198,629	0	0	198,629	0	198,629	0	198,629
Clearing Fund - 705	40,093	7,685	0	32,408	0	32,408	0	32,408
Wooster Growth Corporation Fund - 719	260,972	2,945	0	258,027	0	258,027	0	258,027
TOTAL AGENCY FUNDS	499,694	10,630	0	489,064	0	489,064	0	489,064
TRUST FUNDS (PPT)								
Lillian Long Estate Fund - 704	12,061	0	0	12,061	50	12,111	12,111	0
TOTAL TRUST FUNDS	12,061	0	0	12,061	50	12,111	12,111	0
TOTAL FIDUCIARY FUNDS	511,755	10,630	0	501,125	50	501,175	12,111	489,064
TOTAL ALL FUNDS	112,946,918	13,835,877	0	99,111,041	173,329,242	272,440,283	200,262,079	72,178,204

General Fund Program Key

100 - SAFETY

211101 POLICE
212109 FIRE
231102 TRAFFIC CONTROL
280102 STREET LIGHTING

200 - HEALTH

270210 HEALTH DEPARTMENT

300 - LEISURE

251301 PUBLIC PROPERTIES & PARKS
252302 FIELDHOUSE/ICE RINK
252303 NATATORIUM
252304 COMMUNITY CENTER
252305 SWIMMING POOLS
252306 FREEDLANDER POOL
252307 CHRISTMAS RUN POOL
252308 KNIGHTS FIELD SPRAYGROUND
252311 RECREATION PROGRAMS

400 - ENVIRONMENT & DEVELOPMENT

222401 ZONING
233409 BUILDING STANDARDS
251401 SHADE TREE PROGRAM
280402 DEVELOPMENT

600 - TRANSPORTATION

231602 STREET MAINTENANCE
231606 STREET CLEANING
231607 SNOW REMOVAL
231643 PARKING
252611 TAXI PROGRAM
270601 DEBT SERVICE

700 - ADMINISTRATION

231716 LANDS & BUILDINGS MAINTENANCE
233716 LANDS & BUILDINGS BUILDING STANDARDS
234717 ENGINEERING
260705 LAW DEPARTMENT
270703 FINANCE ADMINISTRATION
270726 INTERFUND TRANSACTIONS
271703 ACCOUNTING DIVISION
282703 CITY INCOME TAX DIVISION
273703 TREASURY DIVISION
280702 DIRECTOR OF ADMINISTRATION
280703 PRINTING & COPYING
281702 HUMAN RESOURCES
282706 INFORMATION TECHNOLOGY DIVISION
290701 MAYOR
291708 CITY COUNCIL

City of Wooster, Ohio
General Fund Budgetary Information

2012 Projected Expenditures	17,808,100
Personal Services	
Fill 2 Vacant Positions (DOA & Planner)	156,109
Change in Engineering Payroll Allocation	111,882
Medical Insurance	371,065
Swimming Pools	130,481
Operations & Maintenance (O & M)	
Justice Center Contract	109,299
Police Equipment	62,500
Comprehensive Plan	80,000
Litigation	27,940
Park Safety Equipment	69,300
Taxi Program	18,238
HR Testing (Only if needed)	41,759
IT - Server UPS Batteries & Multi-year Contract Renewals	50,900
Pool O & M	(31,245)
Other O & M	195,848
Vehicle Garage Repairs	20,207
Transfer to Capital Fund	456,000
Debt Service	(7,666)
2013 Appropriations Budget	19,670,717

CITY OF WOOSTER, OHIO
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

GENERAL FUND – This fund is used to account for all financial resources except those required to be accounted for in another fund.

	General Fund				General Fund				
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Taxes	\$ 11,633,053	\$ 11,295,605	\$ 12,382,087	\$ 12,288,854	\$ 12,265,985	\$ 12,572,635	\$ 12,886,950	\$ 13,209,124	13,539,352
Intergovernmental	1,594,486	1,559,899	1,685,562	2,043,410	703,508	703,508	703,508	703,508	703,508
Charges for services	1,356,638	1,299,700	1,493,695	1,542,525	1,573,664	1,585,552	1,591,790	1,597,169	1,593,202
Fines, licenses, permits	369,803	481,874	609,103	483,377	438,947	443,336	447,770	452,248	456,770
Interfund services provided	1,616,062	1,762,497	1,508,293	1,510,128	1,510,000	1,525,100	1,540,351	1,555,755	1,571,312
Interest income	168,844	162,474	102,644	75,000	75,000	60,000	60,000	60,000	60,000
Miscellaneous	362,441	253,143	144,363	111,994	123,472	125,000	125,000	125,000	125,000
Total Revenues	<u>17,101,327</u>	<u>16,815,192</u>	<u>17,925,747</u>	<u>18,055,288</u>	<u>16,690,576</u>	<u>17,015,131</u>	<u>17,355,369</u>	<u>17,702,803</u>	<u>18,049,144</u>
Expenditures :									
Safety services	9,914,084	10,639,592	9,486,771	10,347,842	10,800,830	10,820,909	11,038,515	11,352,904	11,676,389
Health and social services	148,395	140,185	139,670	140,000	133,000	136,990	141,100	145,333	149,693
Leisure services	1,919,313	1,793,052	1,365,853	1,326,913	1,421,827	1,381,932	1,416,760	1,452,500	1,489,177
Environment & development	833,270	889,444	782,950	814,402	992,399	896,203	923,089	950,782	979,305
Transportation services	1,496,847	1,647,201	1,128,241	993,353	1,130,250	1,162,130	1,194,925	1,228,663	1,263,370
Administrative services	<u>3,268,646</u>	<u>3,681,702</u>	<u>2,889,589</u>	<u>2,824,589</u>	<u>3,375,410</u>	<u>3,163,153</u>	<u>3,245,512</u>	<u>3,330,091</u>	<u>3,416,952</u>
Total Expenditures	<u>17,580,555</u>	<u>18,791,176</u>	<u>15,793,074</u>	<u>16,447,100</u>	<u>17,853,716</u>	<u>17,561,316</u>	<u>17,959,900</u>	<u>18,460,272</u>	<u>18,974,886</u>
Excess revenues over(under) expenditures	(479,228)	(1,975,984)	2,132,673	1,608,188	(1,163,140)	(546,185)	(604,531)	(757,468)	(925,741)
Transfers in	24,200	0	0	0	0	0	0	0	0
Transfers out	(248,019)	(83,000)	(73,950)	(1,361,000.00)	(1,817,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Net change in fund balance	(703,047)	(2,058,984)	2,058,723	247,188	(2,980,140)	(1,546,185)	(1,604,531)	(1,757,468)	(1,925,741)
Fund balance at beginning of year	<u>12,294,258</u>	<u>11,591,211</u>	<u>9,532,227</u>	<u>11,590,950</u>	<u>11,838,138</u>	<u>8,857,998</u>	<u>7,311,813</u>	<u>5,707,282</u>	<u>3,949,814</u>
Fund balance at end of year	<u>\$ 11,591,211</u>	<u>\$ 9,532,227</u>	<u>\$ 11,590,950</u>	<u>\$ 11,838,138</u>	<u>\$ 8,857,998</u>	<u>\$ 7,311,813</u>	<u>\$ 5,707,282</u>	<u>\$ 3,949,814</u>	<u>2,024,073</u>
Cash balance beginning of year				11,129,045	11,376,233	8,396,093	6,849,908	5,245,377	3,487,909
Cash balance end of year				11,376,233	8,396,093	6,849,908	5,245,377	3,487,909	1,562,168
Encumbrances				2,700,000	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000
Cash available				8,676,233	5,696,093	4,149,908	2,545,377	787,909	(1,137,832)
Cost per day				48,789	53,892	50,853	51,945	53,316	54,726
Days-in-cash				178	106	82	49	15	(21)

The following is a break-down of expenditures by appropriation level within each activity for the General Fund

GENERAL FUND – This fund is used to account for all financial resources except those required to be accounted for in another fund.

	General Fund				General Fund				
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Expenditures :									
Personnel Services	\$ 8,500,433	\$ 9,340,182	\$ 7,902,501	\$ 8,795,206	\$ 8,968,662	\$ 9,058,349	\$ 9,239,516	\$ 9,516,701	\$ 9,802,202
Operations and Maintenance	1,325,793	1,195,841	1,474,855	1,437,334	1,711,568	1,643,799	1,676,675	1,710,209	1,744,413
Interfund	87,857	103,569	109,415	115,302	120,600	118,761	122,324	125,994	129,773
Total Safety services	<u>9,914,083</u>	<u>10,639,592</u>	<u>9,486,771</u>	<u>10,347,842</u>	<u>10,800,830</u>	<u>10,820,909</u>	<u>11,038,515</u>	<u>11,352,904</u>	<u>11,676,389</u>
Operations and Maintenance	148,395	140,185	139,670	140,000	133,000	136,990	141,100	145,333	149,693
Total Health and social services	<u>148,395</u>	<u>140,185</u>	<u>139,670</u>	<u>140,000</u>	<u>133,000</u>	<u>136,990</u>	<u>141,100</u>	<u>145,333</u>	<u>149,693</u>
Personnel Services	1,182,431	1,201,257	788,177	646,921	674,541	688,032	708,673	729,933	751,831
Operations and Maintenance	712,130	569,869	540,077	650,227	703,486	663,000	676,260	689,785	703,581
Interfund	24,752	21,926	37,599	29,766	43,800	30,900	31,827	32,782	33,765
Total Leisure services	<u>1,919,313</u>	<u>1,793,052</u>	<u>1,365,853</u>	<u>1,326,914</u>	<u>1,421,827</u>	<u>1,381,932</u>	<u>1,416,760</u>	<u>1,452,500</u>	<u>1,489,177</u>
Personnel Services	658,473	753,646	657,759	645,581	723,299	721,000	742,630	764,909	787,856
Operations and Maintenance	172,040	132,049	117,931	162,265	264,000	169,950	175,049	180,300	185,709
Interfund	2,757	3,748	7,260	6,556	5,100	5,253	5,411	5,573	5,740
Total Environment & development	<u>833,270</u>	<u>889,443</u>	<u>782,950</u>	<u>814,402</u>	<u>992,399</u>	<u>896,203</u>	<u>923,089</u>	<u>950,782</u>	<u>979,305</u>
Personnel Services	1,104,938	1,318,835	746,604	657,591	776,116	799,399	823,381	848,083	873,525
Operations and Maintenance	225,047	192,033	222,162	176,762	202,800	206,856	210,993	215,213	219,517
Debt Service	166,864	136,333	159,475	159,000	151,334	155,874	160,550	165,367	170,328
Total Transportation services	<u>1,496,849</u>	<u>1,647,201</u>	<u>1,128,241</u>	<u>993,353</u>	<u>1,130,250</u>	<u>1,162,130</u>	<u>1,194,925</u>	<u>1,228,663</u>	<u>1,263,370</u>
Personnel Services	2,072,359	2,205,132	1,746,594	1,678,942	2,051,162	1,906,697	1,963,898	2,022,815	2,083,499
Operations and Maintenance	1,186,833	1,468,522	1,135,531	1,145,177	1,321,448	1,253,549	1,278,620	1,304,192	1,330,276
Interfund	9,454	8,049	7,464	469	2,800	2,907	2,994	3,084	3,177
Total Administrative services	<u>3,268,646</u>	<u>3,681,703</u>	<u>2,889,589</u>	<u>2,824,588</u>	<u>3,375,410</u>	<u>3,163,153</u>	<u>3,245,512</u>	<u>3,330,091</u>	<u>3,416,952</u>
Total Expenditures	<u>\$ 17,580,556</u>	<u>\$ 18,791,176</u>	<u>\$ 15,793,074</u>	<u>\$ 16,447,099</u>	<u>\$ 17,853,716</u>	<u>\$ 17,561,316</u>	<u>\$ 17,959,900</u>	<u>\$ 18,460,272</u>	<u>\$ 18,974,886</u>

**CITY OF WOOSTER, OHIO
STREET CONSTRUCTION, MAINTENANCE AND REPAIR FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS PROJECTED**

STREET CONSTRUCTION MAINTENANCE AND REPAIR – This fund is required by the Ohio Revised Code to account for that portion of the state gasoline tax and motor vehicle registration fees, which are to be used for maintenance of streets within the City.

	Street Construction, Maintenance and Repair Fund								
	2009	2010	2011	2012	2013	2014	2015	2016	2017
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	<u>Budgeted</u>	<u>Forecasted</u>	<u>Forecasted</u>	<u>Forecasted</u>	<u>Forecasted</u>
Revenues :									
Intergovernmental	\$ 1,092,731	\$ 1,078,852	\$ 1,049,757	\$ 1,040,351	\$ 1,045,000	\$ 1,045,000	\$ 1,045,000	\$ 1,045,000	\$ 1,045,000
Interest income	17,835	16,335	13,036	10,000	12,000	12,000	12,000	12,000	12,000
Miscellaneous	<u>102,460</u>	<u>51,010</u>	<u>48,548</u>	<u>58,478</u>	<u>57,300</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
Total Revenues	<u>1,213,026</u>	<u>1,146,197</u>	<u>1,111,341</u>	<u>1,108,829</u>	<u>1,114,300</u>	<u>1,107,000</u>	<u>1,107,000</u>	<u>1,107,000</u>	<u>1,107,000</u>
Expenditures :									
Personal Services	19,879	19,877	19,176	114,501	125,639	129,408	133,290	137,289	141,408
Operations and Maintenance	896,966	910,796	447,341	396,018	909,904	800,701	806,711	820,812	835,164
Capital Outlay	30,194	35,652	250,514	96,700	439,500	100,000	100,000	100,000	100,000
Interfund	226,290	216,383	122,811	0	199,650	199,971	203,970	208,050	212,211
Debt Service	<u>18,074</u>	<u>13,562</u>	<u>91,964</u>	<u>91,750</u>	<u>90,824</u>	<u>90,823</u>	<u>89,641</u>	<u>90,024</u>	<u>90,687</u>
Total Expenditures	<u>1,191,403</u>	<u>1,196,270</u>	<u>931,806</u>	<u>698,969</u>	<u>1,765,517</u>	<u>1,320,903</u>	<u>1,333,612</u>	<u>1,356,175</u>	<u>1,379,470</u>
Net change in fund balance	21,623	(50,073)	179,535	409,860	(651,217)	(213,903)	(226,612)	(249,175)	(272,470)
Fund balance at beginning of year	<u>1,345,078</u>	<u>1,366,701</u>	<u>1,316,628</u>	<u>1,496,163</u>	<u>1,906,023</u>	<u>1,254,806</u>	<u>1,040,903</u>	<u>814,291</u>	<u>565,115</u>
Fund balance at end of year	<u>\$ 1,366,701</u>	<u>\$ 1,316,628</u>	<u>\$ 1,496,163</u>	<u>\$ 1,906,023</u>	<u>\$ 1,254,806</u>	<u>\$ 1,040,903</u>	<u>\$ 814,291</u>	<u>\$ 565,115</u>	<u>\$ 292,646</u>

CITY OF WOOSTER, OHIO
STATE HIGHWAY FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

STATE HIGHWAY – This fund is required by the Ohio Revised Code to account for that portion of the state gasoline tax and motor vehicle registration fees which are to be used for maintenance of state highways within the City.

	State Highway Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Intergovernmental	\$ 88,600	\$ 83,573	\$ 81,990	\$ 81,556	\$ 82,000	\$ 82,000	82,000	82,000	82,000
Interest income	2,800	5,238	3,747	2,900	3,000	3,000	3,000	3,000	3,000
Miscellaneous	0	0	0	0	0	0	0	0	0
Total Revenues	<u>91,400</u>	<u>88,811</u>	<u>85,737</u>	<u>84,456</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>
Expenditures :									
Operations and Maintenance	34,848	48,205	0	23,686	129,126	72,065	73,146	74,243	75,357
Capital Outlay	0	36,442	3,942	3,634	215,000	25,000	25,000	25,000	25,000
Debt Service	1,715	1,715	1,715	1,716	1,716	1,716	1,716	1,716	1,716
Total Expenditures	<u>36,563</u>	<u>86,362</u>	<u>5,657</u>	<u>29,036</u>	<u>345,842</u>	<u>98,781</u>	<u>99,862</u>	<u>100,959</u>	<u>102,073</u>
Net change in fund balance	<u>54,837</u>	<u>2,449</u>	<u>80,080</u>	<u>55,420</u>	<u>(260,842)</u>	<u>(13,781)</u>	<u>(14,862)</u>	<u>(15,959)</u>	<u>(17,073)</u>
Fund balance at beginning of year	310,214	365,051	367,500	447,580	503,000	242,158	228,377	213,515	197,556
Fund balance at end of year	<u>\$ 365,051</u>	<u>\$ 367,500</u>	<u>\$ 447,580</u>	<u>\$ 503,000</u>	<u>\$ 242,158</u>	<u>\$ 228,377</u>	<u>\$ 213,515</u>	<u>\$ 197,556</u>	<u>\$ 180,483</u>

CITY OF WOOSTER, OHIO
PERMISSIVE TAX FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS PROJECTED

PERMISSIVE TAX – This fund is required by the Ohio Revised Code to account for that portion of motor vehicle registration fees allocated to assist in maintaining those city streets designated as contributing to the effective and efficient flow of traffic through and within the county.

	Permissive Tax Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Taxes	\$ 170,763	\$ 169,374	\$ 168,379	\$ 123,632	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
Intergovernmental	108,252	107,526	105,661	95,644	100,000	100,000	100,000	100,000	100,000
Interest income	9,173	15,685	10,677	8,000	8,500	8,500	8,500	8,500	8,500
Miscellaneous	412	14	0	0	0	0	0	0	0
Total Revenues	<u>288,600</u>	<u>292,599</u>	<u>284,717</u>	<u>227,276</u>	<u>233,500</u>	<u>233,500</u>	<u>233,500</u>	<u>233,500</u>	<u>233,500</u>
Expenditures :									
Personal Services	19,526	19,423	18,917	114,502	123,639	127,348	131,169	135,104	139,157
Operations and Maintenance	0	0	0	1,052	13,206	0	0	0	0
Capital Outlay	174,476	163,499	162,817	296,000	0	100,000	100,000	100,000	100,000
Debt Service	86,091	79,564	84,944	86,350	83,291	83,290	83,300	83,269	84,686
Total Expenditures	<u>280,093</u>	<u>262,486</u>	<u>266,678</u>	<u>497,904</u>	<u>220,136</u>	<u>310,638</u>	<u>314,469</u>	<u>318,373</u>	<u>323,843</u>
Net change in fund balance	8,507	30,113	18,039	(270,628)	13,364	(77,138)	(80,969)	(84,873)	(90,343)
Fund balance at beginning of year	945,408	953,915	984,028	1,002,067	731,439	744,803	667,665	586,696	501,824
Fund balance at end of year	<u>\$ 953,915</u>	<u>\$ 984,028</u>	<u>\$ 1,002,067</u>	<u>\$ 731,439</u>	<u>\$ 744,803</u>	<u>\$ 667,665</u>	<u>\$ 586,696</u>	<u>\$ 501,824</u>	<u>\$ 411,481</u>

CITY OF WOOSTER, OHIO
ENFORCEMENT AND EDUCATION FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

ENFORCEMENT AND EDUCATION – This fund is used to account for monies from the Municipal Court designated to enforce drunk driving laws and related educational programs.

	Enforcement and Education Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Fines, licenses, permits	\$ 739	\$ 1,837	\$ 5,660	\$ 2,768	\$ 2,400	\$ 1,364	\$ 1,364	\$ 1,364	\$ 1,364
Interest Income	372	621	517	375	375	50	50	50	50
Total Revenues	1,111	2,458	6,177	3,143	2,775	1,414	1,414	1,414	1,414
Expenditures :									
Operations and Maintenance	0	0	0	0	50,000	1,500	1,500	1,500	1,500
Total Expenditures	0	0	0	0	50,000	1,500	1,500	1,500	1,500
Net change in fund balance	1,111	2,458	6,177	3,143	(47,225)	(86)	(86)	(86)	(86)
Fund balance at beginning of year	38,761	39,872	42,330	48,507	51,650	4,425	4,339	4,253	4,167
Fund balance at end of year	\$ 39,872	\$ 42,330	\$ 48,507	\$ 51,650	\$ 4,425	\$ 4,339	\$ 4,253	\$ 4,167	\$ 4,081

CITY OF WOOSTER, OHIO
MANDATORY DRUG FINES FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS PROJECTED

MANDATORY DRUG FINES - This fund is used to account for monies from the Municipal Court designated to subsidize each agency's law enforcement efforts that pertain to drug offenses.

	Mandatory Drug Fines Fund								
	2009 <u>Actual</u>	2010 <u>Actual</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Budgeted</u>	2014 <u>Forecasted</u>	2015 <u>Forecasted</u>	2016 <u>Forecasted</u>	2017 <u>Forecasted</u>
Revenues :									
Intergovernmental	\$ -	\$ 0	\$ 0	\$ 0	\$ -	\$ 0	\$ 0	\$ 0	\$ 0
Fines, licenses, permits	11,009	10,464	10,692	9,246	9,000	10,500	10,500	10,500	10,500
Interest Income	398	272	176	600	600	100	100	100	100
Total Revenues	<u>11,407</u>	<u>10,736</u>	<u>10,868</u>	<u>9,846</u>	<u>9,600</u>	<u>10,600</u>	<u>10,600</u>	<u>10,600</u>	<u>10,600</u>
Expenditures :									
Operations and Maintenance	10,363	36,067	7,187	0	30,000	10,500	10,500	10,500	10,500
Total Expenditures	<u>10,363</u>	<u>36,067</u>	<u>7,187</u>	<u>0</u>	<u>30,000</u>	<u>10,500</u>	<u>10,500</u>	<u>10,500</u>	<u>10,500</u>
Net change in fund balance	1,044	(25,331)	3,681	9,846	(20,400)	100	100	100	100
Fund balance at beginning of year	<u>37,861</u>	<u>38,905</u>	<u>13,574</u>	<u>17,255</u>	<u>27,101</u>	<u>6,701</u>	<u>6,801</u>	<u>6,901</u>	<u>7,001</u>
Fund balance at end of year	<u>\$ 38,905</u>	<u>\$ 13,574</u>	<u>\$ 17,255</u>	<u>\$ 27,101</u>	<u>\$ 6,701</u>	<u>\$ 6,801</u>	<u>\$ 6,901</u>	<u>\$ 7,001</u>	<u>\$ 7,101</u>

CITY OF WOOSTER, OHIO
LOCAL LAW ENFORCEMENT BLOCK GRANT FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS PROJECTED

LOCAL LAW ENFORCEMENT BLOCK GRANT – This fund is used to account for receipts and expenditures of Local Law Enforcement Block Grants, funded by the U.S. Department of Justice. Grant proceeds are used to fund law enforcement employees.

	Local Law Enforcement Block Grant Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Interest Income	\$ 0	\$ 0	9	\$ 5	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenues	0	0	9	5	0	0	0	0	0
Expenditures :									
Personal Services	0	0	0	0	0	0	0	0	0
Operations and Maintenance	0	0	0	0	28	0	0	0	0
Total Expenditures	0	0	0	0	28	0	0	0	0
Net change in fund balance	0	0	9	5	(28)	0	0	0	0
Fund balance at beginning of year	14	14	14	23	28	0	0	0	0
Fund balance at end of year	\$ 14	\$ 14	\$ 23	\$ 28	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

CITY OF WOOSTER, OHIO
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

COMMUNITY DEVELOPMENT BLOCK GRANT – This fund is used to account for monies received from the federal government under the Community Development Block Grant program for providing decent housing and a suitable living environment, and expanded economic opportunities principally for persons of low and moderate income and the allowable administrative costs associated with those projects.

	Community Development Block Grant Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Intergovernmental	\$ 626,311	\$ 322,968	\$ 307,251	\$ 376,693	\$ 626,879	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Total Revenues	<u>626,311</u>	<u>322,968</u>	<u>307,251</u>	<u>376,693</u>	<u>626,879</u>	<u>300,000</u>	<u>300,000</u>	<u>300,000</u>	<u>300,000</u>
Expenditures :									
Operations and Maintenance	505,348	354,896	277,018	279,543	350,000	300,000	300,000	300,000	300,000
Capital Outlay	48,316	0	0	141,200	0	0	0	0	0
Interfund	0	0	0	0	0	0	0	0	0
Total Expenditures	<u>553,664</u>	<u>354,896</u>	<u>277,018</u>	<u>420,743</u>	<u>350,000</u>	<u>300,000</u>	<u>300,000</u>	<u>300,000</u>	<u>300,000</u>
Net change in fund balance	72,647	(31,928)	30,233	(44,050)	276,879	0	0	0	0
Fund balance at beginning of year	(90,827)	(18,180)	(50,108)	(19,875)	(63,925)	212,954	212,954	212,954	212,954
Fund balance at end of year	\$ <u>(18,180)</u>	\$ <u>(50,108)</u>	\$ <u>(19,875)</u>	\$ <u>(63,925)</u>	\$ <u>212,954</u>	\$ <u>212,954</u>	\$ <u>212,954</u>	\$ <u>212,954</u>	\$ <u>212,954</u>

CITY OF WOOSTER, OHIO
 ECONOMIC DEVELOPMENT FUND
 SCHEDULE OF REVENUES, EXPENDITURES AND
 CHANGES IN FUND BALANCES
 PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
 FOUR FUTURE YEARS PROJECTED

ECONOMIC DEVELOPMENT – This fund is used to account for the portion of the transient occupancy tax
 tax to be used for promoting economic development within the City.

	Economic Development Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Taxes	\$ 74,053	\$ 80,382	\$ 86,721	\$ 94,000	\$ 98,500	\$ 101,455	\$ 104,499	\$ 107,634	\$ 110,863
Interest Income	118	2,197	1,062	750	700	500	500	500	500
Miscellaneous	20,000	0	0	0	0	0	0	0	0
Total Revenues	<u>94,171</u>	<u>82,579</u>	<u>87,783</u>	<u>94,750</u>	<u>99,200</u>	<u>101,955</u>	<u>104,999</u>	<u>108,134</u>	<u>111,363</u>
Expenditures :									
Personal Services	0	0	0	0	0	0	0	0	0
Operations and Maintenance	73,689	79,882	80,559	91,800	158,743	101,455	104,499	107,634	110,863
Total Expenditures	<u>73,689</u>	<u>79,882</u>	<u>80,559</u>	<u>91,800</u>	<u>158,743</u>	<u>101,455</u>	<u>104,499</u>	<u>107,634</u>	<u>110,863</u>
Excess revenues over(under)									
expenditures	20,482	2,697	7,224	2,950	(59,543)	500	500	500	500
Transfers In	100,000	0	0	0	0	0	0	0	0
Net change in fund balance	120,482	2,697	7,224	2,950	(59,543)	500	500	500	500
Fund balance at beginning of year	<u>2,289</u>	<u>122,771</u>	<u>125,468</u>	<u>132,692</u>	<u>135,642</u>	<u>76,099</u>	<u>76,599</u>	<u>77,099</u>	<u>77,598</u>
Fund balance at end of year	\$ <u>122,771</u>	\$ <u>125,468</u>	\$ <u>132,692</u>	\$ <u>135,642</u>	\$ <u>76,099</u>	\$ <u>76,599</u>	\$ <u>77,099</u>	\$ <u>77,598</u>	\$ <u>78,098</u>

CITY OF WOOSTER, OHIO
LAW ENFORCEMENT TRUST FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS PROJECTED

LAW ENFORCEMENT TRUST – This fund is used to account for receipts and expenditures of funds from sale of contraband.

These funds can only be expended to pay the costs of protracted or complex investigations or prosecutions, to provide reasonable technical training or expertise, to provide matching funds to obtain federal grants to aid law enforcement, or for such other law enforcement purposes that Council determines to be appropriate.

	Law Enforcement Trust Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Interest Income	\$ 412	\$ 661	\$ 495	\$ 200	\$ 480	\$ 390	\$ 390	\$ 390	\$ 390
Miscellaneous	5,452	1,423	1,540	403	400	500	500	500	500
Total Revenues	<u>5,864</u>	<u>2,084</u>	<u>2,035</u>	<u>603</u>	<u>880</u>	<u>890</u>	<u>890</u>	<u>890</u>	<u>890</u>
Expenditures :									
Operations and Maintenance	7,325	997	413	8,500	30,000	800	800	800	800
Total Expenditures	<u>7,325</u>	<u>997</u>	<u>413</u>	<u>8,500</u>	<u>30,000</u>	<u>800</u>	<u>800</u>	<u>800</u>	<u>800</u>
Net change in fund balance	(1,461)	1,087	1,622	(7,897)	(29,120)	90	90	90	90
Fund balance at beginning of year	<u>45,373</u>	<u>43,912</u>	<u>44,999</u>	<u>46,621</u>	<u>38,724</u>	<u>9,604</u>	<u>9,694</u>	<u>9,784</u>	<u>9,874</u>
Fund balance at end of year	<u>\$ 43,912</u>	<u>\$ 44,999</u>	<u>\$ 46,621</u>	<u>\$ 38,724</u>	<u>\$ 9,604</u>	<u>\$ 9,694</u>	<u>\$ 9,784</u>	<u>\$ 9,874</u>	<u>\$ 9,964</u>

CITY OF WOOSTER, OHIO
POLICE PENSION FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS PROJECTED

POLICE PENSION – This fund is used to accumulate property taxes levied for the partial payment of the current and accrued liability for police disability and pension.
Amounts collected for the police disability and pension are periodically remitted to the state operated Police and Firemen's Disability and Pension Fund.

	Police Pension Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Taxes	\$ 174,758	\$ 172,279	\$ 143,474	\$ 135,665	\$ 146,700	\$ 147,434	\$ 148,171	\$ 148,912	\$ 149,656
Intergovernmental	17,034	8,782	42,316	10,861	3,500	3,500	3,500	3,500	3,500
Interest Income	575	1,883	1,989	1,000	750	750	750	750	750
Total Revenues	<u>192,367</u>	<u>182,944</u>	<u>187,779</u>	<u>147,526</u>	<u>150,950</u>	<u>151,684</u>	<u>152,421</u>	<u>153,162</u>	<u>153,906</u>
Expenditures :									
Personal Services	190,000	0	360,671	156,300	138,370	155,000	155,000	155,000	155,000
Operations and Maintenance	2,465	2,787	2,968	2,975	3,030	3,030	3,030	3,030	3,030
Total Expenditures	<u>192,465</u>	<u>2,787</u>	<u>363,639</u>	<u>159,275</u>	<u>141,400</u>	<u>158,030</u>	<u>158,030</u>	<u>158,030</u>	<u>158,030</u>
Net change in fund balance	(98)	180,157	(175,860)	(11,749)	9,550	(6,347)	(5,609)	(4,868)	(4,124)
Fund balance at beginning of year	<u>46,295</u>	<u>46,197</u>	<u>226,354</u>	<u>50,494</u>	<u>38,745</u>	<u>48,295</u>	<u>41,949</u>	<u>36,339</u>	<u>31,471</u>
Fund balance at end of year	\$ <u>46,197</u>	\$ <u>226,354</u>	\$ <u>50,494</u>	\$ <u>38,745</u>	\$ <u>48,295</u>	\$ <u>41,949</u>	\$ <u>36,339</u>	\$ <u>31,471</u>	\$ <u>27,347</u>

CITY OF WOOSTER, OHIO
FIRE PENSION FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS PROJECTED

FIRE PENSION – This fund is used to accumulate property taxes levied for the partial payment of the current and accrued liability for firemen's disability and pension.
 Amounts collected for the firemen's disability and pension are periodically remitted to the state operated Police and Firemen's Disability and Pension Fund.

	Fire Pension Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Taxes	\$ 174,758	\$ 172,279	\$ 143,475	\$ 135,665	\$ 146,700	\$ 147,434	\$ 148,171	\$ 148,912	\$ 149,656
Intergovernmental	17,034	8,782	42,316	10,861	3,500	3,500	3,500	3,500	3,500
Interest Income	504	1,830	1,722	1,000	750	750	750	750	750
Total Revenues	<u>192,296</u>	<u>182,891</u>	<u>187,513</u>	<u>147,526</u>	<u>150,950</u>	<u>151,684</u>	<u>152,421</u>	<u>153,162</u>	<u>153,906</u>
Expenditures :									
Personal Services	185,000	0	380,000	137,000	138,370	155,000	155,000	155,000	155,000
Operations and Maintenance	2,464	2,785	2,883	2,975	3,030	3,030	3,030	3,030	3,030
Total Expenditures	<u>187,464</u>	<u>2,785</u>	<u>382,883</u>	<u>139,975</u>	<u>141,400</u>	<u>158,030</u>	<u>158,030</u>	<u>158,030</u>	<u>158,030</u>
Net change in fund balance	4,832	180,106	(195,370)	7,551	9,550	(6,347)	(5,609)	(4,868)	(4,124)
Fund balance at beginning of year	<u>38,488</u>	<u>43,320</u>	<u>223,426</u>	<u>28,056</u>	<u>35,607</u>	<u>45,157</u>	<u>38,810</u>	<u>33,201</u>	<u>28,332</u>
Fund balance at end of year	\$ <u>43,320</u>	\$ <u>223,426</u>	\$ <u>28,056</u>	\$ <u>35,607</u>	\$ <u>45,157</u>	\$ <u>38,810</u>	\$ <u>33,201</u>	\$ <u>28,332</u>	\$ <u>24,209</u>

CITY OF WOOSTER, OHIO
FEDERAL EQUITABLE SHARING FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS PROJECTED

FEDERAL EQUITABLE SHARING – This fund is used to account for the City's portion of federally forfeited property resulting from the Wooster Police Department's participation with a federal agency, which resulted in forfeiture of property.

	Federal Equitable Sharing Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Intergovernmental	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Interest Income	126	205	174	72	75	125	125	125	125
Total Revenues	<u>126</u>	<u>205</u>	<u>174</u>	<u>72</u>	<u>75</u>	<u>125</u>	<u>125</u>	<u>125</u>	<u>125</u>
Expenditures :									
Operations and Maintenance	0	0	0	0	13,824	150	150	150	150
Total Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>13,824</u>	<u>150</u>	<u>150</u>	<u>150</u>	<u>150</u>
Net change in fund balance	126	205	174	72	(13,749)	(25)	(25)	(25)	(25)
Fund balance at beginning of year	<u>13,295</u>	<u>13,421</u>	<u>13,626</u>	<u>13,800</u>	<u>13,872</u>	<u>123</u>	<u>98</u>	<u>73</u>	<u>48</u>
Fund balance at end of year	<u>\$ 13,421</u>	<u>\$ 13,626</u>	<u>\$ 13,800</u>	<u>\$ 13,872</u>	<u>\$ 123</u>	<u>\$ 98</u>	<u>\$ 73</u>	<u>\$ 48</u>	<u>\$ 23</u>

CITY OF WOOSTER, OHIO
 CDBG CHIP HOME REVOLVING LOAN FUND
 SCHEDULE OF REVENUES, EXPENDITURES AND
 CHANGES IN FUND BALANCES
 PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
 FOUR FUTURE YEARS PROJECTED

CDBG Chip Home Revolving Loan Fund – This fund is used to account for the City's portion of program income resulting from repayment of grant funds.

	CDBG Chip Home Revolving Loan Fund				CDBG Chip Home Revolving Loan Fund				
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Intergovernmental	\$ 0	\$ 12,823	\$ 2,999	\$ 2,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Interest Income	0	0	166	37	20	0	0	0	0
Total Revenues	0	12,823	3,165	2,037	20	0	0	0	0
Expenditures :									
Operations and Maintenance	0	0	9,014	0	8,900	131	0	0	0
Total Expenditures	0	0	9,014	0	8,900	131	0	0	0
Net change in fund balance	0	12,823	(5,849)	2,037	(8,880)	(131)	0	0	0
Fund balance at beginning of year	0	0	12,823	6,974	9,011	131	0	0	0
Fund balance at end of year	\$ 0	\$ 12,823	\$ 6,974	\$ 9,011	\$ 131	\$ 0	\$ 0	\$ 0	\$ 0

CITY OF WOOSTER, OHIO
 SHADE TREE FUND
 SCHEDULE OF REVENUES, EXPENDITURES AND
 CHANGES IN FUND BALANCES
 PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
 FOUR FUTURE YEARS PROJECTED

SHADE TREE – This fund is used to account for financial donations to the City
 for the purpose of providing trees throughout the City in the public right-of-way.

	Shade Tree Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Interest Income	\$ 25	\$ 25	\$ 22	\$ 8	\$ 8	\$ 6	\$ 5	\$ 4	\$ 3
Miscellaneous	0	0	0	0	0	0	0	0	0
Total Revenues	<u>25</u>	<u>25</u>	<u>22</u>	<u>8</u>	<u>8</u>	<u>6</u>	<u>5</u>	<u>4</u>	<u>3</u>
				0					
Expenditures :									
Operations and Maintenance	0	1,212	0	0	600	600	600	600	600
Total Expenditures	<u>0</u>	<u>1,212</u>	<u>0</u>	<u>0</u>	<u>600</u>	<u>600</u>	<u>600</u>	<u>600</u>	<u>600</u>
Net change in fund balance	25	(1,187)	22	8	(592)	(594)	(595)	(596)	(597)
Fund balance at beginning of year	<u>2,524</u>	<u>2,549</u>	<u>1,362</u>	<u>1,384</u>	<u>1,392</u>	<u>2,524</u>	<u>1,930</u>	<u>1,335</u>	<u>739</u>
Fund balance at end of year	<u>\$ 2,549</u>	<u>\$ 1,362</u>	<u>\$ 1,384</u>	<u>\$ 1,392</u>	<u>\$ 2,524</u>	<u>\$ 1,930</u>	<u>\$ 1,335</u>	<u>\$ 739</u>	<u>\$ 142</u>

CITY OF WOOSTER, OHIO
LILLIAN LONG ESTATE FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS PROJECTED

LILLIAN LONG ESTATE – This fund is used to account for a bequest from the estate of Lillian Long for the purpose of acquiring additional land for use as a part of Wooster Memorial Park and/or making improvements to that park.

	Lillian Long Estate Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Interest Income	\$ 110	\$ 179	\$ 129	\$ 64	\$ 50	\$ 2	\$ 0	\$ 0	\$ 0
Total Revenues	<u>110</u>	<u>179</u>	<u>129</u>	<u>64</u>	<u>50</u>	<u>2</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenditures :									
Operations and Maintenance	0	0	0	0	12,111	45	0	0	0
Total Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>12,111</u>	<u>45</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net change in fund balance	110	179	129	64	(12,061)	(43)	0	0	0
Fund balance at beginning of year	<u>11,622</u>	<u>11,732</u>	<u>11,911</u>	<u>12,040</u>	<u>12,104</u>	<u>43</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund balance at end of year	<u>\$ 11,732</u>	<u>\$ 11,911</u>	<u>\$ 12,040</u>	<u>\$ 12,104</u>	<u>\$ 43</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

CITY OF WOOSTER, OHIO
LAW ENFORCEMENT TRAINING FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

LAW ENFORCEMENT TRAINING FUND – This fund is used to account for reimbursement from the State of Ohio for State mandated training for police officers.

	Law Enforcement Training Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Interest Income	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Intergovernmental	4,440	720	0	0	0	0	0	0	0
Total Revenues	<u>4,440</u>	<u>720</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenditures :									
Operations and Maintenance	0	0	7,000	0	3,975	5	0	0	0
Total Expenditures	<u>0</u>	<u>0</u>	<u>7,000</u>	<u>0</u>	<u>3,975</u>	<u>5</u>	<u>0</u>	<u>0</u>	<u>0</u>
Excess revenues over(under) expenditures	4,440	720	(7,000)	0	(3,975)	(5)	0	0	0
Transfers In	5,820	0	0	0	(3,975)	0	0	0	0
Fund balance at beginning of year	<u>0</u>	<u>10,260</u>	<u>10,980</u>	<u>3,980</u>	<u>3,980</u>	<u>5</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund balance at end of year	\$ <u>10,260</u>	\$ <u>10,980</u>	\$ <u>3,980</u>	\$ <u>3,980</u>	\$ <u>5</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>

CITY OF WOOSTER, OHIO
 RECREATION SUPPLEMENT FUND
 SCHEDULE OF REVENUES, EXPENDITURES AND
 CHANGES IN FUND BALANCES
 PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
 FOUR FUTURE YEARS FORECASTED

RECREATION SUPPLEMENT – This fund is used to account for financial donations from individuals and organizations that wish to specify that their gifts and donations support recreational opportunities for underprivileged youth in the community

	Recreation Supplement Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Interest Income	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Miscellaneous	345	50	388	5	0	100	100	100	100
Total Revenues	<u>345</u>	<u>50</u>	<u>388</u>	<u>5</u>	<u>0</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>
Expenditures :									
Operations and Maintenance	0	36	0	0	6,700	72	100	100	100
Total Expenditures	<u>0</u>	<u>36</u>	<u>0</u>	<u>0</u>	<u>6,700</u>	<u>72</u>	<u>100</u>	<u>100</u>	<u>100</u>
Net change in fund balance	345	14	388	5	(6,700)	28	0	0	0
Fund balance at beginning of year	<u>6,020</u>	<u>6,365</u>	<u>6,379</u>	<u>6,767</u>	<u>6,772</u>	<u>72</u>	<u>100</u>	<u>100</u>	<u>100</u>
Fund balance at end of year	<u>\$ 6,365</u>	<u>\$ 6,379</u>	<u>\$ 6,767</u>	<u>\$ 6,772</u>	<u>\$ 72</u>	<u>\$ 100</u>	<u>\$ 100</u>	<u>\$ 100</u>	<u>\$ 100</u>

CITY OF WOOSTER, OHIO
CHRISTMAS RUN PARK RESTORATION FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

CHRISTMAS RUN PARK RESTORATION – This fund is used to collect donations intended for the restoration of Christmas Run Park necessitated by the damage done from the November 2003 tornado.

	Christmas Run Park Restoration Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Interest Income	\$ 320	\$ 430	\$ 303	167	\$ 175	\$ 140	\$ 100	70	0
Miscellaneous	1,250	0	0	0	0	0	0	0	0
Total Revenues	<u>1,570</u>	<u>430</u>	<u>303</u>	<u>167</u>	<u>175</u>	<u>140</u>	<u>100</u>	<u>70</u>	<u>0</u>
Expenditures :									
Operations and Maintenance	5,987	1,860	0	0	3,400	7,500	7,500	7,500	2,973
Total Expenditures	<u>5,987</u>	<u>1,860</u>	<u>0</u>	<u>0</u>	<u>3,400</u>	<u>7,500</u>	<u>7,500</u>	<u>7,500</u>	<u>2,973</u>
Net change in fund balance	(4,417)	(1,430)	303	167	(3,225)	(7,360)	(7,400)	(7,430)	(2,973)
Fund balance at beginning of year	33,765	29,348	27,918	28,221	28,388	25,163	17,803	10,403	2,973
Fund balance at end of year	<u>\$ 29,348</u>	<u>\$ 27,918</u>	<u>\$ 28,221</u>	<u>\$ 28,388</u>	<u>\$ 25,163</u>	<u>\$ 17,803</u>	<u>\$ 10,403</u>	<u>\$ 2,973</u>	<u>\$ 0</u>

CITY OF WOOSTER, OHIO
 CAPITAL IMPROVEMENTS FUND
 SCHEDULE OF REVENUES, EXPENDITURES AND
 CHANGES IN FUND BALANCES
 PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
 FOUR FUTURE YEARS PROJECTED

CAPITAL IMPROVEMENTS – This fund is used to account for various capital projects financed by general fund revenues.

	Capital Improvements Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Intergovernmental	\$ 695,666	\$ 34,903	\$ 1,423,313	\$ 834,622	\$ 6,139,200	\$ 0	\$ 0	\$ 0	\$ 0
Special Assessments	21,923	0	0	0	0	0	0	0	0
Interest Income	42,313	7,778	39,324	3,200	2,000	5,000	5,000	5,000	5,000
Miscellaneous	9,832	137,959	3,000	38,353	0	0	0	0	0
Total Revenues	<u>769,734</u>	<u>180,640</u>	<u>1,465,637</u>	<u>876,175</u>	<u>6,141,200</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
Expenditures :									
Personal Services	0	0	0	0	0	0	0	0	0
Operations and Maintenance	0	0	0	0	0	0	0	0	0
Interfund	0	0	0	0	0	0	0	0	0
Capital Outlay	2,393,566	979,435	2,830,740	3,098,973	7,180,500	1,000,000	1,000,000	1,000,000	1,000,000
Total Expenditures	<u>2,393,566</u>	<u>979,435</u>	<u>2,830,740</u>	<u>3,098,973</u>	<u>7,180,500</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>
Excess revenues over(under)									
expenditures	(1,623,832)	(798,795)	(1,365,103)	(2,222,798)	(1,039,300)	(995,000)	(995,000)	(995,000)	(995,000)
Proceeds from debt issue	0	0	0	0	0	0	0	0	0
Transfers in	117,999	83,000	73,950	1,361,000	1,817,000	1,000,000	1,000,000	1,000,000	1,000,000
Net change in fund balance	(1,505,833)	(715,795)	(1,291,153)	(861,798)	777,700	5,000	5,000	5,000	5,000
Fund balance at beginning of year	4,041,840	2,536,007	1,820,212	529,059	(332,739)	444,961	449,961	454,961	459,961
Fund balance at end of year	<u>\$ 2,536,007</u>	<u>\$ 1,820,212</u>	<u>\$ 529,059</u>	<u>\$ (332,739)</u>	<u>\$ 444,961</u>	<u>\$ 449,961</u>	<u>\$ 454,961</u>	<u>\$ 459,961</u>	<u>\$ 464,961</u>

CITY OF WOOSTER, OHIO
BEALL AVENUE STREETSCAPE FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

BEALL AVENUE STREETSCAPE FUND - This fund is used to account for the receipt and expenditure of monies associated with the reconstruction of a portion of Beall Avenue. Private donation, and State and Federal grant revenues will finance this project.

	Beall Avenue Streetscape Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Intergovernmental	\$ 2,615,194	\$ 2,705,129	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Interest Income	66,130	0	16,771	46	0	0	0	0	0
Total Revenues	<u>2,681,324</u>	<u>2,705,129</u>	<u>16,771</u>	<u>46</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenditures :									
Capital	8,127,709	1,167,484	0	1,000	0	0	0	0	0
Debt Service	4,079,600	6,801,935	0	0	7,365	12	0	0	0
Total Expenditures	<u>12,207,309</u>	<u>7,969,419</u>	<u>0</u>	<u>1,000</u>	<u>7,365</u>	<u>12</u>	<u>0</u>	<u>0</u>	<u>0</u>
Excess revenues over(under) expenditures	(9,525,985)	(5,264,290)	16,771	(954)	(7,365)	(12)	0	0	0
Transfers In	0	1,080,000	0	0	0	0	0	0	0
Proceeds from debt issue	3,220,000	5,280,997	0	0	0	0	0	0	0
Net change in fund balance	(6,305,985)	1,096,707	16,771	(954)	(7,365)	(12)	0	0	0
Fund balance at beginning of year	<u>5,200,838</u>	<u>(1,105,147)</u>	<u>(8,440)</u>	<u>8,331</u>	<u>7,377</u>	<u>12</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund balance at end of year	\$ <u>(1,105,147)</u>	\$ <u>(8,440)</u>	\$ <u>8,331</u>	\$ <u>7,377</u>	\$ <u>12</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>

CITY OF WOOSTER, OHIO
ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

ECONOMIC DEVELOPMENT CAPITAL IMPROVEMENT – This fund is used to account for "one-time" revenues (revenues which are generated only one time and usually in connection with an event such as a sale of major assets, the merger or sale of a company, or insurance proceeds where the asset will not be replaced).

These resources can be appropriated for capital expenditures intended to promote economic development within the community. Economic development may be defined as the retention of existing jobs or businesses; the creation of new jobs or businesses; the creation of capital investment through construction of new or the renovation of existing buildings; and the purchase of real estate, buildings or machinery.

	Economic Development Capital Improvement Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Interest Income	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenues	0	0	0	0	0	0	0	0	0
Expenditures :									
Capital Outlay	176,505	0	0	0	19,186	0	0	0	0
Total Expenditures	176,505	0	0	0	19,186	0	0	0	0
Net change in fund balance	(176,505)	0	0	0	(19,186)	0	0	0	0
Fund balance at beginning of year	195,690	19,186	19,186	19,186	19,186	0	0	0	0
Fund balance at end of year	\$ 19,186	\$ 19,186	\$ 19,186	\$ 19,186	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

CITY OF WOOSTER, OHIO
DEBT SERVICE FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

DEBT SERVICE FUND – This fund is used to accumulate special assessment revenues collected by the County Treasurer and remitted to the City by the County Auditor for payment of special assessment principal and interest. These debt issues were sold to finance construction of various projects that were deemed to benefit only those residents in the immediate area of the projects and are paid for by those residents through assessments against their property.

	Debt Service Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Special Assessments	\$ 190,494	\$ 205,259	\$ 223,910	\$ 205,000	\$ 235,000	\$ 283,000	\$ 323,400	\$ 323,400	\$ 323,400
Interest Income	6,547	16,864	19,105	5,000	2,000	2,000	2,000	2,000	2,000
Total Revenues	<u>197,041</u>	<u>222,123</u>	<u>243,015</u>	<u>210,000</u>	<u>237,000</u>	<u>285,000</u>	<u>325,400</u>	<u>325,400</u>	<u>325,400</u>
Expenditures :									
Operations and Maintenance	0	2,452	3,287	3,200	3,232	3,232	3,264	3,297	3,330
Debt Service	207,271	139,424	187,183	187,821	185,500	283,000	323,400	323,400	323,400
Total Expenditures	<u>207,271</u>	<u>141,876</u>	<u>190,470</u>	<u>191,021</u>	<u>188,732</u>	<u>286,232</u>	<u>326,664</u>	<u>326,697</u>	<u>326,730</u>
Net change in fund balance	(10,230)	80,247	52,545	18,979	48,268	(1,232)	(1,264)	(1,297)	(1,330)
Fund cash balance at beginning of year	634,471	624,241	704,488	757,033	776,012	824,280	823,048	821,784	820,487
Fund cash balance at end of year	<u>\$ 624,241</u>	<u>\$ 704,488</u>	<u>\$ 757,033</u>	<u>\$ 776,012</u>	<u>\$ 824,280</u>	<u>\$ 823,048</u>	<u>\$ 821,784</u>	<u>\$ 820,487</u>	<u>\$ 819,157</u>

CITY OF WOOSTER, OHIO
WATER FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

WATER - This fund is used to account for the provision of water treatment and distribution to the residents and commercial users of the City and some residents of the county.

	<u>Water Fund</u>				<u>Water Fund</u>				
	2009 <u>Actual</u>	2010 <u>Actual</u>	2011 <u>Actual</u>	2012 <u>Projected</u>	2013 <u>Budgeted</u>	2014 <u>Forecasted</u>	2015 <u>Forecasted</u>	2016 <u>Forecasted</u>	2017 <u>Forecasted</u>
Revenues :									
Charges for services	\$ 4,184,622	\$ 5,076,873	\$ 5,306,248	\$ 5,013,548	\$ 5,128,168	\$ 5,230,731	\$ 5,335,346	\$ 5,442,053	\$ 5,550,894
Intergovernmental	302,576	51,950	25,677	18,419	300,000	1,500,000	0	0	0
Fines, licenses, permits	17,185	19,760	21,497	17,502	19,156	19,230	19,230	19,230	19,230
Interest income	15,198	20,304	26,454	20,000	18,000	18,000	24,000	23,000	22,600
Miscellaneous	<u>77,141</u>	<u>86,427</u>	<u>97,092</u>	<u>75,749</u>	<u>76,000</u>	<u>64,500</u>	<u>64,500</u>	<u>64,500</u>	<u>64,500</u>
Total Revenues	<u>4,596,722</u>	<u>5,255,314</u>	<u>5,476,968</u>	<u>5,145,218</u>	<u>5,541,324</u>	<u>6,832,461</u>	<u>5,443,076</u>	<u>5,548,783</u>	<u>5,657,224</u>
Expenditures :									
Personal Services	1,846,236	1,995,215	1,520,543	1,609,183	1,866,834	1,922,839	1,679,670	1,713,263	1,747,529
Operations and Maintenance	1,207,129	1,132,527	1,274,507	1,596,754	3,242,163	1,570,203	1,593,756	1,617,662	1,641,927
Capital Outlay	2,340,813	318,645	318,645	344,545	1,728,000	3,500,000	1,236,471	1,247,653	1,259,003
Interfund Services Used	304,806	362,398	465,543	259,184	281,000	281,730	284,743	287,789	290,868
Debt Service	<u>3,105,962</u>	<u>5,891,994</u>	<u>792,237</u>	<u>607,210</u>	<u>604,000</u>	<u>601,988</u>	<u>691,897</u>	<u>695,855</u>	<u>692,938</u>
Total Expenditures	<u>8,804,946</u>	<u>9,700,779</u>	<u>4,371,475</u>	<u>4,416,876</u>	<u>7,721,997</u>	<u>7,876,760</u>	<u>5,486,537</u>	<u>5,562,222</u>	<u>5,632,265</u>
Excess revenues over(under) expenditures	(4,208,224)	(4,445,465)	1,105,493	728,342	(2,180,673)	(1,044,299)	(43,461)	(13,439)	24,959
Proceeds from debt issue	<u>4,561,167</u>	<u>4,997,721</u>	<u>302,200</u>	<u>79,512</u>	<u>0</u>	<u>1,500,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net change in fund balance	352,943	552,256	1,407,693	807,854	(2,180,673)	455,701	(43,461)	(13,439)	24,959
Fund balance at beginning of year	948,913	1,301,856	1,854,112	3,261,805	4,069,659	1,888,986	2,344,688	2,301,227	2,287,788
Fund balance at end of year	<u>\$ 1,301,856</u>	<u>\$ 1,854,112</u>	<u>\$ 3,261,805</u>	<u>\$ 4,069,659</u>	<u>\$ 1,888,986</u>	<u>\$ 2,344,688</u>	<u>\$ 2,301,227</u>	<u>\$ 2,287,788</u>	<u>\$ 2,312,747</u>

CITY OF WOOSTER, OHIO
WATER POLLUTION CONTROL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

WATER POLLUTION CONTROL – This fund is used to account for sanitary sewer services provided to the residential and commercial users of the City and some residents of the county.

	Water Pollution Control Fund				Water Pollution Control Fund				
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Intergovernmental	\$ 0	\$ 150,000	\$ 13,381	\$ 40,986	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0
Charges for services	3,619,373	4,417,129	4,902,328	5,843,378	5,853,175	6,028,770	6,209,633	6,395,922	6,587,800
Fines, licenses, permits	12,495	16,804	19,313	17,858	17,292	17,000	17,000	17,000	17,000
Interest income	71,647	40,625	22,021	15,000	15,000	22,000	28,000	28,000	25,000
Miscellaneous	47,449	11,312	89,127	47,881	23,000	28,500	28,500	28,500	28,500
Total Revenues	<u>3,750,964</u>	<u>4,635,870</u>	<u>5,046,170</u>	<u>5,965,103</u>	<u>5,908,467</u>	<u>6,596,270</u>	<u>6,283,133</u>	<u>6,469,422</u>	<u>6,658,300</u>
Expenditures :									
Personal Services	1,342,843	1,652,390	1,150,507	1,127,299	1,278,686	1,317,047	1,356,558	1,397,255	1,439,172
Operations and Maintenance	1,679,159	1,188,889	1,402,969	1,292,068	1,472,819	1,517,004	1,562,514	1,609,389	1,657,671
Capital Outlay	355,556	2,561,087	687,402	208,637	943,000	7,400,000	500,000	500,000	500,000
Interfund Services Used	1,128,890	1,159,248	1,009,695	1,100,208	1,676,750	1,133,214	1,167,211	1,202,227	1,238,294
Debt Service	1,284,707	1,286,887	1,326,641	1,385,000	1,342,380	1,342,379	1,763,838	1,910,795	1,637,467
Total Expenditures	<u>5,791,155</u>	<u>7,848,501</u>	<u>5,577,214</u>	<u>5,113,212</u>	<u>6,713,635</u>	<u>12,709,643</u>	<u>6,350,120</u>	<u>6,619,666</u>	<u>6,472,604</u>
Excess revenues over(under) expenditures	(2,040,191)	(3,212,631)	(531,044)	851,891	(805,168)	(6,113,373)	(66,987)	(150,243)	185,696
Proceeds from debt issue	61,387	1,812,019	765,640	20,000	125,000	6,900,000	0	0	0
Net change in fund balance	<u>(1,978,804)</u>	<u>(1,400,612)</u>	<u>234,596</u>	<u>871,891</u>	<u>(680,168)</u>	<u>786,627</u>	<u>(66,987)</u>	<u>(150,243)</u>	<u>185,696</u>
Fund balance at beginning of year	5,180,904	3,202,100	1,801,488	2,036,084	2,907,975	2,227,807	3,014,434	2,947,447	2,797,203
Fund balances at end of year	<u>\$ 3,202,100</u>	<u>\$ 1,801,488</u>	<u>\$ 2,036,084</u>	<u>\$ 2,907,975</u>	<u>\$ 2,227,807</u>	<u>\$ 3,014,434</u>	<u>\$ 2,947,447</u>	<u>\$ 2,797,203</u>	<u>\$ 2,982,900</u>

CITY OF WOOSTER, OHIO
STORM DRAINAGE FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

STORM DRAINAGE – This fund is used to account for the storm drainage runoff service service provided to the residential and commercial users of the City.

	Storm Drainage Fund				Storm Drainage Fund				
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Charges for services	\$ 910,149	\$ 1,054,552	\$ 1,175,541	\$ 1,314,000	\$ 1,314,000	\$ 1,320,570	\$ 1,327,173	\$ 1,333,809	\$ 1,340,478
Intergovernmental	0	0	0	0	0	0	0	0	0
Fines, licenses, permits	1,747	2,185	3,142	2,843	2,630	2,650	2,650	2,650	2,650
Interest income	6,012	16,943	12,946	10,000	10,000	13,000	12,000	12,000	11,600
Miscellaneous	4,126	165	0	0	0	0	0	0	0
Total Revenues	<u>922,034</u>	<u>1,073,845</u>	<u>1,191,629</u>	<u>1,326,843</u>	<u>1,326,630</u>	<u>1,336,220</u>	<u>1,341,823</u>	<u>1,348,459</u>	<u>1,354,728</u>
Expenditures :									
Personal Services	194,287	194,220	232,467	220,977	246,353	253,744	261,356	269,197	277,272
Operations and Maintenance	45,759	43,601	90,960	76,103	183,207	188,703	194,364	200,195	206,201
Capital Outlay	397,976	197,831	426,273	340,000	1,502,500	600,000	600,000	600,000	600,000
Interfund Services Used	102,247	124,615	102,709	128,692	146,000	150,380	154,891	159,538	164,324
Debt Service	163,286	1,351,105	190,351	196,250	198,920	186,100	183,100	180,100	182,100
Total Expenditures	<u>903,555</u>	<u>1,911,372</u>	<u>1,042,760</u>	<u>962,022</u>	<u>2,276,980</u>	<u>1,378,927</u>	<u>1,393,712</u>	<u>1,409,030</u>	<u>1,429,898</u>
Excess revenues over(under) expenditures	18,479	(837,527)	148,869	364,821	(950,350)	(42,707)	(51,889)	(60,571)	(75,170)
Proceeds from debt issue	136,635	1,234,242	0	0	640,000	0	0	0	0
Net change in fund balance	155,114	396,715	148,869	364,821	(310,350)	(42,707)	(51,889)	(60,571)	(75,170)
Fund balance at beginning of year	535,662	690,776	1,087,491	1,236,360	1,601,181	1,290,831	1,248,124	1,196,235	1,135,664
Fund balance at end of year	<u>\$ 690,776</u>	<u>\$ 1,087,491</u>	<u>\$ 1,236,360</u>	<u>\$ 1,601,181</u>	<u>\$ 1,290,831</u>	<u>\$ 1,248,124</u>	<u>\$ 1,196,235</u>	<u>\$ 1,135,664</u>	<u>\$ 1,060,494</u>

CITY OF WOOSTER, OHIO
 REFUSE COLLECTION FUND
 SCHEDULE OF REVENUES, EXPENDITURES AND
 CHANGES IN FUND BALANCES
 PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
 FOUR FUTURE YEARS FORECASTED

REFUSE COLLECTION – This fund is used to account for trash collection services provided to the residential and some commercial users of the City.

	Refuse Collection Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Intergovernmental	\$ 44,694	\$ 30,141	\$ 47,181	\$ 43,199	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Charges for services	1,469,834	1,455,477	1,454,606	1,442,400	1,442,400	1,442,400	1,471,248	1,515,385	1,560,847
Fines, licenses, permits	5,176	5,433	5,141	3,934	5,000	5,000	5,000	5,000	5,000
Interest income	3,358	7,005	5,707	3,500	4,000	4,970	5,000	3,850	2,600
Miscellaneous	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	<u>1,523,062</u>	<u>1,498,056</u>	<u>1,512,635</u>	<u>1,493,033</u>	<u>1,451,400</u>	<u>1,452,370</u>	<u>1,481,248</u>	<u>1,524,235</u>	<u>1,568,447</u>
Expenditures :									
Operations and Maintenance	1,340,535	1,225,295	1,448,025	1,344,000	1,450,000	1,450,000	1,493,500	1,538,305	1,584,454
Interfund Services Used	<u>76,332</u>	<u>91,489</u>	<u>70,599</u>	<u>76,000</u>	<u>77,000</u>	<u>76,760</u>	<u>77,528</u>	<u>78,303</u>	<u>79,086</u>
Total Expenditures	<u>1,416,867</u>	<u>1,316,784</u>	<u>1,518,624</u>	<u>1,420,000</u>	<u>1,527,000</u>	<u>1,526,760</u>	<u>1,571,028</u>	<u>1,616,608</u>	<u>1,663,540</u>
Net change in fund balance	106,195	181,272	(5,989)	73,033	(75,600)	(74,390)	(89,780)	(92,373)	(95,093)
Fund balance at beginning of year	<u>299,370</u>	<u>405,565</u>	<u>586,837</u>	<u>580,848</u>	<u>653,881</u>	<u>578,281</u>	<u>503,891</u>	<u>414,111</u>	<u>321,738</u>
Fund balance at end of year	<u>\$ 405,565</u>	<u>\$ 586,837</u>	<u>\$ 580,848</u>	<u>\$ 653,881</u>	<u>\$ 578,281</u>	<u>\$ 503,891</u>	<u>\$ 414,111</u>	<u>\$ 321,738</u>	<u>\$ 226,645</u>

CITY OF WOOSTER, OHIO
ECONOMIC/DOWNTOWN DEVELOPMENT LOANS FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

ECONOMIC/DOWNTOWN DEVELOPMENT LOANS – This fund is used to account for the loans, repayments, and subsequent loans provided for economic development purposes and downtown revitalization. This fund was established as a result of the City's obtaining a federal grant (HUD) with the requirements for establishing the loan program to maintain the contributed capital (grant/loan principal).

	Economic/Downtown Development Loans Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Charges for services	\$ 42,255	\$ 56,938	\$ 15,878	\$ 7,330	\$ 4,070	\$ 6,000	\$ 6,000	\$ 3,000	\$ 2,400
Interest income	5,352	1,631	517	420	0	325	310	300	300
Total Revenues	<u>47,607</u>	<u>58,569</u>	<u>16,395</u>	<u>7,750</u>	<u>4,070</u>	<u>6,325</u>	<u>6,310</u>	<u>3,300</u>	<u>2,700</u>
Expenditures :									
Operations and Maintenance	0	0	0	0	22,400	20,000	20,000	20,000	15,000
Capital Outlay	319,189	285,000	0	0	0	0	0	0	0
Total Expenditures	<u>319,189</u>	<u>285,000</u>	<u>0</u>	<u>0</u>	<u>22,400</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>15,000</u>
Excess revenues over(under) expenditures	(271,582)	(226,431)	16,395	7,750	(18,330)	(13,675)	(13,690)	(16,700)	(12,300)
Proceeds from debt issue	0	0	0	0	0	0	0	0	0
Net change in fund balance	(271,582)	(226,431)	16,395	7,750	(18,330)	(13,675)	(13,690)	(16,700)	(12,300)
Fund balance at beginning of year	547,277	275,695	49,264	65,659	73,409	55,079	41,404	27,714	11,014
Fund balance at end of year	<u>\$ 275,695</u>	<u>\$ 49,264</u>	<u>\$ 65,659</u>	<u>\$ 73,409</u>	<u>\$ 55,079</u>	<u>\$ 41,404</u>	<u>\$ 27,714</u>	<u>\$ 11,014</u>	<u>\$ (1,286)</u>

CITY OF WOOSTER, OHIO
MUNICIPAL GARAGE FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

MUNICIPAL GARAGE – This fund is used to account for the costs of a maintenance facility for automotive equipment used by various City departments. Costs are billed to the departments for labor and materials at actual cost with the elimination of the effect of internal service fund activity to adjust to break even.

	Municipal Garage Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Interfund	\$ 445,926	\$ 403,928	\$ 325,530	\$ 351,573	\$ 444,000	\$ 400,000	\$ 425,000	\$ 457,000	\$ 470,000
Miscellaneous	2,967	225	225	0	0	0	0	0	0
Total Revenues	<u>448,893</u>	<u>404,153</u>	<u>325,755</u>	<u>351,573</u>	<u>444,000</u>	<u>400,000</u>	<u>425,000</u>	<u>457,000</u>	<u>470,000</u>
Expenditures :									
Personal Services	294,434	260,779	202,424	222,902	267,419	275,442	283,705	292,216	300,982
Operations and Maintenance	158,202	143,374	123,106	140,000	150,000	154,500	159,135	163,909	168,826
Interfund	0	0	0	0	0	0	0	0	0
Total Expenditures	<u>452,636</u>	<u>404,153</u>	<u>325,530</u>	<u>362,902</u>	<u>417,419</u>	<u>429,942</u>	<u>442,840</u>	<u>456,125</u>	<u>469,809</u>
Net change in fund balance	(3,743)	0	225	(11,329)	26,581	(29,942)	(17,840)	875	191
Fund balance at beginning of year	20,795	17,052	17,052	17,277	21,330	47,911	17,969	130	1,005
Fund balance at end of year	<u>\$ 17,052</u>	<u>\$ 17,052</u>	<u>\$ 17,277</u>	<u>\$ 5,948</u>	<u>\$ 47,911</u>	<u>\$ 17,969</u>	<u>\$ 130</u>	<u>\$ 1,005</u>	<u>\$ 1,196</u>

CITY OF WOOSTER, OHIO
INVESTMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES
PREVIOUS THREE YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
FOUR FUTURE YEARS FORECASTED

EMPLOYEE BENEFITS – This fund is established to account for all claims
filed against and paid by the city (as the employer)
under the city's self-funded program of group health insurance

	Employee Benefits Fund								
	2009 Actual	2010 Actual	2011 Actual	2012 Projected	2013 Budgeted	2014 Forecasted	2015 Forecasted	2016 Forecasted	2017 Forecasted
Revenues :									
Interfund	\$ 0	\$ 3,065,171	\$ 2,563,369	\$ 2,591,998	\$ 2,883,056	\$ 2,600,000	\$ 2,600,000	\$ 2,700,000	\$ 3,000,000
Miscellaneous	5,475	0	0	0	0	0	0	0	0
Total Revenues	<u>5,475</u>	<u>3,065,171</u>	<u>2,563,369</u>	<u>2,591,998</u>	<u>2,883,056</u>	<u>2,600,000</u>	<u>2,600,000</u>	<u>2,700,000</u>	<u>3,000,000</u>
Expenditures :									
Operations and Maintenance	0	2,846,664	2,374,707	2,325,844	2,505,400	2,630,670	2,762,204	2,900,314	3,045,329
Total Expenditures	<u>0</u>	<u>2,846,664</u>	<u>2,374,707</u>	<u>2,325,844</u>	<u>2,505,400</u>	<u>2,630,670</u>	<u>2,762,204</u>	<u>2,900,314</u>	<u>3,045,329</u>
Net change in fund balance	5,475	218,507	188,662	266,154	377,656	(30,670)	(162,204)	(200,314)	(45,329)
Fund balance at beginning of year	0	5,475	223,982	412,644	678,798	1,056,454	1,025,784	863,581	663,267
Fund balance at end of year	<u>\$ 5,475</u>	<u>\$ 223,982</u>	<u>\$ 412,644</u>	<u>\$ 678,798</u>	<u>\$ 1,056,454</u>	<u>\$ 1,025,784</u>	<u>\$ 863,581</u>	<u>\$ 663,267</u>	<u>\$ 617,937</u>

**CITY OF WOOSTER, OHIO
 INVESTMENT FUND
 SCHEDULE OF REVENUES, EXPENDITURES AND
 CHANGES IN FUND BALANCES
 PREVIOUS TWO YEARS ACTUAL, CURRENT YEAR PROJECTED, NEXT YEAR BUDGETED,
 FOUR FUTURE YEARS FORECASTED**

INVESTMENT – This fund is established by statute to accumulate interest earnings from certain pooled investments and to pay expenses incurred in the handling of fiscal matters with third parties until such time as the net proceeds can be distributed to the other funds.

	<u>Investment Fund</u>								
	<u>2009 Actual</u>	<u>2010 Actual</u>	<u>2011 Actual</u>	<u>2012 Projected</u>	<u>2013 Budgeted</u>	<u>2014 Forecasted</u>	<u>2015 Forecasted</u>	<u>2016 Forecasted</u>	<u>2017 Forecasted</u>
Revenues :									
Interest Income	\$ 74,200	\$ 68,330	\$ 73,542	\$ 80,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Miscellaneous	36	0	0	0	0	0	0	0	0
Total Revenues	<u>74,236</u>	<u>68,330</u>	<u>73,542</u>	<u>80,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
Expenditures :									
Operations and Maintenance	<u>74,236</u>	<u>68,330</u>	<u>73,542</u>	<u>80,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
Total Expenditures	<u>74,236</u>	<u>68,330</u>	<u>73,542</u>	<u>80,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
Net change in fund balance	0	0	0	0	0	0	0	0	0
Fund balance at beginning of year	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund balance at end of year	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

1 **Budget Information**

2 **2013 City Budget**

3 **2013 City Capital Plan**

4 **City Planning
2014-2018**

5 **2013 Wooster Community
Hospital Budget**

City of Wooster, Ohio
 Capital Budget Summary
 For the year 2013 - original requests

CAPITAL EQUIPMENT	CAPITAL INFRASTRUCTURE	TOTALS
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FUND LEVEL SUMMARY

FUND				
301	Capital Improvements Fund	\$ 714,500	\$ 6,466,000	\$ 7,180,500
101	Street Construction Maintenance and Repair	\$ -	\$ 439,500	\$ 439,500
102	State Highway	\$ -	\$ 215,000	\$ 215,000
103	Permissive Tax Fund	\$ -	\$ -	\$ -
501	Water Fund	\$ 348,000	\$ 1,380,000	\$ 1,728,000
502	Sanitary Sewer Fund	\$ 271,000	\$ 672,000	\$ 943,000
507	Storm Sewer Fund	\$ 127,500	\$ 1,375,000	\$ 1,502,500
		<u>\$ 1,461,000</u>	<u>\$ 10,547,500</u>	<u>\$ 12,008,500</u>
	Less: Capital Improvements Fund Reimbursements		-	-
	Less: Sanitary Sewer OPWC loan		(125,000)	(125,000)
	Less: Storm Sewer OPWC loan		(375,000)	(375,000)
			<u>\$ 10,047,500</u>	<u>\$ 11,508,500</u>

COST CENTER LEVEL SUMMARY

FUND	COST CENTER			
301	580702 Capital Improvements	\$ 714,500	\$ 6,466,000	\$ 7,180,500
101	331102 Traffic Control - SCM&R	\$ -	\$ 21,000	\$ 21,000
101	331602 Street Construction - SCM&R	\$ -	\$ 418,500	\$ 418,500
102	331603 Street Construction - State Highway		\$ 215,000	\$ 215,000
103	334604 Street Maintenance - Permissive Tax	\$ -	\$ -	\$ -
501	742504 Water Treatment Plant	\$ 203,500	\$ -	\$ 203,500
501	734510 Water Lines - Engineering	\$ 7,500	\$ 1,380,000	\$ 1,387,500
501	742502 Water Line Maintenance (Distribution)	\$ 137,000	\$ -	\$ 137,000
502	743514 Water Pollution Control Plant	\$ 126,500	\$ -	\$ 126,500
502	734501 Sewer Lines - Engineering	\$ 7,500	\$ 672,000	\$ 679,500
502	743502 Sewer Line Maintenance (Collection)	\$ 137,000	\$ -	\$ 137,000
507	731500 Storm Sewer Maintenance	\$ 120,000	\$ -	\$ 120,000
507	734502 Storm Sewer - Engineering	\$ 7,500	\$ 1,375,000	\$ 1,382,500
		<u>\$ 1,461,000</u>	<u>\$ 10,547,500</u>	<u>\$ 12,008,500</u>

City of Wooster, Ohio
Proposed Capital Equipment Budget
For the year 2013 - original requests

Priority	Description	New? Replace?	Budget Requested	Funding Source	General Ledger
<u>DEPARTMENT/DIVISION</u>					
Safety					
Police					
	One (1) Chevy Caprice Police Cruiser with Equipment	Replacement	\$ 36,000	301 Capital Improvements Fund	580702
	Two (2) Ford SUV Interceptors K9 including Equipment	Replacement*	\$ 80,000	301 Capital Improvements Fund	580702
	One (1) Ford SUV Interceptor - Command Vehicle	Replacement*	\$ 42,000	301 Capital Improvements Fund	580702
			\$ 158,000		
	* These vehicles will replace current cruiser models.				
Fire					
2	Replace #1304 (currently F-150 pick up)	Replacement	\$ 30,000	301 Capital Improvements Fund	580702
3	Replace 2002 Crown Victoria	Replacement	\$ 25,000	301 Capital Improvements Fund	580702
			\$ 55,000		
Public Properties Maintenance					
Maintenance					
1	Vacuum Street Sweeper	Replacement	\$ 120,000	301 Capital Improvements Fund	580702
			\$ 120,000	507 Storm Sewer Fund	731500
			\$ 240,000		
2	Dump Truck	New	\$ 150,000	301 Capital Improvements Fund	580702
3	Lawn Mower (Parks/Public Properties)	Replacement	\$ 25,000	301 Capital Improvements Fund	580702
4	Tree Chipper	New	\$ 44,000	301 Capital Improvements Fund	580702
			\$ 699,000		
	Totals by Fund		\$ 150,000	SCM&R	
			\$ 189,000	Capital Improvements Fund	
			\$ 120,000	Storm Sewer Fund	
			\$ 459,000		
Distribution and Collection					
1	Backhoe	Replacement	\$ 47,500	501 Water Fund	742502
			\$ 47,500	502 Sewer Fund	743502
2	Pickup	Replacement	\$ 14,500	501 Water Fund	742502
			\$ 14,500	502 Sewer Fund	743502
3	Dump Truck	Replacement	\$ 75,000	501 Water Fund	742502
			\$ 75,000	502 Sewer Fund	743502
	Totals by Fund		\$ 137,000	Water Fund	
			\$ 137,000	Sewer Fund	

City of Wooster, Ohio
Proposed Capital Equipment Budget
For the year 2013 - original requests

Priority	Description	New? Replace?	Budget Requested	Funding Source	General Ledger
<u>DEPARTMENT/DIVISION</u>					
			\$ 274,000		
Development Department					
Engineering					
2	GIS software updates	Replace	\$ 22,500	301 Capital Improvements Fund	580702
	GIS Modifications and Monumentation Project		\$ 7,500	501 Water Fund	734510
	GIS Modifications		\$ 7,500	502 Sanitary Sewer Fund	734501
	GIS Modifications		\$ 7,500	507 Storm Sewer Fund	734502
			<u>\$ 45,000</u>		
4	GPS Equipment	Supplement	\$ 20,000	301 Capital Improvements Fund	580702
	Totals by Fund		\$ 42,500	Capital Improvements Fund	
			\$ 7,500	Water Fund	
			\$ 7,500	Sanitary Sewer Fund	
			\$ 7,500	Storm Sewer Fund	
			<u>\$ 65,000</u>		
Building and Planning					
1	Replace Inspector Vehicle	Replace	\$ 22,000	301 Capital Improvements Fund	580702
Organizational Support					
Information Technology					
1	Departmental Switch Replacement	Replacement	\$ 34,500	301 Capital Improvements Fund	580702
			\$ 17,250	502 Sanitary Sewer Fund	743514
			\$ 17,250	501 Water Fund	742504
			<u>\$ 69,000</u>		
2	Office Software Replacement	Replacement	\$ 17,500	301 Capital Improvements Fund	580702
			\$ 8,750	502 Sanitary Sewer Fund	743514
			\$ 8,750	501 Water Fund	742504
			<u>\$ 35,000</u>		
3	Windows Software Replacement	Replacement	\$ 11,000	301 Capital Improvements Fund	580702
			\$ 5,500	502 Sanitary Sewer Fund	743514
			\$ 5,500	501 Water Fund	742504
			<u>\$ 22,000</u>		
	Totals by Fund		\$ 63,000	Capital Improvements Fund	
			\$ 31,500	Sanitary Sewer Fund	
			<u>\$ 31,500</u>	Water Fund	

City of Wooster, Ohio
Proposed Capital Equipment Budget
For the year 2013 - original requests

Priority	Description	New? Replace?	Budget Requested	Funding Source	General Ledger
<u>DEPARTMENT/DIVISION</u>					
			\$ 126,000		
Community Services					
Recreation/ Pools					
1	Replace Roof at Community Center	Replacement	\$ 35,000	301 Capital Improvements Fund	580702
Utilities Divisions					
Water Pollution Control Plant					
2	Repair/Replace Capital Items	As needed	\$ 30,000	502 Sanitary Sewer Fund	743514
3	Restore Roof System at WPCP	Replace	\$ 50,000	502 Sanitary Sewer Fund	743514
4	Post Air Pump Rebuild	Maintenance	\$ 15,000	502 Sanitary Sewer Fund	743514
			\$ 95,000		
Utilities Divisions, Continued					
Water Treatment Plant					
1	Well Cleaning-Replace/Repair Pumps	Maintenance	\$ 50,000	501 Water Fund	742504
2	Replace Plant Air Stripper Blowers	Replacement	\$ 35,000	501 Water Fund	742504
3	Repair/Replace Capital Items	As needed	\$ 30,000	501 Water Fund	742504
4	Sealcoat and Repair WTP Drive	Maintenance	\$ 30,000	501 Water Fund	742504
5	Ford F-150 pick-up (replaces 1996 model)	Replacement	\$ 27,000	501 Water Fund	742504
			\$ 172,000		
Utilities Divisions					
			Totals by Fund: \$ 172,000	501 Water Fund	
			\$ 95,000	502 Sewer Fund	
			\$ 267,000		
TOTAL ALL CAPITAL REQUESTS - MEMORANDUM ONLY			\$ 1,461,000		

City of Wooster, Ohio
Proposed Capital Equipment Budget
For the year 2013 - original requests

Priority	Description	New? Replace?	Budget Requested	Funding Source	General Ledger
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DEPARTMENT/DIVISION

FUND LEVEL SUMMARY

Capital Improvements Fund	\$ 714,500
Water Fund	\$ 348,000
Sanitary Sewer Fund	\$ 271,000
Storm Sewer Fund	\$ 127,500
	<u>\$ 1,461,000</u>

COST CENTER LEVEL SUMMARY

Capital Improvements	580702 -3360	\$ 714,500	301 Capital Improvements
Storm Water Maintenance	731500 -3360	\$ 120,000	507 Storm Sewer
Water Lines-Engineering	734510 -3360	\$ 7,500	501 Water
Sewer Lines-Engineering	734501 -3360	\$ 7,500	502 Sanitary Sewer
Storm Drainage-Engineering	734502 -3360	\$ 7,500	507 Storm Sewer
Water Treatment Plant	742504 -3360	\$ 203,500	501 Water
Water Line Maintenance (Distribution)	742502 -3360	\$ 137,000	501 Water
Water Pollution Control Plant	743514 -3360	\$ 126,500	502 Sanitary Sewer
Sewer Line Maintenance (Collection)	743502 -3360	\$ 137,000	502 Sanitary Sewer
		<u>\$ 1,461,000</u>	

City of Wooster, Ohio
 Budgeted Capital Infrastructure Projects
 For the year 2013 - original requests

MEMO ONLY	Division		Revenue or Project Notations	On-going Project?	Budget Requested	Funding Source	General Ledger
TOTAL	Engineering	Sidewalk Improvements		Yes	\$ 75,000	301 Capital Improvements	580702
TOTAL	Engineering	Sidewalk Replacement			\$ 75,000	301 Capital Improvements	580702
TOTAL	Engineering	Miscellaneous			\$ 50,000	301 Capital Improvements	580702
	Engineering	Burbank Road Resurfacing (Cleveland to Elm)	ODOT Large City Money		\$ 44,000	101 SCM&R	331602
TOTAL					152,000	301 Capital Improvements	580702
					\$ 196,000		
	Engineering	North Street Resurfacing (Bever to Beall)	ODOT Large City Money		\$ 8,500	101 SCM&R	331602
TOTAL					34,000	301 Capital Improvements	580702
					\$ 42,500		
	Engineering	Liberty Street Resurfacing (Larwill to Oak Hill)	ODOT Large City Money		\$ 34,000	101 SCM&R	331602
TOTAL					111,000	301 Capital Improvements	580702
					\$ 145,000		
	Engineering	Oak Hill Resurfacing (Liberty to Wayne)	ODOT Large City Money		\$ 82,000	101 SCM&R	331602
TOTAL					252,000	301 Capital Improvements	580702
					\$ 334,000		
	Engineering	Akron Road - Phase 2 Highland Park to Gateway Drive	Engineering & Right of Way		\$ 215,000	102 State Highway	331603
					30,000	501 Water Fund	734510
					15,000	502 Sanitary Sewer Fund	734501
					200,000	507 Storm Sewer Fund	734502
			Assessments		500,000	301 Capital Improvements	580702
			Federal Reimbursement		2,600,000	301 Capital Improvements	580702
TOTAL					\$ 3,560,000		
	Engineering	Friendsville Rd - Milltown to Riffel	Right of Way		\$ 100,000	301 Capital Improvements	580702
			R/W Services		60,000	301 Capital Improvements	580702
					88,000	501 Water Fund	734510
					22,000	502 Sanitary Sewer Fund	734501
			Assessments		200,000	301 Capital Improvements	580702
			Federal		1,500,000	301 Capital Improvements	580702
TOTAL					\$ 1,970,000		
	Engineering	Safe Routes to School Sidewalks	Other		\$ 8,000	301 Capital Improvements	580702
			Assessments		377,000	301 Capital Improvements	580702
TOTAL					42,000	301 Capital Improvements	580702
					\$ 427,000		
TOTAL	PPM	Flashing School Sign Replacement			\$ 21,000	101 SCM&R	331102
TOTAL	PPM	Beall-Winter Signal Replacement			\$ 165,000	301 Capital Improvements	580702

City of Wooster, Ohio
 Budgeted Capital Infrastructure Projects
 For the year 2013 - original requests

MEMO ONLY	Division		Revenue or Project Notations	On-going Project?	Budget Requested	Funding Source	General Ledger
TOTAL	PPM	Beall-Cleveland Signal Replacement			\$ 165,000	301 Capital Improvements	580702
TOTAL	Engineering	SR83-302 Repaving - ODOT			\$ 250,000	101 SCM&R	331602
TOTAL	Engineering	Water Line Replacements			\$ 100,000	501 Water Fund	734510
TOTAL	Engineering	Replace 2" Waterlines (Foster, W. Henry, North, Pearl, Spring, Forest, Bechtel, Troyer, Woodland)			\$ 200,000	501 Water Fund	734510
	Engineering	Armstrong Road Water Line Replacement (Portage to Sunset, tie in Weaver)	Engineering Construction		\$ 20,000	501 Water Fund	734510
					<u>112,000</u>	501 Water Fund	734510
TOTAL					\$ 132,000		
TOTAL	Engineering	Glenn Ave Water Line Replacement			\$ 50,000	501 Water Fund	734510
TOTAL	Engineering	Hamilton Water Line (Oak Hill to Northwestern)			\$ 150,000	501 Water Fund	734510
TOTAL	Utilities	Water Treatment Plant Driveway			\$ 100,000	501 Water Fund	734510
TOTAL	Utilities	Water Tank Painting			\$ 350,000	501 Water Fund	734510
TOTAL	Engineering	Water Plant Stripper Tower Painting			\$ 180,000	501 Water Fund	734510
TOTAL	Engineering	Sanitary Sewer Misc			\$ 100,000	502 Sanitary Sewer Fund	734501
TOTAL	Engineering	Sanitary Sewer Lining Projects			\$ 50,000	502 Sanitary Sewer Fund	734501
TOTAL	Engineering	Manhole Rehabilitation & Inspection			\$ 60,000	502 Sanitary Sewer Fund	734501
	Engineering	Spink Street Area (North of Bowman)**	\$125,000 OPWC loan anticipated		\$ 160,000	502 Sanitary Sewer Fund	734501
			\$375,000 OPWC loan anticipated		<u>540,000</u>	507 Storm Sewer Fund	734502
TOTAL					\$ 700,000		
TOTAL	Engineering	Catherine Saybolt Sanitary Sewer			\$ 150,000	502 Sanitary Sewer Fund	734501
TOTAL	Engineering	Walmart Life Station Upgrade or Gravity to Merle (4000' Friendsville to Merle)			\$ 50,000	502 Sanitary Sewer Fund	734501
TOTAL	Engineering	Stream Crossing - Dix-adjacent			\$ 65,000	502 Sanitary Sewer Fund	734501
TOTAL	Engineering	NPDES Storm water Permit Program (OEPA)			\$ 10,000	507 Storm Sewer Fund	734502
TOTAL	Engineering	Storm Sewer Replacements			\$ 200,000	507 Storm Sewer Fund	734502
TOTAL	Engineering	Oakley Culvert Basin (Clean Sediment Basin)			\$ 200,000	507 Storm Sewer Fund	734502
TOTAL	Engineering	Geyers Chapel Road Culvert			\$ 150,000	507 Storm Sewer Fund	734502
TOTAL	Engineering	Melrose Culvert			\$ 40,000	507 Storm Sewer Fund	734502

City of Wooster, Ohio
 Budgeted Capital Infrastructure Projects
 For the year 2013 - original requests

MEMO ONLY	Division	Revenue or Project Notations	On-going Project?	Budget Requested	Funding Source	General Ledger
TOTAL	Engineering	Storm Liner Cleveland, Morgan		\$ 35,000	507 Storm Sewer Fund	734502
TOTAL ALL INFRASTRUCTURE REQUESTS - MEMORANDUM ONLY				\$ 10,547,500		

** These projects are part of the City's master plan for sewer separation.

FUND LEVEL SUMMARY

Capital Improvements Fund	\$ 6,466,000
Street Construction Maintenance and Repair Fund	\$ 439,500
State Highway Fund	\$ 215,000
Permissive Tax Fund	\$ -
Water Fund	\$ 1,380,000
Sanitary Sewer Fund	\$ 672,000
Storm Sewer Fund	\$ 1,375,000
	<u>\$ 10,547,500</u>

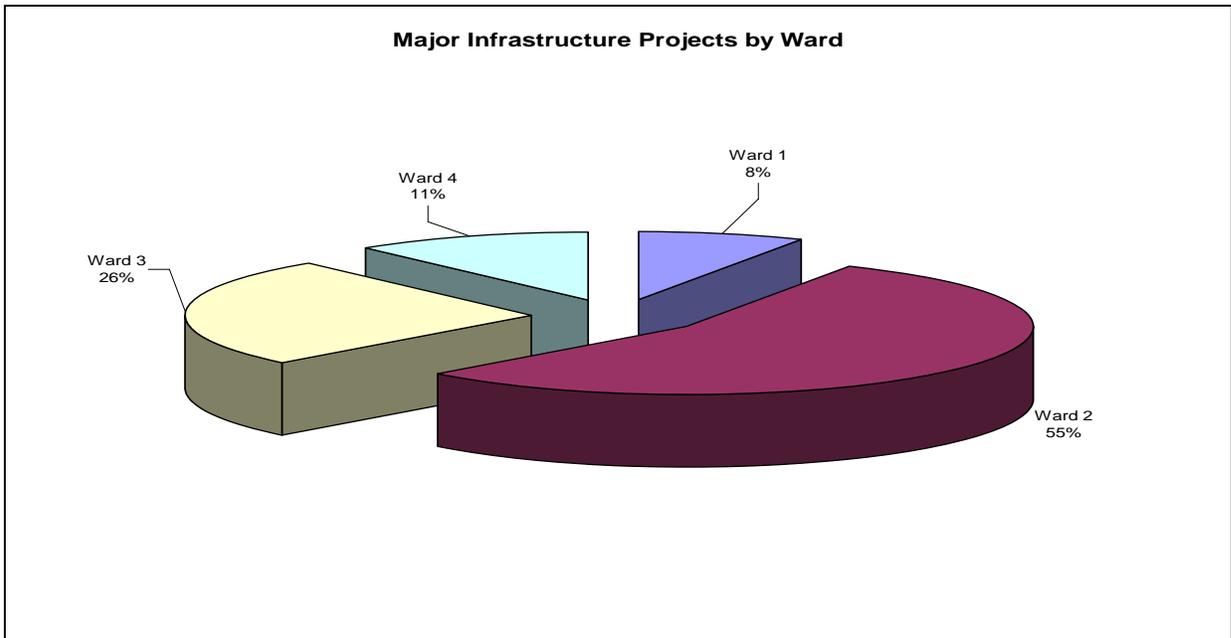
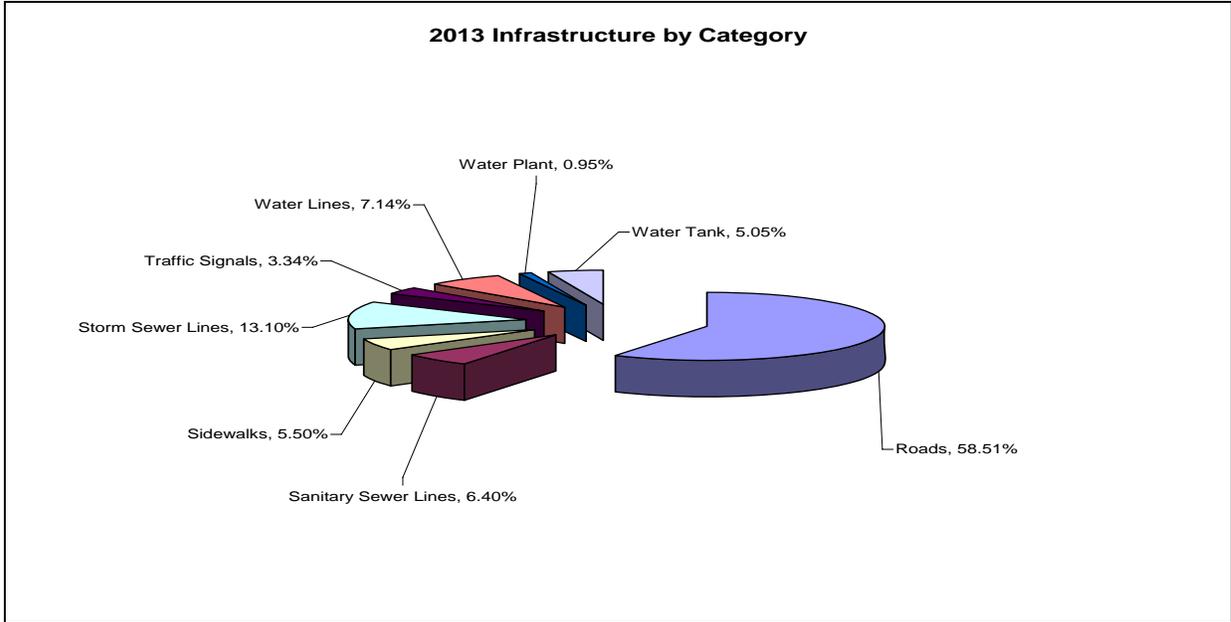
COST CENTER LEVEL SUMMARY

See Below Recon**	Capital Improvements	580702 -3360	\$ 6,466,000	301	Capital Improvements
	Street Construction Maintenance & Repair	331602 -3360	\$ 418,500	101	SCM&R
	Street Construction Maintenance & Repair	331102 -3360	\$ 21,000	101	SCM&R
	Street Maintenance - State Highway	331603 -3360	\$ 215,000	102	State Highway Fund
	Permissive Tax - Street Maintenance	334604 -3360	\$ -	103	Permissive Tax
	Water Lines	734510 -3360	\$ 1,380,000	501	Water
See Below Recon**	Sewer Lines - Engineering	734501 -3360	\$ 672,000	502	Sanitary Sewer
See Below Recon**	Storm Sewer - Engineering	734502 -3360	\$ 1,375,000	507	Storm Drainage
			<u>\$ 10,547,500</u>		

Fund Reconciliations

	Capital Improvements Fund	Sanitary Sewer Fund	Storm Sewer Fund
**Reconciliation			
Total Fund Infrastructure Budgeted:	\$ 6,466,000	\$ 672,000	\$ 1,375,000
Less: Other Funding Sources			
ODOT Large City Funds	\$ (549,000)		
Federal Reimbursements	\$ (4,100,000)		
OPWC Loan		\$ (125,000)	\$ (375,000)
Net Fund Infrastructure Budgeted:	<u>\$ 1,817,000</u>	<u>\$ 547,000</u>	<u>\$ 1,000,000</u>

2013 Infrastructure Projects Summary Information



2013 Infrastructure - Source of Funds by Major Project

Sidewalk Improvements	<u>Amount</u>	<u>Percent</u>
Capital Improvements	\$ 158,000	27.38%
Grants	\$ 377,000	65.34%
Property Owners	\$ 42,000	7.28%
	<u>\$ 577,000</u>	100.00%

Annual Road Resurfacing		
Gas Tax & License Fees	\$ 418,500	43.26%
Grants	549,000	<u>56.74%</u>
	<u>\$ 967,500</u>	100.00%

Akron Road - Phase 2		
Gas Tax & License Fees	\$ 215,000	6.04%
Water Revenues	30,000	0.84%
Sanitary Sewer Revenues	15,000	0.42%
Storm Sewer Revenues	200,000	5.62%
Property Owners	500,000	14.04%
Grants	2,600,000	<u>73.04%</u>
	<u>\$ 3,560,000</u>	100.00%

Friendsville Rd - Milltown to Riffel		
Capital Improvements	\$ 160,000	8.12%
Water Revenues	\$ 88,000	4.47%
Sanitary Sewer Revenues	\$ 22,000	1.12%
Property Owners	\$ 200,000	10.15%
Grants	<u>\$ 1,500,000</u>	<u>76.14%</u>
	<u>\$ 1,970,000</u>	100.00%

Traffic Signals		
Gas Tax & License Fees	\$ 21,000	5.98%
Capital Improvements	\$ 330,000	<u>94.02%</u>
	<u>\$ 351,000</u>	100.00%

Spink Street Area (Sewer Separation)		
Sanitary Sewer Revenues	\$ 35,000	5.00%
OPWC 0% Interest Loan	\$ 125,000	17.86%
Storm Sewer Revenues	\$ 165,000	23.57%
OPWC 0% Interest Loan	<u>\$ 375,000</u>	<u>53.57%</u>
	<u>\$ 700,000</u>	100.00%

Source of Funding		
All 2013 Infrastructure Projects	<u>Amount</u>	<u>Percent</u>
Capital Improvements	\$ 698,000	6.62%
Gas Tax & License Fees	\$ 654,500	6.21%
Grants	\$ 5,026,000	47.65%
OPWC 0% Interest Loan	\$ 500,000	4.74%
Property Owners	\$ 742,000	7.03%
Sanitary Sewer Revenues	\$ 547,000	5.19%
Storm Sewer Revenues	\$ 1,000,000	9.48%
Water Revenues	<u>\$ 1,380,000</u>	<u>13.08%</u>
	<u>\$ 10,547,500</u>	100.00%

At this time, there are several projects which are anticipated during the next fiscal year but are unable to be accurately estimated as to price or funding source(s). Rather than include speculative estimates on these projects, they have been excluded from this budget. When the purchases or projects are more accurately financially quantifiable, they will be brought to Council for approval.

To promote transparency as to the City’s capital plans, the following is a list of projects that Administration plans to bring to City Council in 2013 for approval and additional appropriations:

<u>Project/Purchase</u>	<u>Estimate</u>	<u>Anticipated Funding Source</u>
	\$55,000	General Fund (if leased)
Five (5) unmarked Police Detective Cars	<u>OR</u> \$125,000	Capital Improvements Fund
Water Tank and Melrose Booster Station in the North High Area	\$3,000,000	Water Fund
Improvements to the Water Pollution Control Plant per EPA Findings	\$7,400,000	Sanitary Sewer Fund

1 **Budget Information**

2 **2013 City Budget**

3 **2013 City Capital Plan**

4 **City Planning
2014-2018**

5 **2013 Wooster Community
Hospital Budget**

City of Wooster, Ohio
Planned Equipment Budget Requested
For the years 2014-2018

		Cut from	2014	2015	2016	2017	2018	Funding Source	Percentage Split
		2013 Budget							
Police									
1	Two (2) Police Cruisers (Car 2 & 5)		\$58,000					301 Capital Improvements Fund	
2	One K-9 Vehicle (Car 13)		\$32,000					301 Capital Improvements Fund	
3	Two (2) Detective Bureau Vehicles		\$54,000					301 Capital Improvements Fund	
4	Command Vehicle (Car 11)		\$50,000					301 Capital Improvements Fund	
1	Two (2) Detective Bureau Vehicles			\$54,000				301 Capital Improvements Fund	
2	One (1) K-9 Vehicle			\$32,000				301 Capital Improvements Fund	
	Replace six (6) Police Cruisers				\$198,000			301 Capital Improvements Fund	
	Replace two (2) K-9 Vehicles				\$68,000			301 Capital Improvements Fund	
		\$ -	\$ 194,000	\$ 86,000	\$ 266,000	\$ -	\$ -		
Fire									
	Replace Fire Station #2	\$ 4,000,000						301 Capital Improvements Fund	
1	Replace 1990 Pierce Engine 135		\$550,000					301 Capital Improvements Fund	
2	Firefighter PPE		\$75,600					301 Capital Improvements Fund	
3	Replace Difibrillators		\$80,000					301 Capital Improvements Fund	
4	Replace #132	\$ 40,000						301 Capital Improvements Fund	
1	Replace Hurst Tool			\$40,000				301 Capital Improvements Fund	
1	Replace 1305 Med Tech Squad				\$230,000			301 Capital Improvements Fund	
2	Replace Station #1				\$3,800,000			301 Capital Improvements Fund	
		\$ 4,000,000	\$ 745,600	\$ 40,000	\$ 4,030,000	\$ -	\$ -		
Public Properties Maintenance									
1	Dump Truck		\$120,000					101 SCM&R	75.00%
			\$20,000					507 Storm Drainage Fund	12.50%
			\$20,000					301 Capital Improvements Fund	12.50%
	Total Dump Truck		\$160,000						
2	Street Sweeper		\$160,000					507 Storm Sewer Fund	67.00%
			\$80,000					101 SCM&R	33.00%
	Total Street Sweeper		\$240,000						
3	4x4 Pick-up		\$29,000					301 Capital Improvements Fund	
4	Parks Mower		\$18,000					301 Capital Improvements Fund	
1	4x2 Pick-up			\$24,000				101 SCM&R	
2	4x4 Pick-up			\$29,000				301 Capital Improvements Fund	
3	Parks Mower			\$10,000				301 Capital Improvements Fund	
1	4x2 Pick-up				\$24,000			101 SCM&R	
2	Dump Truck				\$127,500			101 SCM&R	75.00%
					\$21,250			507 Storm Drainage Fund	12.50%
					\$21,250			301 Capital Improvements Fund	12.50%
	Total Dump Truck				\$170,000				
3	Bucket Truck				\$95,000			101 SCM&R	
4	4x2 Pick-up				\$24,000			101 SCM&R	
1	4x2 Pick-up					\$24,000		301 Capital Improvements Fund	
2	Parks Mower					\$18,000		301 Capital Improvements Fund	
1	4x2 Pick-up					\$24,000		101 SCM&R	
2	4x2 Pick-up					\$24,000		101 SCM&R	
3	Dump Truck					\$138,750		101 SCM&R	75.00%
						\$23,125		507 Storm Drainage Fund	12.50%
						\$23,125		301 Capital Improvements Fund	12.50%
						\$185,000			

City of Wooster, Ohio
Planned Equipment Budget Requested
For the years 2014-2018

	Cut from						Funding	Percentage
	2013 Budget	2014	2015	2016	2017	2018	Source	Split
	\$ -	\$447,000	\$63,000	\$313,000	\$42,000	\$233,000		
Distribution and Collection								
1	4X4 3/4 ton pickup with utility box	\$14,500					501 Water Fund	50.00%
		\$14,500					502 Sanitary Sewer Fund	50.00%
	Total 4X4 3/4 ton pickup with utility box	\$29,000						
2	Vactor	\$162,500					501 Water Fund	50.00%
		\$162,500					502 Sanitary Sewer Fund	50.00%
	Total Vactor	\$325,000						
3	4X4 1 ton dually pickup with utility box		\$18,000				501 Water Fund	50.00%
			\$18,000				502 Sanitary Sewer Fund	50.00%
			\$36,000					
4	Camera truck			\$250,000			502 Sanitary Sewer Fund	
5	Building Upgrades				\$100,000		501 Water Fund	50.00%
					\$100,000		502 Sanitary Sewer Fund	50.00%
	Total Building Upgrades				\$200,000			
6	Safety van					\$25,000	501 Water Fund	50.00%
						\$25,000	502 Sanitary Sewer Fund	50.00%
	Total Safety van					\$50,000		
	\$ -	\$354,000	\$36,000	\$250,000	\$200,000	\$50,000		
Engineering								
	Replace 1991 Ford Taurus	\$ 35,000					301 Capital Improvements Fund	
	Purchase Engineering Survey/Inspection Vehicle							
	Replace 1997 Ford Van	\$ 30,000					301 Capital Improvements Fund	
	Miscellaneous	\$ 50,000					103 Permissive Tax	
	Oak Hill Road Resurfacing/Rehab (Microsurfacing)	\$ 100,000					103 Permissive Tax	
	Sanitary Sewer Miscellaneous (budget reduced from \$200,000 to \$100,000)	\$ 100,000					502 Sanitary Sewer Fund	
	CSO Abatement Projects	\$ 50,000					502 Sanitary Sewer Fund	
1	GIS Application and Software Updates	\$ 7,500	\$ 1,500	\$ 3,000	\$ 3,000		301 Capital Improvements Fund	20.00%
1	GIS Application and Software Updates	\$ 6,250	\$ 1,250	\$ 2,500	\$ 2,500		501 Water Fund	30.00%
1	GIS Application and Software Updates	\$ 6,250	\$ 1,250	\$ 2,500	\$ 2,500		502 Sanitary Sewer Fund	25.00%
1	GIS Application and Software Updates	\$ 5,000	\$ 1,000	\$ 2,000	\$ 2,000		507 Storm Sewer Fund	25.00%
	total	\$ 25,000	\$ 5,000	\$ 10,000	\$ 10,000			
2	Replace 2000 GMC Van (Inspection Vehicle)	\$ 10,500					301 Capital Improvements Fund	20.00%
2	Replace 2000 GMC Van (Inspection Vehicle)	\$ 8,750					501 Water Fund	30.00%
2	Replace 2000 GMC Van (Inspection Vehicle)	\$ 8,750					502 Sanitary Sewer Fund	25.00%
2	Replace 2000 GMC Van (Inspection Vehicle)	\$ 7,000					507 Storm Sewer Fund	25.00%
	total	\$ 35,000						
2	GPS Receiver Upgrade			\$ 3,600			301 Capital Improvements Fund	20.00%
2	GPS Receiver Upgrade			\$ 3,000			501 Water Fund	30.00%
2	GPS Receiver Upgrade			\$ 3,000			502 Sanitary Sewer Fund	25.00%
2	GPS Receiver Upgrade			\$ 2,400			507 Storm Sewer Fund	25.00%
	total			\$ 12,000				
2	Replace 2003 F-150 (Inspection Vehicle)		\$ 10,500				301 Capital Improvements Fund	20.00%
2	Replace 2003 F-150 (Inspection Vehicle)		\$ 8,750				501 Water Fund	30.00%
2	Replace 2003 F-150 (Inspection Vehicle)		\$ 8,750				502 Sanitary Sewer Fund	25.00%

City of Wooster, Ohio
Planned Equipment Budget Requested
For the years 2014-2018

	Cut from 2013 Budget	2014	2015	2016	2017	2018	Funding Source	Percentage Split
2	Replace 2003 F-150 (Inspection Vehicle) total		\$ 7,000 \$ 35,000				507 Storm Sewer Fund	25.00%
3	Ortho Photography Updates		\$ 30,000				301 Capital Improvements Fund	20.00%
3	Replace 2004 F-150 (Inspection Vehicle)			\$ 10,500			301 Capital Improvements Fund	20.00%
3	Replace 2004 F-150 (Inspection Vehicle)			\$ 8,750			501 Water Fund	30.00%
3	Replace 2004 F-150 (Inspection Vehicle)			\$ 8,750			502 Sanitary Sewer Fund	25.00%
3	Replace 2004 F-150 (Inspection Vehicle) total			\$ 7,000 \$ 35,000			507 Storm Sewer Fund	25.00%
		\$ 365,000	\$ 60,000	\$ 70,000	\$ 57,000	\$ 10,000	\$ -	
Building and Planning								
	Replace 2000 Ford Taurus	\$ 22,000					301 Capital Improvements Fund	
	Replace 2005 Dodge Truck			\$ 23,000			301 Capital Improvements Fund	
	Replace 2005 Chevy Truck				\$ 25,000		301 Capital Improvements Fund	
Economic Development								
1	Replace vehicle	\$ 22,000					301 Capital Improvements Fund	50.00%
Information Technology								
1	Backbone Switch Fabric Upgrade	\$ 24,000 \$ 12,000 \$ 12,000 \$ 48,000					301 Capital Improvements Fund 501 Water Fund 502 Sanitary Sewer Fund	50.00% 25.00% 25.00%
1	Fiber transceivers for 10GB switches	\$ 18,250 \$ 9,100 \$ 9,100 \$ 36,450					301 Capital Improvements Fund 501 Water Fund 502 Sanitary Sewer Fund	50.00% 25.00% 25.00%
2	Windows Server 2003 end-of-life	\$ 7,500 \$ 3,750 \$ 3,750 \$ 15,000					301 Capital Improvements Fund 501 Water Fund 502 Sanitary Sewer Fund	50.00% 25.00% 25.00%
3	Mitel phone system replacement			\$ 12,500 \$ 6,250 \$ 6,250 \$ 25,000			301 Capital Improvements Fund 501 Water Fund 502 Sanitary Sewer Fund	50.00% 25.00% 25.00%
4	Replace 32-bit physical servers		\$ 11,200	\$ 33,066			301 Capital Improvements Fund	
		\$ -	\$ 99,450	\$ 11,200	\$ 58,066	\$ -	\$ -	
Human Resources								
1	Employee Online - software component to IFAS Copier/Scanner/Fax/Printer Replacement	\$ 16,000		\$ 7,800			301 Capital Improvements Fund 301 Capital Improvements Fund	50.00%
Recreation/Community Center/ Pools								
1	Chemical Control Units for Pools	\$ 12,000					301 Capital Improvements Fund	

City of Wooster, Ohio
Planned Equipment Budget Requested
For the years 2014-2018

	Cut from						Funding	Percentage
	2013 Budget	2014	2015	2016	2017	2018	Source	Split
1 Generator for Community Center Building			\$ 45,000				301 Capital Improvements Fund	
1 Carpet Replacement at Community Center				\$ 30,000			301 Capital Improvements Fund	
1 Replacement of 2002 Ford Explorer					\$ 20,000		301 Capital Improvements Fund	
1 Upgrade Lobby Community Room at Community Center						\$ 100,000	301 Capital Improvements Fund	
	\$ -	\$ 12,000	\$ 45,000	\$ 30,000	\$ 20,000	\$ 100,000		
Utilities								
Water Pollution Control								
Repair damaged VLRs	\$ 225,000						502 Sanitary Sewer Fund	
Remodel Unused Storage Room for Training	\$ 25,000						502 Sanitary Sewer Fund	
360 Water.com Training (approx 3 courses/yr)		\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	502 Sanitary Sewer Fund	
Replace/repair smaller capital equipment (pumps, blowers, etc.)		\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	502 Sanitary Sewer Fund	
Replace 1997 F150 P/U S-1		\$30,000					502 Sanitary Sewer Fund	
Replace 2000 GMC P/U S-8			\$35,000				502 Sanitary Sewer Fund	
Replace 2003 F150 P/U S-3					\$30,000		502 Sanitary Sewer Fund	
Replace influent pump impellers						\$30,000	502 Sanitary Sewer Fund	
	\$ 250,000	\$ 75,000	\$ 80,000	\$ 45,000	\$ 75,000	\$ 75,000		
BioTower								
Replace/repair smaller capital equipment (pumps, blowers, etc.)			\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	502 Sanitary Sewer Fund	
Water Treatment								
Clean stipper towers/replace media		\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	501 Water Fund	
Well cleaning/acidize/repairs		\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	501 Water Fund	
360Water Training Courses (approx. 3 courses/yr)		\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	501 Water Fund	
Replace/repair smaller capital equipment (pumps, blowers, etc.)		\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	501 Water Fund	
Replace F-150 P/U W-7 (1998)		\$30,000					501 Water Fund	
Replace F-150 P/U W-3 (1997)				\$30,000			501 Water Fund	
Paint/Repair Plant Softening Clarifiers			\$150,000				501 Water Fund	
Sealcoat WTP Driveway					\$15,000		501 Water Fund	
Replace Chevy P/U W-8 (2003)						\$30,000	501 Water Fund	
	\$ -	\$230,000	\$350,000	\$230,000	\$215,000	\$230,000		
Totals by Fund (memorandum only)	\$ 4,081,000	\$ 1,130,350	\$ 263,200	\$ 4,440,716	\$ 90,000	\$ 123,125	301 Capital Improvements Fund	
	\$ -	\$ 200,000	\$ 24,000	\$ 270,500	\$ -	\$ 186,750	101 SCM&R	
	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	103 Permissive Tax	
	\$ -	\$ 446,850	\$ 378,000	\$ 250,500	\$ 317,500	\$ 255,000	501 Water Fund	
	\$ 400,000	\$ 291,850	\$ 118,000	\$ 325,500	\$ 187,500	\$ 110,000	502 Sewer Fund	
	\$ -	\$ 192,000	\$ 8,000	\$ 32,650	\$ 2,000	\$ 23,125	507 Storm Sewer Fund	
	\$ 4,631,000	\$ 2,261,050	\$ 791,200	\$ 5,319,866	\$ 597,000	\$ 698,000		

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CITY OF WOOSTER 10-YEAR INFRASTRUCTURE STRATEGIC PLAN STREETS																		
PRIORITY	DIVISION	DESCRIPTION	TOTAL COST	FUNDING SOURCE	10-YEAR AMOUNT	CURRENT YEAR											Future	COMMENTS
						2011	2012	2013	2014	2015	2016	2017	2018	2019	2020			
Ongoing	ENGR.	Sidewalk Improvements	\$ 740,000	Capital Imp.	\$ 740,000	\$ 50,000	\$ 15,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	SRTS Project in 2011	
Ongoing	ENGR.	Sidewalk Replacement Program	\$ 740,000	Capital Imp.	\$ 740,000	\$ 50,000	\$ 15,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000		
Ongoing	ENGR.	Miscellaneous	\$ 465,000	Capital Imp.	\$ 465,000	\$ -	\$ 15,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000		
Ongoing	ENGR.	Miscellaneous	\$ 475,000	Permissive Tax	\$ 475,000	\$ 10,000	\$ 15,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000		
Ongoing	ENGR.	GIS Updates	\$ 145,000	Capital Imp.	\$ 145,000	\$ 30,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 25,000	\$ 10,000	\$ 10,000	10000	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	Aerial Photos every 3 yrs	
	ENGR.	Critical Failure Bridge Inspection		Other	\$ 35,000		\$ 15,000					\$ 20,000						
Ongoing	ENGR.	Annual Resurfacing	\$ 4,944,000.00	SCMR ODOT Large City	\$ 1,990,000 \$ 2,954,000	\$ 100,000 \$ 348,000	\$ 170,000 \$ 549,000	\$ 270,000 \$ 457,000	\$ 200,000 \$ 200,000	\$ 250,000 \$ 400,000	\$ 250,000 \$ 250,000							
		Columbus Ave. (Liberty to Vanover)		SCMR		\$ 8,500												
		Quinby (Bowman to Wayne)		ODOT Large City		\$ 34,000												
		Oak Hill (Wayne to Oldman)		SCMR		\$ 26,000												
		Oak Hill (Wayne to Oldman)		ODOT Large City		\$ 104,000												
		Oak Hill (Wayne to Oldman)		SCMR		\$ 53,000												
		Oak Hill (Wayne to Oldman)		ODOT Large City		\$ 210,000												
		Burbank Road (Cleveland to Elm)		SCMR			\$ 44,000											
		Burbank Road (Cleveland to Elm)		ODOT Large City			\$ 152,000											
		North Street (Bever to Beall)		SCMR			\$ 8,500											
		North Street (Bever to Beall)		ODOT Large City			\$ 34,000											
		Liberty St. (Larwill to Oak Hill)		SCMR			\$ 34,000											
		Liberty St. (Larwill to Oak Hill)		ODOT Large City			\$ 111,000											
		Oak Hill (Liberty to Wayne)		SCMR			\$ 82,000											
		Oak Hill (Liberty to Wayne)		ODOT Large City			\$ 252,000											
		Portage (Highland park to SR585)		SCMR				\$ 54,000										
		Portage (Highland park to SR585)		ODOT Large City				\$ 205,000										
		Long Road (SR 585 to Geysers Chapel)		SCMR				\$ 132,000										
		Long Road (SR 585 to Geysers Chapel)		ODOT Large City				\$ -										
		Highland Park (Portage to Cedar)		SCMR					\$ 81,000									
		Highland Park (Portage to Cedar)		ODOT Large City					\$ -									
		Impala (Catalina to Skylark)		SCMR					\$ 47,500									
		Impala (Catalina to Skylark)		ODOT Large City					\$ -									
		Point of View (Robinson to Secrest)		SCMR					\$ 42,000									
		Point of View (Robinson to Secrest)		ODOT Large City					\$ -									
		Market (US30 to Henry)		SCMR					\$ 30,000									
		Market (US30 to Henry)		ODOT Large City					\$ 200,000									
1	ENGR.	Melrose Dr. - Portage to Milltown	\$ 2,590,000	Engineering Right of Way	Capital Imp. Permissive Tax Water Sanitary Storm Capital Imp.	\$ 20,000 \$ 75,000 \$ 200,000 \$ 35,000 \$ 560,000 \$ -	\$ 20,000 \$ 75,000 \$ 200,000 \$ 35,000 \$ 560,000 \$ -										190 residents OPWC \$500,000 Grant	
				30% Assessments	\$ 760,000	\$ 760,000												
				Const & Storm. OPWC	\$ 500,000	\$ 500,000												
				SRTS Other	\$ 60,000	\$ 60,000												
				Const. Permissive Tax	\$ 380,000	\$ 380,000												
					\$ 2,590,000													
2	ENGR.	Akron Rd. - Old Airport Rd. to Gateway Dr. Phase I	\$ 1,916,000	Engineering Right of Way	Permissive Tax Permissive Tax Water Sanitary Storm	\$ - \$ 86,000 \$ - \$ - \$ -	\$ - \$ 52,000 \$ - \$ - \$ -										ODOT Small Cities Grant 80% Federal - 20% Local	
			\$ 336,000	Const. Cost	Assessments State Highway	\$ 391,000 \$ -	\$ 391,000 \$ -											
				Small City & TB	Federal	\$ 1,439,000	\$ 1,439,000											
						\$ 1,916,000												
3	ENGR.	Akron Rd. - Highland Park to Gateway Dr. Phase II	\$ 3,810,000	Engineering Right of Way	Capital Imp. Capital Imp. Water Sanitary Storm	\$ 250,000 \$ - \$ 30,000 \$ 15,000 \$ 200,000	\$ 250,000.00 \$ - \$ 30,000 \$ 15,000 \$ 200,000	\$ - \$ - \$ 30,000 \$ 15,000 \$ 200,000									ODOT Small Cities Grant 80% Federal - 20% Local	
				13.1% Eng & R/W	Assessments State Highway Federal	\$ 500,000 \$ 215,000 \$ 2,600,000	\$ 500,000 \$ 215,000 \$ 2,600,000	\$ 500,000 \$ 215,000 \$ 2,600,000										
						\$ 3,810,000												
4	ENGR.	Friendsville Rd. - Milltown to Riffel	\$ 2,072,000	Engineering Right of Way R/W Services	Capital Imp. Permissive Tax Permissive Tax Water Sanitary Storm	\$ 102,000 \$ 100,000 \$ 60,000 \$ 194,000 \$ 47,000 \$ 374,000	\$ 102,000 \$ 100,000 \$ 60,000 \$ 88,000 \$ 22,000 \$ -	\$ 102,000 \$ 100,000 \$ 60,000 \$ 88,000 \$ 22,000 \$ -	\$ 100,000.00 \$ 60,000.00 \$ 88,000 \$ 22,000								Applied for 2012 Funding 80% Federal - 20% Local ODOT Small Cities Grant	
				9.7% Assessments	\$ 200,000	\$ 200,000												
				Federal	\$ 1,500,000	\$ 1,500,000												
				Permissive Tax	\$ -	\$ -												
					\$ 2,072,000													
5	ENGR.	Freedlander Merchant Block Parking Lot (Contract C)	\$ 408,350	Const. Cost CDBG	Capital Imp. Other Capital Imp.	\$ 13,350 \$ 150,000 \$ 95,000	\$ 13,350 \$ 150,000 \$ 95,000	\$ 13,350 \$ 150,000 \$ 95,000									9 parcels, 3 owned by City/Hospita	
				DOD	Other	\$ 150,000	\$ 150,000	\$ 150,000										
						\$ 408,350												
6	ENGR.	Liberty-Walnut Improvements Incl.s signal & walks @ Liberty & Walnut	\$ 320,000	Engineering Water Const & Storm	Capital Imp. Water OPWC (28.6%) Signal & SW Signal & SW	\$ 52,000 \$ 53,000 \$ 90,000 \$ 100,000 \$ 25,000	\$ 44,000 \$ 53,000 \$ 90,000 \$ 100,000 \$ 25,000	\$ 8,000 \$ 53,000 \$ 90,000 \$ 100,000 \$ 25,000									CDBG ODOD Cultural Resources	
						\$ 320,000												
7		Safe Routes To Schools Sidewalks		Engineering SRTS	Capital Imp. Other Assessments	\$ 8,000 \$ 377,000 \$ 42,000	\$ 8,000 \$ 377,000 \$ 42,000	\$ 8,000.00 \$ 377,000.00 \$ 42,000.00										
						\$ 427,000												
8		CR23 Repaving - Back Orville Road	\$ 15,000		Permissive Tax	\$ 15,000	\$ 15,000.00	\$ 15,000.00									City portion of County OPWC Project	
9		Friendsville/SR83 Signal Replacement	\$ 109,000		Capital Imp.	\$ 109,000	\$ 109,000.00	\$ 109,000.00									Maint. Dept. Request	

CITY OF WOOSTER 10-YEAR INFRASTRUCTURE STRATEGIC PLAN STREETS																		
PRIORITY	DIVISION	DESCRIPTION	TOTAL COST	FUNDING SOURCE	10-YEAR AMOUNT	CURRENT YEAR											Future	COMMENTS
						2011	2012	2013	2014	2015	2016	2017	2018	2019	2020			
10		Flashing School Sign Replacement	\$ 21,000	SCMR	\$ 21,000	\$ -		\$ 21,000.00									Maint. Dept. Request	
11		Beall - Winter Signal Replacement	\$ 165,000	Capital Imp.	\$ 165,000			\$ 165,000.00									Maint. Dept. Request	
12		Beall - Cleveland Signal Replacement	\$ 165,000	Capital Imp.	\$ 165,000			\$ 165,000.00									Maint. Dept. Request	
13		Oak Hill Park	\$ 670,000	OPWC WCCF-pavement Landscape Other	\$ 600,000 \$ 50,000 \$ 20,000	\$ 600,000.00			\$ 50,000.00 \$ 20,000.00									
14	ENGR.	SR83-302 Repaving - ODOT OARDC Crosswalks & Signal Replacement	\$ 25,000	Const. Cost	Capital Imp. State Highway Permissive Tax	\$ 25,000 \$ 900,000 \$ 200,000			\$ 25,000.00 \$ 900,000.00 \$ 200,000.00									
15	ENGR.	SR3/83 Rehab - ODOT DIX Bypass	\$ 50,000	Const. Cost				\$ 50,000.00 \$ 900,000.00 \$ 950,000.00									Possible OSU participation ODOT LPA 80% for resurfacing	
16	ENGR.	Burbank & Smithville Western Intersection	\$ 220,000	Engineering Const. Cost Const. Cost	Capital Imp. Storm Permissive Tax	\$ 20,000 \$ 20,000 \$ 200,000			\$ 20,000.00 \$ 20,000.00 \$ 200,000.00									
17		Wooster Gateway Projects	\$ 23,500	Engineering Const. Cost TE	Capital Imp. Capital Imp. Other	\$ 23,500 \$ 75,000 \$ 300,000	\$ 18,500.00		\$ 5,000.00 \$ 75,000.00 \$ 300,000.00									
18		Oakhill Road Rrehab/Surfacing SAMI W/Microsurfacing - 4000'			Permissive Tax	\$ 100,000			\$ 100,000.00									
19	MAINT/ENGR.	Portage plane & resurface Cleveland to DIX	\$ 300,000		Permissive Tax	\$ 300,000	300,000.00											
20	ENGR.	Burbank Rd. - Highland to Oldman	\$ 1,440,000	Engineering Right of Way	Permissive Tax Permissive Tax Water Sanitary Storm 20% Assessments ODOT Large City Permissive Tax	\$ 130,000 \$ 75,000 \$ - \$ 25,000 \$ 160,000 \$ 400,000 \$ 400,000 \$ 250,000		\$ 130,000	\$ 75,000	\$ - \$ 25,000 \$ 160,000 \$ 400,000 \$ 400,000 \$ 250,000							See Water Sheet for W/L Project	
21	ENGR.	Palmer - Bowman to Wayne	\$ 1,574,000	Engineering Right of Way	Capital Imp. Capital Imp. Water Sanitary Storm 25% Assessments Capital Imp.	\$ 116,000 \$ 50,000 \$ 375,000 \$ 7,000 \$ 226,000 \$ 225,000 \$ 575,000								\$ 116,000	\$ 50,000 \$ 375,000 \$ 7,000 \$ 226,000 \$ 225,000 \$ 575,000			
22	ENGR.	Melrose - Milltown to Smithville Western	\$ 1,927,000	Engineering Right of Way	Capital Imp. Permissive Tax Water Sanitary Storm 75% Assessments Permissive Tax	\$ 131,000 \$ 120,000 \$ 11,000 \$ 8,000 \$ 484,000 \$ 879,000 \$ 294,000				\$ 131,000 \$ 120,000		\$ 11,000 \$ 8,000 \$ 484,000 \$ 879,000 \$ 294,000						
23	ENGR.	Cleveland Rd - SR 83 to Smithville Western	\$ 1,860,000	Engineering Right of Way	State Highway State Highway Water Sanitary Storm Assessments State Highway	\$ 175,000 \$ 150,000 \$ 15,000 \$ 15,000 \$ 550,000 \$ 279,000 \$ 676,000						\$ 175,000		\$ 150,000	\$ 15,000 \$ 15,000 \$ 550,000 \$ 279,000 \$ 676,000		ODOT planning 2-lane resurfacing in FY 2008	
24	ENGR.	University - Gausche to Palmer	\$ 607,000	Engineering Right of Way	Capital Imp. Capital Imp. Water Sanitary Storm 75% Assessments Capital Imp.	\$ 44,000 \$ 25,000 \$ 105,000 \$ 12,000 \$ 88,000 \$ 183,000 \$ 150,000								\$ 44,000	\$ 25,000 \$ 105,000 \$ 12,000 \$ 88,000 \$ 183,000 \$ 150,000			
25	ENGR.	Cleveland - Highland Ave. Intersection	\$ 128,000	Engineering Right of Way	Permissive Tax Permissive Tax Water Sanitary Storm Permissive Tax	\$ 20,000 \$ 7,000 \$ 5,000 \$ - \$ 15,000 \$ 81,000								\$ 20,000	\$ 7,000 \$ 5,000 \$ - \$ 15,000 \$ 81,000		After W/L Project	
26	ENGR.	Burbank Rd. - Riffel to Smithville Western	\$ 675,000	Engineering Right of Way	State Highway State Highway Water Sanitary Storm Assessments State Highway	\$ 100,000 \$ 50,000 \$ 155,000 \$ 7,000 \$ 7,000 \$ 101,000 \$ 255,000							\$ 100,000	\$ 50,000	\$ 155,000 \$ 7,000 \$ 7,000 \$ 101,000 \$ 255,000			
27	ENGR.	W. Highland Ave.	\$ 1,035,000	Engineering Right of Way	Capital Imp. Capital Imp. Water	\$ 150,000 \$ 50,000 \$ 50,000					\$ 150,000	\$ 50,000	\$ 50,000				Maint plans to pave in 2008	

CITY OF WOOSTER 10-YEAR INFRASTRUCTURE STRATEGIC PLAN STREETS																		
PRIORITY	DIVISION	DESCRIPTION	TOTAL COST	FUNDING SOURCE	10-YEAR AMOUNT	CURRENT YEAR										Future	COMMENTS	
						2011	2012	2013	2014	2015	2016	2017	2018	2019	2020			
					Sanitary	\$ 40,000										\$ 40,000		
					Storm	\$ 160,000										\$ 160,000		
					Assessments	\$ 155,000										\$ 155,000		
					Capital Imp.	\$ 430,000										\$ 430,000		
						\$ 1,035,000												
28	ENGR.	E. Highland Avenue Reconstruction	\$ 651,588	Engineering Right of Way	Permissive Tax	\$ 90,000										\$ 90,000		
					Permissive Tax	\$ 51,000											\$ 51,000	
					Water	\$ 10,000												\$ 10,000
					Sanitary	\$ 5,000												\$ 5,000
					Storm	\$ 60,000												\$ 60,000
					Assessments	\$ 98,000												\$ 98,000
					Permissive Tax	\$ 337,588												\$ 337,588
						\$ 651,588												
						\$ 1,574,000												
29	ENGR.	Riffel - Friendsville to Cleveland	\$ 107,000	Engineering Right of Way	SCMR	\$ 107,000										\$ 107,000		
					SCMR	\$ 1,000										\$ 1,000		
					Water	\$ 182,000												\$ 182,000
					Sanitary	\$ 32,000												\$ 32,000
					Storm	\$ 355,000												\$ 355,000
					Assessments	\$ 236,000												\$ 236,000
					SCMR	\$ 665,000												\$ 665,000
						\$ 1,578,000												
30	ENGR.	W. Milltown Road	\$ 934,000	Engineering Right of Way	Capital Imp.	\$ 150,000										\$ 150,000		
					Capital Imp.	\$ 50,000										\$ 50,000		
					Water	\$ 10,000												\$ 10,000
					Sanitary	\$ 6,000												\$ 6,000
					Storm	\$ 125,000												\$ 125,000
					Assessments	\$ 140,000												\$ 140,000
					Capital Imp.	\$ 453,000												\$ 453,000
						\$ 934,000												
31	ENGR.	Oldman - Oak to Mechanicsburg	\$ 112,000	Engineering Right of Way	SCMR	\$ 112,000										\$ 112,000		
					SCMR	\$ 50,000										\$ 50,000		
					Water	\$ 215,000												\$ 215,000
					Sanitary	\$ 32,000												\$ 32,000
					Storm	\$ 370,500												\$ 370,500
					Assessments	\$ 249,000												\$ 249,000
					SCMR	\$ 629,500												\$ 629,500
						\$ 1,658,000												
32	ENGR.	SR 83 - Addtl Turn Lane Friendsville to Milltown		Engineering Right of Way	State Highway	\$ 20,000										\$ 20,000		Pending ODOT Safety Study
					State Highway	\$ 10,000										\$ 10,000		
					Water	\$ -										\$ -		
					Sanitary	\$ -										\$ -		
					Storm	\$ 67,000										\$ 67,000		
					State Highway	\$ 214,000										\$ 214,000		
						\$ 311,000												
33	ENGR.	Silver Road Reconstruction (Mechanicsburg to Venture)				\$ -												
34	ENGR.	Walnut Street Streetscape				\$ -												
35	ENGR.	Beall Ave. Reconstruction (Bloomington to Cleveland)				\$ -												
36	ENGR.	Liberty Street Streetscape (Grant to Columbus)				\$ -												
37	Maint.	Highland & Portage Intersection	\$ -		Permissive Tax	\$ -												
38	Maint.	Madison & Timken Intersection	\$ -		Permissive Tax	\$ -												
GRAND TOTAL						\$ 39,734,938	\$ 6,050,500	\$ 2,102,850	\$ 10,519,500	\$ 1,508,000	\$ 1,150,500	\$ 2,145,000	\$ 1,181,000	\$ 2,661,000	\$ 2,047,000	\$ 1,399,000	\$ 8,970,588	
* Monies already expended.																		
Funding Sources																		
					Water	\$ 200,000	\$ 53,000	\$ 118,000	\$ -	\$ -	\$ -	\$ -	\$ 11,000	\$ 50,000	\$ -	\$ 1,072,000		
					Sanitary	\$ 35,000	\$ -	\$ 37,000	\$ -	\$ -	\$ 25,000	\$ -	\$ 8,000	\$ 40,000	\$ -	\$ 116,000		
					Storm	\$ 560,000	\$ -	\$ 220,000	\$ -	\$ -	\$ 160,000	\$ -	\$ 484,000	\$ 160,000	\$ -	\$ 1,863,500		
					Capital Imp.	\$ 673,500	\$ 276,350	\$ 593,000	\$ 210,000	\$ 225,000	\$ 210,000	\$ 491,000	\$ 260,000	\$ 790,000	\$ 420,000	\$ 1,463,000		
					Permissive Tax	\$ 832,000	\$ 115,000	\$ 710,000	\$ 180,000	\$ 125,000	\$ 300,000	\$ 170,000	\$ 344,000	\$ 140,000	\$ 121,000	\$ 475,588		
					SCMR	\$ -	\$ 100,000	\$ 191,000	\$ 270,000	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 362,000	\$ 408,000	\$ 1,294,500		
					ODOT Large City	\$ -	\$ 348,000	\$ 549,000	\$ 457,000	\$ 200,000	\$ 800,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ -		
					Assessments	\$ 1,151,000	\$ -	\$ 742,000	\$ -	\$ -	\$ 400,000	\$ -	\$ 879,000	\$ 155,000	\$ -	\$ 1,511,000		
					State Highway	\$ -	\$ -	\$ 1,115,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 100,000	\$ 200,000	\$ 1,175,000		
					OPWC	\$ 1,100,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
					Other	\$ 60,000	\$ 685,000	\$ 377,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -		
					Federal	\$ 1,439,000	\$ -	\$ 4,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
					Total	\$ 6,050,500	\$ 1,667,350	\$ 8,752,000	\$ 1,117,000	\$ 750,000	\$ 2,145,000	\$ 1,181,000	\$ 2,661,000	\$ 2,047,000	\$ 1,399,000	\$ 8,970,588		

CITY OF WOOSTER															
10-YEAR INFRASTRUCTURE STRATEGIC PLAN															
WATER															
PRIORITY/ STATUS	DIVISION	DESCRIPTION	ITEM	10-YEAR AMOUNT	CURRENT YEAR										COMMENTS
					2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	
Ongoing	ENGR.	GIS Modifications & Monumentation Project		\$ 145,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 25,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 25,000	\$ 25,000	Aerial Photos every 3 yrs
Ongoing	ENGR.	Water Line Replacements		\$ 2,150,000	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	Incl. 2" W/L repl. = 8600 ft
1	ENGR.	Burbank Road W/L Replacement - Point to Elm	Construction	\$ 660,000	\$ 660,000										OPWC Loan = \$500,000
2	ENGR.	Spring St. W/L Replacement	Construction	\$ 500,000		\$ 200,000									Water Fund OPWC
						\$ 300,000									
						\$ 500,000									
3	ENGR.	Replace 2" Waterlines (Foster, W. Henry, North, Pearl, Spring, Forest, Bechtel) Troyer, Woodland)	Construction	\$ 400,000		\$ 200,000	\$ 200,000								
4	ENGR.	Armstrong Road W/L Replacement (Portage to Sunset, tie in Weaver)	Engineering Construction	\$ 20,000 \$ 112,000		\$ 20,000	\$ 112,000								
5	ENGR.	Glenn Ave W/L Replacment		\$ 50,000		\$ 50,000									
6	ENGR.	Hamilton - Oak Hill to Northwestern		\$ 150,000		\$ 150,000									
7	WTP	WTP Drive		\$ 100,000		\$ 100,000									
8	WTP	Water Tank Painting (Madison, Milltown)	Construction	\$ 200,000	\$ 200,000										OARDC, Madison
9a	ENGR.	Water Tank North High Area	Engineering Permits Utilities Geotech Inspection Construction	\$ 2,000 \$ 8,000 \$ 8,000 \$ 2,000 \$ 20,000 \$ 2,350,000		\$ 2,000 \$ 8,000 \$ 8,000 \$ 2,000 \$ 20,000 \$ 2,350,000									WSRLA Loan
				\$ 2,390,000											
9b	ENGR.	Melrose Booster Sta. - North High Area	Construction	\$ 600,000		\$ 600,000									OPWC & Army Corp.
10	WTP	Water Plant Stripper Tower Painting		\$ 180,000		\$ 180,000									
11	ENGR.	Impala & Imperial W/L Replacement		\$ 500,000			\$ 500,000								
12	ENGR.	West Wayne W/L (Oakhill to Christmas Run)		\$ 250,000			\$ 250,000								
13	ENGR.	Chemical Addition at S-1	Construction	\$ 100,000			\$ 100,000								
14	ENGR.	Burbank Road W/L Replacement - Elm to Oldman (transmission main for Oldman tank)	Construction	\$ 1,100,000			\$ 1,100,000								WSRLA Loan OPWC Grant = \$500,000
15	WTP														
16	WTP	Water Tank Painting (OARDC, Clearwell)	Construction	\$ 500,000			\$ 500,000								Milltown Tank
17	ENGR.	Skylark & Victoria		\$ 490,000				\$ 490,000							
18	ENGR.	Morgan & Saunders W/L Replacement	Construction	\$ 500,000						\$ 500,000					
19	ENGR.	Bloomington W/L Loop to Overlook		\$ 130,000							\$ 130,000				
20	ENGR.	Palmer (Bowman to Wayne)		\$ 375,000									\$ 375,000		
21	ENGR.	Pine Street (Bever to College)		\$ 65,000									\$ 65,000		
			Construction	\$ 245,000									\$ 245,000		
22	ENGR.	Back Orrville Road Water Line Looping		\$ 310,000									\$ 50,000		
23	ENGR.	Brandstetter W/L Replacement		\$ 250,000									\$ 250,000		
24	ENGR.	Grant Street - Park to Quinby		\$ 300,000									\$ 300,000		
25	ENGR.	Madison Booster Station Improvements	Engineering Construction	\$ 25,000 \$ 100,000									\$ 25,000 \$ 100,000		
26	ENGR.	Melrose (Hickory to Wildwood)	Engineering	\$ 20,000									\$ 20,000		

CITY OF WOOSTER															
10-YEAR INFRASTRUCTURE STRATEGIC PLAN															
WATER															
PRIORITY/ STATUS	DIVISION	DESCRIPTION	ITEM	10-YEAR AMOUNT	CURRENT YEAR										COMMENTS
					2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	
			Construction	\$ 204,000										\$ 204,000	
27	ENGR.	Stibbs Replacement Buckeye to Beall													
28	ENGR.	Prairie Lane Water Line (WTP to Timken Road)	Engineering	\$ 30,000										\$ 30,000	
			Permits	\$ 6,000										\$ 6,000	
			Construction	\$ 290,000										\$ 290,000	
29	ENGR.	North St. W/L Repl. - Market to Walnut (2")		\$ 50,000										\$ 50,000.00	
30	ENGR.	Spruce Street W/L modifications		\$ 25,000										\$ 25,000.00	
31	ENGR.	Brookside W/L Replacement		\$ 200,000										\$ 200,000.00	
32	ENGR.	West Wayne W/L (.Christmas Run to Quinby)		\$ 250,000										\$ 250,000.00	
33	ENGR.	E. Highland Ave. W/L (Portage to curve)		\$ 200,000										\$ 200,000.00	
34	ENGR.	Kiefer Street W/L Replacement		\$ 200,000										\$ 200,000.00	
35	ENGR.	Forest Drive - Park to Henrietta (2")		\$ 150,000										\$ 150,000.00	
36	ENGR.	Woodcrest Waterline Replacement		\$ 300,000										\$ 300,000.00	
37	ENGR.	Robinson/Biohio W/L loop		\$ 200,000										\$ 200,000.00	
SHEET TOTAL				\$ 14,762,000	\$ 720,000	\$ 810,000	\$ 3,912,000	\$ 2,260,000	\$ 825,000	\$ 800,000	\$ 310,000	\$ 810,000	\$ 455,000	\$ 3,860,000	
TOTAL FROM STREETS				\$ 200,000	\$ 53,000	\$ 118,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,000	\$ 50,000	\$ -	
SUBTOTAL				\$ 920,000	\$ 863,000	\$ 4,030,000	\$ 2,260,000	\$ 825,000	\$ 800,000	\$ 310,000	\$ 821,000	\$ 505,000	\$ 3,860,000		
GRANT FUNDS				\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
GRAND TOTAL WATER FUND				\$ 14,894,000	\$ 920,000	\$ 563,000	\$ 4,030,000	\$ 2,260,000	\$ 825,000	\$ 800,000	\$ 310,000	\$ 821,000	\$ 505,000	\$ 3,860,000	

CITY OF WOOSTER															
10-YEAR INFRASTRUCTURE STRATEGIC PLAN															
SANITARY SEWER															
PRIORITY	DIVISION	DESCRIPTION	ITEM	10-YEAR AMOUNT	CURRENT YEAR										COMMENTS
					2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	
ONGOING	ENGR	GIS Modifications		\$ 250,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	
ONGOING	ENGR	Sanitary Sewer Misc. (Long Road Stream Crossing?)		\$ 1,800,000	\$ 100,000	\$ 100,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	
ONGOING	ENGR	Sanitary Sewer Lining Projects		\$ 150,000	\$ 50,000	\$ 50,000	\$ 50,000								
ONGOING	ENGR & DC	Manhole Rehabilitation & Insertion		\$ 580,000	\$ 50,000	\$ 50,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	20 MH per year
ONGOING	ENGR & WPCP	CSO Abatement Projects		\$ 1,875,000	\$ 50,000	\$ 25,000	\$ 50,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	
1	WPCP	Frito Lay Pretreatment - Biotower		\$ 2,905,000	\$ 2,905,000										
2	ENGR	Gasche St. Area**		\$ 250,000	\$ 250,000										
3	ENGR	Market/Spruce Sts Area**		\$ 100,000		\$ 100,000									23% Sanitary Separation, 77% Storm
4	ENGR	ODOT/Geyers Chapel Road		\$ 40,000		\$ 40,000									
5	ENGR	Spink St. Area** (North of Bowman)		\$ 160,000			\$ 160,000								23% Sanitary Separation, 77% Storm
6	ENGR	Catherine, Saybolt		\$ 150,000			\$ 150,000								23% Sanitary Separation, 77% Storm
7	ENGR	Spink St. Area** (South of Bowman)		\$ 125,000			\$ 125,000								23% Sanitary Separation, 77% Storm
8	ENGR	Walmart Lift Station Upgrade or Gravity to Merle (4000' Friendsville to Merle)		\$ 360,000			\$ 50,000	\$ 310,000							
9	ENGR	Gasche St** (South of Nold)		\$ 95,000			\$ 95,000								23% Sanitary Separation, 77% Storm
10	ENGR	WPCP Improvements		\$ 7,350,000			\$ 7,350,000								
11	ENGR.	Burbank Road Sewer - Point to Elm	Engineering	\$ -		\$ -									Coord. With water and road work
			Construction	\$ 460,000		\$ 460,000									
				\$ 460,000											
12	ENGR	Long Road RR Culvert		\$ 65,000			\$ 65,000								23% Sanitary Separation, 77% Storm
13	ENGR	Henry Street Lift Station Replacement		\$ 350,000			\$ 350,000								
14	ENGR	WPCP Clarifier Equipment		\$ 350,000			\$ 350,000								
15	ENGR	W. Liberty St. Area		\$ 330,000			\$ 330,000								
16	ENGR	Mechanicsburg Rd - Bell & Howell		\$ 200,000			\$ 200,000								Maint paving Mech. In 2009
17	ENGR	Western Trunk Sewer (Fairgrounds & Santmyer) (Fairgrounds, Santmyer, ODOT Garage)		\$ 300,000			\$ 300,000								
18	WPCP	Sludge Lagoon Cleaning		\$ 350,000			\$ 350,000								
19	ENGR	Nupp Drive Lift Station Upgrades		\$ 300,000			\$ 300,000								
20	ENGR	Lab Electrical Upgrade		\$ 185,000			\$ 35,000	\$ 150,000							
21	WPCP	CSO Regulators		\$ 150,000				\$ 150,000							
22	WPCP	CSO Disinfection		\$ 100,000				\$ 100,000							
23	ENGR	Oak Hill Sewer - Highland to Oldman	Engineering	\$ 25,000				\$ 25,000							
			Construction	\$ 240,000				\$ 240,000							
				\$ 265,000											
24	WPCP	Lagoon Lining		\$ 1,000,000				\$ 1,000,000							
25	WPCP	Design Lagoon #2		\$ 100,000						\$ 100,000					
26	WPCP	Lagoon #2 Rehab		\$ 750,000						\$ 750,000					
27	ENGR & WPCP	Cleveland Road North Lift Sta. Repl.		\$ 250,000						\$ 250,000					
28	ENGR & WPCP	Secondary Interceptor Sewer	Construction	\$ 1,000,000							\$ 1,000,000				

CITY OF WOOSTER															
10-YEAR INFRASTRUCTURE STRATEGIC PLAN															
SANITARY SEWER															
PRIORITY	DIVISION	DESCRIPTION	ITEM	10-YEAR AMOUNT	CURRENT YEAR										COMMENTS
					2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	
		(Bever Swirl to WPCP)													
29	ENGR	Wayne Ave. Sewer Extension (Christmas Run to Thoreau)	Construction	\$ 50,000								\$ 50,000			
30	ENGR	Geyers Chapel Sewer Extension (South of Long Road)	Construction	\$ 300,000								\$ 300,000			
31		Miller Lakes Sewer Rehab/Replacement	Construction	\$ 100,000								\$ 100,000			
32	ENGR	Brookside Sewer Improvements (Christmas Run to 2001 Brookside)	Construction	\$ 50,000								\$ 50,000			
SHEET TOTAL				\$ 23,195,000	\$ 3,430,000	\$ 850,000	\$ 8,160,000	\$ 2,595,000	\$ 1,220,000	\$ 2,200,000	\$ 1,635,000	\$ 2,035,000	\$ 535,000	\$ 535,000	
TOTAL FROM STREETS				\$ 35,000	\$ -	\$ 37,000	\$ -	\$ -	\$ 25,000	\$ -	\$ 8,000	\$ 40,000	\$ -	\$ -	
GRAND TOTAL SANITARY SEWER FUND				\$ 23,340,000	\$ 3,465,000	\$ 850,000	\$ 8,197,000	\$ 2,595,000	\$ 1,220,000	\$ 2,225,000	\$ 1,635,000	\$ 2,043,000	\$ 575,000	\$ 535,000	

CITY OF WOOSTER 10-YEAR INFRASTRUCTURE STRATEGIC PLAN STORM SEWER															CURRENT YEAR
PRIORITY/ STATUS	DIVISION	DESCRIPTION	ITEM	10-YEAR AMOUNT	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	COMMENTS
Ongoing	ENGR	NPDES Stormwater Permit Program (OEPA)		\$ 105,000	\$ 30,000	\$ 30,000	\$ 10,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	EPA Mandate for 5 years
Ongoing	ENGR	GIS Modifications		\$ 100,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	
Ongoing	ENGR	Storm Sewer Replacements		\$ 1,700,000	\$ 50,000	\$ 50,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	
1	ENGR	Gasche St. Area	Capital Imp.	\$ 500,000 \$ 200,000 \$ 700,000	\$ 500,000 \$ 200,000										
2	ENGR	Market/Spruce Sts Area**		\$ 340,000		\$ 75,000 \$ 265,000 \$ 340,000									Water Fund OPWC 23% Sanitary Separation, 77% Storm
3	ENGR	Burbank Sewer (Cleveland to Elm)		\$ 250,000	\$ 250,000										
4	ENGR	Spink St. Area** (North of Bowman)		\$ 540,000		\$ 540,000									23% Sanitary Separation, 77% Storm
5	ENGR	Oakley Culvert (Clean Sediment Basin)		\$ 200,000		\$ 200,000									
6	ENGR	Geyers Chapel Road Culvert		\$ 150,000		\$ 150,000									
7	ENGR	Melrose Culvert		\$ 40,000		\$ 40,000									
8	ENGR	Storm Liner, Cleveland, Morgan		\$ 35,000		\$ 35,000									
9	ENGR	Brookside Gabions		\$ 150,000			\$ 150,000								
10	ENGR	Cedar Lane Stream Stabilization		\$ 65,000			\$ 65,000								
11	ENGR	Beechwood & Northwestern Storm Replace.		\$ 200,000			\$ 200,000								
12	ENGR	Spink St.** (South of Bowman)		\$ 300,000			\$ 300,000								23% Sanitary Separation, 77% Storm
13	ENGR	Gasche St.** (South of Nold)		\$ 300,000			\$ 300,000								23% Sanitary Separation, 77% Storm
14	ENGR	Buccholz Drive Storm Sewers		\$ 98,500			\$ 98,500								
15	ENGR	Sherwood Hills Allot. Storm Sewer Replacements		\$ 160,000			\$ 160,000								
16	ENGR	Gasche to Barbara Storm Replacement (Along Fence Line)		\$ 20,000			\$ 20,000								
17	ENGR	Bever St. Storm - University to Bowman		\$ 200,000			\$ 200,000								
18	ENGR	Schellin Park Stream Rip-rap Replacement		\$ 103,000			\$ 103,000								
19	ENGR	Arthur Drive Storm Sewer		\$ 50,000			\$ 50,000								
SHEET TOTAL				\$ 5,806,500	\$ 790,000	\$ 680,000	\$ 1,185,000	\$ 1,488,500	\$ 588,000	\$ 215,000					
TOTAL FROM STREETS				\$ 560,000	\$ -	\$ 220,000	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ 484,000	\$ 160,000	\$ -	
SUBTOTAL				\$ 1,350,000	\$ 680,000	\$ 1,405,000	\$ 1,488,500	\$ 588,000	\$ 375,000	\$ 215,000	\$ 699,000	\$ 375,000	\$ 215,000	\$ -	
STATE -ODOT				\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
GRAND TOTAL STORM SEWER FUND				\$ 6,860,500	\$ 1,085,000	\$ 415,000	\$ 1,405,000	\$ 1,488,500	\$ 588,000	\$ 375,000	\$ 215,000	\$ 699,000	\$ 375,000	\$ 215,000	

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Budget Information

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2013 City Budget

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2013 City Capital Plan

4

**City Planning
2014-2018**

5

**2013 Wooster Community
Hospital Budget**





BUDGET WORKSHOP

Operating, Capital & FTE Budgets



Wooster
Community
Hospital

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WOOSTER COMMUNITY HOSPITAL

**SERVICE DEMAND AND BUDGET ASSUMPTIONS
FOR BUDGET YEAR ENDING DECEMBER 31, 2013**

	Actual <u>'10</u>	Actual <u>'11</u>	Projected <u>'12</u>	Budget <u>'13</u>
1 Acute Inpatient Admissions	5,103	5,623	5,993	6,497
2 Inpatient Rehab Admissions	210	179	150	160
3 Transitional Care Admissions	0	0	0	534
4 Total Admissions	5,313	5,802	6,143	7,191
5 % Occupancy (125 Open Beds '10 -'12, 147 '13)	38.3%	39.9%	40.5%	49.2%
6 Acute Inpatient Patient Days	14,899	16,130	16,780	18,193
7 Inpatient Rehab Patient Days	2,193	2,051	1,763	1,798
8 Transitional Care Patient Days	0	0	0	6,408
9 Total Patient Days	17,092	18,181	18,543	26,399
10 Observation Days	2,663	2,820	2,065	2,230
11 Births	988	1,051	1,075	1,096
12 Acute Average Length Of Stay	2.92	2.87	2.80	2.80
13 Inpatient Rehab Average Length Of Stay	10.44	11.46	11.75	11.24
14 Transitional Care Average Length Of Stay	0.00	0.00	0.00	12.00
15 Total Average Length Of Stay	3.22	3.13	3.02	3.67
16 Average Daily Census	47	50	51	72
17 Surgical Cases:				
18 Inpatient	1,334	1,537	1,452	1,568
19 Outpatient	3,087	3,104	2,791	3,070
20 Total	4,421	4,641	4,243	4,638
21 Emergency Room Visits	30,951	31,772	33,245	34,242
22 Home Health Admissions	796	873	845	885
23 Total Outpatient Registrations	102,656	107,992	110,500	118,355
24 Adjusted Patient Days	49,038	50,188	50,458	67,416

ASSUMPTIONS

25 FTEs (including HH & Contract)	698	705	721	762
26 Manhours Per Patient Day	84.94	80.60	81.19	60.03
27 FTEs/Occupied Bed	14.91	14.14	14.23	10.53
28 Manhours Per APD	29.61	29.20	29.84	23.51
29 FTEs/Adjusted Patient Day	5.20	5.12	5.23	4.13
30 Salary Increase	07/04/10 All 1.0%	04/10/11 All 2.0%	04/08/12 All 2.0%	06/30/13 All 2.0%
Salary Increase \$ Impact:				
31 Est'd Budget Year Impact	\$175,916	\$532,080	\$550,034	\$406,910
32 Dates of Rate Increase	01-Jan-10	01-Jan-11	01-Jan-12	01-Jan-13
33 Rate Increase Percentage	5%	5%	5%	5%
34 Income from Operations	6,760,685	7,409,762	9,154,372	9,036,909
35 Non-Operating Income	1,149,734	824,546	474,208	399,913
36 Non-Operating Expenses	(4,512,207)	(5,002,905)	(5,340,000)	(5,400,000)
37 Net Income	3,398,212	3,231,403	4,288,580	4,036,822
38 EBIDA	10,040,161	10,083,468	10,937,353	11,606,585
39 Operating Cash Margin %	13.7%	14.1%	15.3%	14.5%
40 Operating Margin	6.9%	7.3%	8.8%	7.9%

WOOSTER COMMUNITY HOSPITAL
2013 BUDGET VOLUME ASSUMPTIONS

Inpatient

- Med/Surg - Peds - PCU	9.0% Increase	38.2
- ICU	16.5% Increase	4.2
- Women's Pavilion	1.9% Increase	7.4
- Nursery	1.9% Increase	7.2
- Inpatient Rehab	2.0% Increase	4.9
- Transitional Care Unit	New Service	<u>17.6</u>
Total Patient Days		<u>79.5</u>
* Inpatient Surgery Cases	8.0% Increase	1,568
Outpatient Surgery Cases	10.0% Increase	3,070
Emergency Visits	3.0% Increase	34,242

* Includes C-Sections

Outpatient	Increase/(Decrease) Activity
Ambulatory Care	10%
Bone Densitometry	3%
Cardiovascular	2%
CT Scan	2%
Health & Wellness	8%
Home Health	5%
Infusion Services	25%
Laboratory	3%
Outreach Lab	New Service
* MRI	2%
Occupational Therapy	1%
PET	6%
Physical Therapy	2%
Radiology	2%
Radiology-Healthpoint	1%
Retail Pharmacy	6%
Speech	3%
* Ultrasound	2%
Wound Clinic	4%

* Includes Hospital & HealthPoint

Remaining Activities - same level as 2012

- * Breast Imaging
- Cardiac Rehab
- Eagle Pass Lab
- Endoscopy/Medical Outpatient
- Milltown Lab
- Nuclear Medicine
- Nutritional Services
- Pulmonary/ Neurology
- Radiology-Milltown
- Sleep Center
- Special Procedures

WOOSTER COMMUNITY HOSPITAL
CURRENT YEAR COMPARED TO BUDGET

	PROJECTED 2012	BUDGET 2013	INCREASE/ (DECREASE)
1 ROUTINE INPATIENT SERVICES	14,122,793	19,736,274	5,613,481
2 ANCILLARY INPATIENT SERVICES	46,944,773	54,089,304	7,144,531
3 TOTAL INPATIENT REVENUE	<u>61,067,566</u>	<u>73,825,578</u>	12,758,012
4 OUTPATIENT SERVICES	105,104,232	114,706,563	9,602,331
5 GROSS PATIENT REVENUE	<u>166,171,798</u>	<u>188,532,141</u>	22,360,343
REVENUE DEDUCTIONS			
6 CONTRACTUAL DEDUCTIONS	60,113,524	70,255,485	10,141,961
7 CHARITY DEDUCTIONS	4,343,936	4,928,463	584,527
8 OTHER DEDUCTIONS	137,339	155,818	18,479
9 BAD DEBT	4,801,871	5,448,018	646,147
10 TOTAL REVENUE DEDUCTIONS	<u>69,396,670</u>	<u>80,787,784</u>	11,391,114
11 NET PATIENT REVENUE	96,775,128	107,744,357	10,969,229
12 OTHER REVENUE	6,770,237	6,648,536	(121,701)
13 TOTAL NET REVENUE	<u>103,545,365</u>	<u>114,392,893</u>	10,847,528
OPERATING EXPENSES			
14 SALARIES AND WAGES	37,402,280	41,504,779	4,102,499
15 BENEFITS	14,415,966	15,608,241	1,192,275
16 FEES-PHYSICIANS	100,000	100,000	0
17 FEES-OTHER	9,000,256	10,407,315	1,407,059
18 SUPPLIES	18,978,579	21,320,522	2,341,943
19 UTILITIES	1,629,359	1,625,726	(3,633)
20 REPAIRS & MAINTENANCE	3,023,096	3,613,280	590,184
21 LEASES AND RENTALS	1,304,060	1,517,960	213,900
22 TAXES, INSURANCE & RISK MANAGEMENT	1,093,580	1,297,728	204,148
23 OTHER EXPENSE	795,044	790,670	(4,374)
24 TOTAL OPERATING EXPENSES	<u>87,742,220</u>	<u>97,786,221</u>	10,044,001
25 DEPRECIATION	6,648,773	7,569,763	920,990
26 TOTAL OPERATING COSTS	<u>94,390,993</u>	<u>105,355,984</u>	10,964,991
27 OPERATING INCOME	9,154,372	9,036,909	(117,463)
NON-OPERATING INCOME & EXPENSES			
28 INTEREST INCOME-OPERATING	63,507	54,624	(8,883)
29 INTEREST INCOME-PLANT	410,701	345,289	(65,412)
30 OTHER EXPENSE	(5,340,000)	(5,400,000)	60,000
31 TOTAL NON-OPERATING INCOME	<u>(4,865,792)</u>	<u>(5,000,087)</u>	(134,295)
32 NET INCOME	<u>4,288,580</u>	<u>4,036,822</u>	(251,758)

WOOSTER COMMUNITY HOSPITAL
EXPENSES BY CATEGORY

	2012 PROJECTED	2013 BUDGET
1 SALARIES & WAGES		
2 SALARIES & WAGES	36,933,073	40,978,821
3 GAIN SHARING EXPENSE	469,207	525,958
4 TOTAL SALARIES & WAGES	<u>37,402,280</u>	<u>41,504,779</u>
5 BENEFITS		
6 PERS	5,125,639	5,680,782
7 WORKER'S COMPENSATION	383,883	477,993
8 MEDICARE	487,160	522,443
9 QHR	107,648	109,788
10 UNEMPLOYMENT	32,100	33,602
11 HEALTH & DENTAL INSURANCE	7,905,382	8,396,000
12 LIFE INSURANCE	20,322	20,805
13 DISABILITY INSURANCE	185,391	192,079
14 EDUCATIONAL ASSISTANCE	134,738	140,000
15 EMPLOYEE HEALTH	4,603	4,750
16 EMPLOYEE RELATIONS	29,100	30,000
17 TOTAL BENEFITS	<u>14,415,966</u>	<u>15,608,241</u>
18 PHYSICIAN CONSULTING	100,000	100,000
19 FEES-OTHER		
20 CONSULTING	56,175	58,838
21 ADVERTISING	257,400	312,552
22 AUDITING	42,924	43,868
23 MANAGEMENT FEES-QUORUM	359,799	366,096
24 LEGAL FEES	188,400	208,068
25 PURCHASED SECURITY	162,148	194,973
26 OUTSIDE SERVICES	7,823,105	9,109,510
27 CHAPLAIN PROGRAM	24,170	24,239
28 COMPLIANCE	86,135	89,171
29 TOTAL FEES-OTHER	<u>9,000,256</u>	<u>10,407,315</u>
30 SUPPLIES		
31 OFFICE SUPPLIES	55,978	63,253
32 COPIER SUPPLIES	12,864	13,249
33 CHARGEABLE SUPPLIES	6,864,798	7,669,534
34 DIRECT DEPT SUPPLIES	3,492,515	3,746,809
35 CONTRAST MEDIA	348,162	356,585
36 PRINTING FORMS	7,904	9,858
37 OXYGEN & OTHER SUPPLIES	19,531	25,080
38 DRUGS	4,721,701	5,664,984
39 DRUGS-RETAIL	1,939,683	2,102,123

WOOSTER COMMUNITY HOSPITAL
EXPENSES BY CATEGORY

	2012 PROJECTED	2013 BUDGET
40 SUPPLIES - CONTINUED		
41 DAIRY	15,638	16,057
42 FOOD	258,138	274,933
43 UNIFORM REPLACEMENT	8,484	11,821
44 MINOR EQUIPMENT	397,716	519,984
45 BLOOD PROCESSING	730,903	737,958
46 FREIGHT	104,564	108,294
47 TOTAL SUPPLIES	<u>18,978,579</u>	<u>21,320,522</u>
48 UTILITIES		
49 ELECTRICITY	1,089,919	942,268
50 FUEL	274,705	294,585
51 WATER	66,106	135,822
52 SEWER	54,024	106,205
53 TELEPHONE	144,605	146,847
54 TOTAL UTILITIES	<u>1,629,359</u>	<u>1,625,726</u>
55 REPAIRS AND MAINTENANCE		
56 REPAIR AND MAINTENANCE	320,107	346,005
57 MAINTENANCE CONTRACTS	2,670,829	3,234,929
58 TRUCK EXPENSE	32,160	32,346
59 TOTAL REPAIRS & MAINTENANCE	<u>3,023,096</u>	<u>3,613,280</u>
60 LEASE/RENTAL	1,304,060	1,517,960
61 TAXES & INSURANCE		
62 PROPERTY & LIABILITY & RISK MNGT	827,171	939,067
63 REAL ESTATE TAXES	266,409	358,661
64 TOTAL TAXES & INSURANCE	<u>1,093,580</u>	<u>1,297,728</u>
65 OTHER EXPENSES		
66 MEDICAL LIBRARY	-	3,577
67 EDUCATION & TRAVEL	354,683	390,344
68 DUES AND SUBSCRIPTIONS	296,245	300,090
69 POSTAGE	79,917	80,159
70 SCHOLARSHIPS	64,199	16,500
71 TOTAL OTHER EXPENSE	<u>795,044</u>	<u>790,670</u>
72 SUBTOTAL OPERATING EXPENSES W/O DEPRECIATION	<u>87,742,220</u>	<u>97,786,221</u>
73 DEPRECIATION	<u>6,648,773</u>	<u>7,569,763</u>
74 TOTAL OPERATING EXPENSE	<u>94,390,993</u>	<u>105,355,984</u>

WOOSTER COMMUNITY HOSPITAL
EXPENSES BY CATEGORY

	<u>2012 PROJECTED</u>	<u>2013 BUDGET</u>
75 NON-OPERATING OTHER EXPENSE	5,340,000	5,400,000
76 TOTAL EXPENSES	<u>99,730,993</u>	<u>110,755,984</u>

WOOSTER COMMUNITY HOSPITAL
EXPLANATION OF INCREASES/DECREASES
2013 BUDGET COMPARED TO CURRENT YEAR

	Increase (Decrease)
<u>Patient Revenue</u>	
<u>Routine Inpatient Services:</u>	5,613,481
<p>In addition to the proposed 5% price increase, we are predicting an increase in inpatient volume due to the addition of an intensivist, neurosurgical services and a new orthopedic surgeon. Inpatient revenue will also be affected by the opening of the Transitional Care Unit in January, 2013.</p>	
<u>Ancillary Inpatient Services:</u>	7,144,531
<p>In addition to the proposed 5% price increase, Acute ancillary inpatient service volumes are projected to increase due to a projected increase in admissions of 17.1%. Pharmaceutical and Medical Surgical charges directly correlate to their respective costs.</p>	
<u>Total Inpatient Revenue</u>	12,758,012
<u>Outpatient Revenue:</u>	9,602,331
<p>In addition to the proposed 5% rate increase, this increase is attributable to fluctuations in activity levels. Please refer to page 2 for key volume assumptions.</p>	
<u>Total Patient Revenue:</u>	22,360,343
<u>Revenue Deductions:</u>	
<u>Contractual allowances:</u>	10,141,961
<p>The increase in contractual allowances is due to the increase in patient revenue and the continuation of the Medicaid Franchise Fee. Contractual assumptions also reflect the Federal Fiscal Year 2013 Final Rules.</p>	
<u>Charity Deductions:</u>	584,527
<p>Increase corresponds to changes in patient revenue due to price and volume increases.</p>	
<u>Other Deductions:</u>	18,479
<p>Increase corresponds to changes in patient revenue due to price and volume increases..</p>	
<u>Bad Debt</u>	646,147
<p>Increase corresponds to changes in patient revenue due to price and volume increases..</p>	
<u>Total Revenue Deductions:</u>	11,391,114
<u>Net Patient Revenue:</u>	10,969,229
<u>Other Revenue:</u>	(121,701)
<p>Decrease is mainly due to a reduction in anticipated revenue for Meaningful Use from Medicare & Medicaid and rental income at College Hills.</p>	
<u>Total Net Revenue:</u>	10,847,528

WOOSTER COMMUNITY HOSPITAL
EXPLANATION OF INCREASES/DECREASES
2013 BUDGET COMPARED TO CURRENT YEAR

	Increase (Decrease)
<u>Operating Expenses:</u>	
<u>Salaries & Wages:</u>	4,102,499
Increase is due to the anticipated 2.0% wage increase proposed for July, 2013 in addition to ongoing step increases which are estimated to result in an overall 2.5% increase. Gainsharing is budgeted at 5.5% of the projected operating margin. This increase is also due to the addition of 41 FTE's.	
<u>Benefits:</u>	1,192,275
Increase is primarily due to health insurance and OPERS expense. Worker's Compensation and OPERS expense increase proportionately to the increase in salaries & wages for 2013.	
<u>Fees Physician:</u>	0
Will remain the same for 2013	
<u>Fees Other:</u>	1,407,059
Increase is due to new contractual agreements for neurosurgical services, intensivist services, hospitalist services and the Transitional Care Unit.	
<u>Supplies:</u>	2,341,943
Increase in supplies is due to anticipated increase in inpatient and outpatient volume as well as the opening of the Transitional Care Unit.	
<u>Utilities:</u>	(3,633)
Decrease in cost is primarily due to an estimated reduction in electric rates due to OHA group buying program which is offset by an increase in water and sewer costs.	
<u>Repairs & Maintenance:</u>	590,184
Increase is due to additional IT System maintenance primarily related to hosting of computer servers and Meditech 6.0.	
<u>Leases & Rentals:</u>	213,900
Increase in lease expense is primarily due to a full year of lease expense for the DaVinci Robot.	
<u>Taxes & Insurance:</u>	204,148
Increase is primarily due to increase in insurance renewal & TCU bed license tax.	
<u>Other Expenses:</u>	(4,374)
Decrease is mainly due to Scholarship expense earned by employees completing service requirements.	
<u>Depreciation:</u>	920,990
The increase is due to PP&E that will be fully depreciated in 2012 offset by construction projects and new capital items purchased in 2012 with a full year depreciation starting in 2013 and new 2013 capital purchases.	

WOOSTER COMMUNITY HOSPITAL
EXPLANATION OF INCREASES/DECREASES
2013 BUDGET COMPARED TO CURRENT YEAR

	Increase (Decrease)
<u>Total Operating Costs:</u>	10,964,991
<u>Operating Income:</u>	(117,463)
<u>Non-Operating Income Expenses:</u>	
<u>Interest Income - Operating Fund</u> Decrease is due to the anticipated continue lower return on investments.	(8,883)
<u>Interest Income - Plant Fund</u> Decrease is due to the anticipated continued lower return on investments.	(65,412)
<u>Other Expenses:</u> This account is used to transfer funds to the Wooster Community Hospital Foundation for ongoing recruitment, transportation program and physician employment support model.	60,000
<u>Net Income:</u>	(251,758)

WOOSTER COMMUNITY HOSPITAL

COMPARISON OF REVENUES AND EXPENSES BY DEPARTMENT BUDGET 2013

NET PATIENT SERVICE REVENUE:	\$107,744,357
DIRECT PATIENT CARE EXPENSE:	
IV THERAPY	436,710
INFUSION SERVICES	2,524,303
WOUND CENTER	1,077,041
FLOAT	223,643
PCU	3,369,272
MED/SURG-2	3,123,160
MED/SURG-3	2,039,504
ICU	1,645,060
WOMEN'S PAVILION	4,833,953
INPATIENT REHAB	1,239,943
SURGERY	9,579,546
AMBULATORY CARE / P.A.C.U.	1,277,972
ANESTHESIA	865,599
ENDOSCOPY	613,642
MEDICAL SUPPLIES EXPENSE	1,786
EMERGENCY DEPARTMENT	3,883,681
SANE NURSE PROGRAM	33,049
LABORATORY	5,874,375
MILLTOWN LABORATORY	138,520
EAGLE PASS LAB STATION	163,936
LABORATORY OUTREACH	62,262
HEALTHPOINT BONE DENSITOMETRY	51,988
RADIOLOGY	1,700,640
MILLTOWN RADIOLOGY	153,518
HEALTHPOINT RADIOLOGY	86,435
ULTRASOUND	224,788
HEALTHPOINT ULTRASOUND	100,271
NUCLEAR MEDICINE	475,366
CAT SCAN	1,025,427
HEALTHPOINT BREAST HEALTH CENTER	300,731
BREAST IMAGING HOSPITAL	82,922
MRI	408,882
HEALTHPOINT MRI	131,489
PET/CT	179,890
PHARMACY	5,118,129
SLEEP LAB	397,811
PULMONARY/NEUROLOGY	2,088,836
PHYSICAL THERAPY	1,602,836
PHYSICAL THERAPY INPATIENT	210,186
PHYSICAL THERAPY INPATIENT REHAB	181,768

WOOSTER COMMUNITY HOSPITAL

COMPARISON OF REVENUES AND EXPENSES BY DEPARTMENT BUDGET 2013

DIRECT PATIENT CARE EXPENSE - CONTINUED:	
SPEECH THERAPY	187,199
SPEECH THERAPY INPATIENT	51,187
SPEECH THERAPY INPATIENT REHAB	73,875
OCCUPATIONAL THERAPY	341,002
OCCUPATIONAL THERAPY INPATIENT	191,265
OCCUPATIONAL THERAPY INPATIENT REHAB	205,697
CARDIAC REHAB	275,527
CARDIOVASCULAR	1,029,399
SPECIAL PROCEDURES	1,579,240
PACEMAKER CLINIC	73,596
NUTRITIONAL SERVICES	383,428
HOME HEALTH	2,013,732
TRANSITIONAL CARE UNIT	2,513,992
CASE MANAGEMENT	1,459,647
	67,907,656
DIRECT PATIENT CARE CONTRIBUTION MARGIN	39,836,701
OTHER OPERATING REVENUE:	6,648,536
OTHER OPERATING SUPPORTING DEPARTMENT EXPENSES:	
ED-EMS	135,821
RETAIL PHARMACY	2,358,163
HEALTHPOINT HEALTH & WELLNESS	872,218
PRIVATE DUTY	275,156
PHYSICIAN PRACTICE MANAGEMENT	(163,447)
MILLTOWN PROFESSIONAL BUILDING	410,203
ON CAMPUS MEDICAL OFFICE BUILDING	196,179
EAGLE PASS BUILDING	69,737
HEALTHPOINT BUILDING	794,699
COLLEGE HILLS PLAZA	175,218
	5,123,947
OTHER OPERATIONS CONTRIBUTION MARGIN	1,524,589
OVERHEAD & SUPPORT SERVICE EXPENSES:	
NURSING ADMINISTRATION	821,387
EDUCATION & PRACTICE	429,009
STERILE PROCESSING	682,458
PATIENT NAVIGATOR/ONCOLOGY	214,428
HEALTH INFORMATION MANAGEMENT	1,486,098
FOOD SERVICE	1,375,502
PLANT OPERATIONS	6,295,706
MAINTENANCE	648,948
MILLTOWN MAINTENANCE	34,864

WOOSTER COMMUNITY HOSPITAL

COMPARISON OF REVENUES AND EXPENSES BY DEPARTMENT BUDGET 2013

OVERHEAD & SUPPORT SERVICE EXPENSES - CONTINUED:

HEALTHPOINT MAINTENANCE	50,685
ENVIRONMENTAL SERVICES	2,439,352
ACCOUNTING	708,512
CREDIT AND COLLECTION	1,003,313
REGISTRATION	1,161,053
ED REGISTRATION	301,433
PATIENT FINANCIAL SERVICES	1,676,847
COMMUNICATIONS	328,614
TELECOMMUNICATIONS	322,459
INFORMATION SYSTEMS	3,646,428
COMPUTER IMPLEMENTATION	382,487
WELLNESS WORKS	206,012
EMPLOYEE HEALTH	66,025
ADMINISTRATION	4,192,906
HUMAN RESOURCES	908,785
RETURN TO WORK	6,115
MEDICAL STAFF SERVICES	135,314
MATERIALS MANAGEMENT	554,583
MARKETING/TRANSPORTATION	693,845
VOLUNTEER SERVICES	76,773
INSURANCE	827,347
GAIN SHARING	525,958
LEGAL & TREASURY ALLOCATION	80,682
PROPERTY 708 WINTER STREET	7,735
PROPERTY 720 WINTER STREET	7,075
FRIENDSVILLE ROAD PROPERTY	12,252
1734 GASCHE STREET	8,401
1710 GASCHE STREET	4,990
	<hr/>
	32,324,381
	<hr/>
OPERATING MARGIN:	9,036,909
	<hr/>
INVESTMENT INCOME	399,913
WCH FOUNDATION	(5,400,000)
	<hr/>
	(5,000,087)
	<hr/>
NET INCOME	4,036,822
	<hr/>

WOOSTER COMMUNITY HOSPITAL
2013 SALARY BUDGET (HOSPITAL SUMMARY)
BUDGET YEAR LABOR DATA PROJECTIONS

	2012 THRU 9/30/12				2013 BUDGETED FTEs			
	WORKED	PAID	CONTRACT	TOTAL	WORKED	PAID	CONTRACT	TOTAL
	FTEs	FTEs	FTEs	FTEs	FTEs	FTEs	FTEs	FTEs
<u>NURSING SERVICES - LORANE FRANK-LIGHTFOOT</u>								
01.6000	6.53	7.88	0.00	7.88	6.30	7.60	0.00	7.60
01.6010	2.75	3.09	0.00	3.09	2.70	3.04	0.00	3.04
01.6040	0.88	0.91	0.12	1.03	2.50	2.60	0.12	2.72
01.6050	3.33	3.90	0.00	3.90	3.23	3.79	0.00	3.79
01.6052	0.00	0.00	2.53	2.53	0.09	0.10	2.53	2.63
01.6090	0.18	2.15	0.00	2.15	0.18	2.15	0.00	2.15
01.6100	34.78	39.00	0.00	39.00	34.21	38.36	0.00	38.36
01.6250	32.64	35.95	0.00	35.95	31.35	34.53	0.00	34.53
01.6350	19.36	22.88	0.00	22.88	20.55	22.63	0.00	22.63
01.6410	14.02	15.65	0.00	15.65	14.69	16.40	0.00	16.40
01.6460	41.49	46.00	0.00	46.00	41.49	46.00	0.00	46.00
01.6550	11.99	13.97	0.00	13.97	11.54	13.45	0.00	13.45
01.6600	21.84	25.47	0.00	25.47	22.93	26.74	0.00	26.74
01.6610	10.98	12.47	0.00	12.47	10.92	12.40	0.00	12.40
01.6640	4.47	4.95	0.00	4.95	4.07	4.50	0.00	4.50
01.6760	7.41	8.34	0.00	8.34	6.90	7.77	0.00	7.77
01.6780	37.95	42.20	0.00	42.20	39.16	43.55	0.00	43.55
01.6790	0.21	0.22	0.00	0.22	0.11	0.11	0.00	0.11
01.6800	0.97	1.06	0.00	1.06	0.92	1.00	0.00	1.00
01.7300	11.31	12.74	0.00	12.74	11.62	13.09	0.00	13.09
01.7310	2.39	2.68	0.00	2.68	2.37	2.67	0.00	2.67
01.7420	2.84	3.13	0.00	3.13	2.84	3.13	0.00	3.13
01.7430	7.90	9.05	0.00	9.05	7.47	8.56	0.00	8.56
01.7440	4.09	4.69	0.00	4.69	4.05	4.65	0.00	4.65
01.7450	0.79	0.94	0.00	0.94	0.84	0.97	0.00	0.97
01.7640	18.82	20.95	0.00	20.95	19.79	22.03	0.00	22.03
01.7650	5.73	5.89	0.00	5.89	8.73	8.98	0.00	8.98
01.7660	0.74	0.76	0.00	0.76	21.71	24.23	0.00	24.23
TOTAL NURSING SERVICES FTEs	306.37	346.92	2.65	349.57	333.26	375.03	2.65	377.68

WOOSTER COMMUNITY HOSPITAL
2013 SALARY BUDGET (HOSPITAL SUMMARY)
BUDGET YEAR LABOR DATA PROJECTIONS

	2012 THRU 9/30/12				2013 BUDGETED FTEs			
	WORKED FTEs	PAID FTEs	CONTRACT FTEs	TOTAL PAID FTEs	WORKED FTEs	PAID FTEs	CONTRACT FTEs	TOTAL PAID FTEs
	CLINICAL SERVICES - CRAIG SHERMAN							
01.6070	5.21	5.87	3.00	8.87	5.05	5.69	3.00	8.69
01.7020	30.98	35.49	0.00	35.49	30.29	34.70	0.00	34.70
01.7021	2.11	2.26	0.00	2.26	2.07	2.22	0.00	2.22
01.7022	1.78	1.97	0.00	1.97	1.87	2.07	0.00	2.07
01.7024	0.00	0.00	0.00	0.00	0.00	0.77	0.00	0.77
01.7204	0.47	0.57	0.00	0.57	0.52	0.60	0.00	0.60
01.7210	13.00	15.00	0.00	15.00	13.31	15.35	0.00	15.35
01.7211	1.04	1.33	0.00	1.33	0.87	1.11	0.00	1.11
01.7214	0.51	0.54	0.00	0.54	0.48	0.61	0.00	0.61
01.7220	1.59	1.75	0.00	1.75	1.35	1.49	0.00	1.49
01.7224	0.73	0.73	0.00	0.73	0.66	0.73	0.00	0.73
01.7230	1.91	2.49	0.00	2.49	1.64	2.13	0.00	2.13
01.7240	5.95	6.73	0.00	6.73	6.56	7.42	0.00	7.42
01.7244	0.65	0.75	0.00	0.75	0.00	0.00	0.00	0.00
01.7250	1.81	1.93	0.00	1.93	1.83	1.95	0.00	1.95
01.7253	0.25	0.25	0.00	0.25	0.24	0.26	0.00	0.26
01.7260	1.66	1.88	0.00	1.88	1.69	1.91	0.00	1.91
01.7264	0.74	0.86	0.00	0.86	0.73	0.84	0.00	0.84
01.7350	4.30	4.94	0.00	4.94	3.75	4.30	0.00	4.30
01.7360	19.49	22.03	0.00	22.03	19.39	21.92	0.00	21.92
01.7500	3.83	4.25	0.00	4.25	4.13	4.58	0.00	4.58
01.8010	17.71	20.00	0.00	20.00	19.08	21.55	0.00	21.55
01.8310	6.95	7.60	6.83	14.43	6.76	7.39	6.83	14.22
01.8340	8.76	10.01	0.00	10.01	8.28	9.46	0.00	9.46
01.8341	0.15	0.17	0.00	0.17	0.60	0.66	0.00	0.66
01.8344	0.15	0.17	0.00	0.17	0.60	0.66	0.00	0.66
01.8500	27.52	31.91	1.53	33.44	28.07	32.55	1.53	34.08
01.8501	1.96	2.31	0.00	2.31	1.97	2.32	0.00	2.32
01.8502	1.98	2.23	0.00	2.23	2.00	2.25	0.00	2.25
01.8504	2.94	3.19	0.00	3.19	2.93	3.17	0.00	3.17
TOTAL CLINICAL SERVICES FTEs	166.16	189.21	11.36	200.57	166.71	190.66	11.76	202.42

WOOSTER COMMUNITY HOSPITAL

**2013 SALARY BUDGET (HOSPITAL SUMMARY)
BUDGET YEAR LABOR DATA PROJECTIONS**

	2012 THRU 9/30/12				2013 BUDGETED FTEs			
	WORKED FTEs	PAID FTEs	CONTRACT FTEs	TOTAL PAID FTEs	WORKED FTEs	PAID FTEs	CONTRACT FTEs	TOTAL PAID FTEs
CLINICAL SERVICES - WILLIAM SHERON								
01.7370								
	13.92	15.49	0.00	15.49	14.64	16.30	0.00	16.30
01.7373	2.10	2.24	0.00	2.24	1.96	2.09	0.00	2.09
01.7374	1.77	1.92	0.00	1.92	1.74	1.89	0.00	1.89
01.7375	0.00	0.00	0.00	0.00	3.63	3.94	0.00	3.94
01.7380	1.78	1.91	0.00	1.91	1.76	1.88	0.00	1.88
01.7383	0.54	0.53	0.00	0.53	0.52	0.51	0.00	0.51
01.7384	0.56	0.67	0.00	0.67	0.61	0.73	0.00	0.73
01.7390	2.72	3.00	0.00	3.00	2.72	3.00	0.00	3.00
01.7393	1.73	1.90	0.00	1.90	1.81	1.99	0.00	1.99
01.7394	1.98	2.14	0.00	2.14	1.99	2.15	0.00	2.15
01.7404	9.92	11.14	1.52	12.66	12.30	13.81	1.52	15.33
TOTAL CLINICAL SERVICES FTEs	37.02	40.94	1.52	42.46	43.68	48.29	1.52	49.81
FISCAL SERVICES - SCOTT BOYES								
01.7680								
	12.28	13.79	0.52	14.31	12.26	13.77	0.52	14.29
01.9010	6.63	7.57	0.00	7.57	6.96	7.94	0.00	7.94
01.9200	19.47	21.80	0.00	21.80	20.10	22.50	0.00	22.50
01.9205	6.05	6.61	0.00	6.61	5.44	6.09	0.00	6.09
01.9300	17.67	19.40	0.32	19.72	18.29	20.08	0.32	20.40
01.9310	4.54	4.92	0.00	4.92	4.90	5.30	0.00	5.30
01.9550	4.27	4.85	0.98	5.83	4.23	4.80	0.98	5.78
TOTAL FISCAL SERVICES FTEs	70.92	78.94	1.82	80.76	72.17	80.48	1.82	82.30

WOOSTER COMMUNITY HOSPITAL

**2013 SALARY BUDGET (HOSPITAL SUMMARY)
BUDGET YEAR LABOR DATA PROJECTIONS**

	2012 THRU 9/30/12				2013 BUDGETED FTEs			
	WORKED FTEs	PAID FTEs	CONTRACT FTEs	TOTAL PAID FTEs	WORKED FTEs	PAID FTEs	CONTRACT FTEs	TOTAL PAID FTEs
ADMINISTRATIVE SERVICES - WILLIAM SHERON								
01.9500								
01.9560	5.12	5.85	1.55	7.40	5.09	5.82	1.55	7.37
01.9570	5.52	6.14	0.00	6.14	5.11	5.68	0.00	5.68
01.9700	0.90	1.04	0.00	1.04	0.87	1.00	0.00	1.00
	0.92	1.00	0.00	1.00	0.92	1.00	0.00	1.00
TOTAL ADMINISTRATIVE SERVICES	12.46	14.03	1.55	15.58	11.99	13.50	1.55	15.05
QUALITY MANAGEMENT - KATHY SIFFERLIN								
01.7690								
01.9540	10.33	11.60	0.00	11.60	11.94	13.40	0.00	13.40
	0.92	1.00	0.00	1.00	0.92	1.00	0.00	1.00
TOTAL QUALITY MANAGEMENT FTE'S	11.25	12.60	0.00	12.60	12.86	14.40	0.00	14.40
INFORMATION TECHNOLOGY - CARLA FONTE								
01.9350								
01.9360	0.44	0.48	0.00	0.48	0.55	0.60	0.00	0.60
01.9990	8.89	10.19	0.00	10.19	9.60	11.00	0.00	11.00
	0.03	0.03	0.00	0.03	5.00	5.00	0.00	5.00
TOTAL INFORMATION TECHNOLOGY FTE'S	9.36	10.70	0.00	10.70	15.15	16.60	0.00	16.60
HUMAN RESOURCES - STAN HOCHSTETLER								
01.9480								
01.9510	0.62	0.89	0.00	0.89	0.42	0.60	0.00	0.60
01.9470	2.53	3.01	0.00	3.01	2.53	3.00	0.00	3.00
01.9530	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.08	0.08	0.00	0.08	0.08	0.08	0.00	0.08
TOTAL HUMAN RESOURCES FTEs	3.24	3.98	0.00	3.98	3.03	3.68	0.00	3.68

WOOSTER COMMUNITY HOSPITAL

**2013 SALARY BUDGET (HOSPITAL SUMMARY)
BUDGET YEAR LABOR DATA PROJECTIONS**

	2012 THRU 9/30/12				2013 BUDGETED FTEs			
	WORKED FTEs	PAID FTEs	CONTRACT FTEs	TOTAL PAID FTEs	WORKED FTEs	PAID FTEs	CONTRACT FTEs	TOTAL PAID FTEs
TOTAL NURSING SERVICES FTEs	306.37	346.92	2.65	349.57	333.26	375.03	2.65	377.68
TOTAL CLINICAL SERVICES FTEs	203.19	230.15	12.88	243.03	210.40	238.95	13.28	252.23
TOTAL FISCAL SERVICES FTEs	70.92	78.94	1.82	80.76	72.17	80.48	1.82	82.30
TOTAL ADMINISTRATIVE FTEs	12.46	14.03	1.55	15.58	11.99	13.50	1.55	15.05
TOTAL QUALITY MANAGEMENT FTE'S	11.25	12.60	0.00	12.60	12.86	14.40	0.00	14.40
TOTAL INFORMATION TECHNOLOGY FTE'S	9.36	10.70	0.00	10.70	15.15	16.60	0.00	16.60
TOTAL HUMAN RESOURCES FTEs	3.24	3.98	0.00	3.98	3.03	3.68	0.00	3.68
TOTAL HOSPITAL FTEs	616.80	697.32	18.90	716.22	658.85	742.64	19.30	761.94

WOOSTER COMMUNITY HOSPITAL

2013 - 2017 CAPITAL BUDGET SUMMARY

	<u>2013</u>	<u>2014</u>	<u>2015</u>
2012 Carryover Capital Items			
FACILITIES			
Plant Design (Main Campus Site Work)	\$330,000		
Transitional Care Unit 2nd Floor Renovation	\$150,000		
DIETARY			
Hospitality Suite Software	\$36,000		
REHAB			
H&W Patient Flow Improvements	\$46,000		
INFORMATION SYSTEMS			
Meditech 6.0	\$340,000		
Wireless Access Points	\$180,000		
Network/Servers	\$165,000		
Meditech Home Health	\$156,000		
Medical Device Integration	\$57,000		
Computer Replacement	\$52,000		
Physical Security	\$50,000		
Patient Kiosk/eCare/Technology Testing	\$40,000		
Interfaces	\$12,000		
TOTAL 2012 CARRYOVER	<u>\$1,614,000</u>		

2013 - 2015 Capital Budget Itemized Request / Projections - REGULAR CAPITAL

IV THERAPY			
PCA Pumps (12)	\$33,600		
Site Rite 6 Ultrasound	\$22,500		
Portable Ultrasound for Peripheral Vascular Access (Prevue)	\$5,000		
INFUSION SERVICES			
Treatment Chairs (4)	\$10,000		
WOUND HEALING CENTER			
Acrylic Tube for Sigma-34 HBO Chamber	\$8,000		
Patient Stretcher (Stryker)		\$5,500	
PROGRESSIVE CARE UNIT			
Patient Monitors (Intellivue MX40)	\$16,000		
Cardiac Monitor	\$6,000		
Patient Communication Boards (13)	\$4,600		
Census Board		\$4,000	
INTENSIVE CARE UNIT			
Patient Beds (4 Hill-Rom)	\$92,600		
Hemodynamic Monitor (Vigileo)	\$10,600		
Patient Beds (3 Hill-Rom)		\$69,500	
Bed with Percussion/Vibration (Hill Rom)		\$32,100	
Patient Recliners (2)			\$5,000
WOMEN'S PAVILION			
Ultrasound	\$32,100		
Infant Incubator (GE Giraffe)	\$19,000		

WOOSTER COMMUNITY HOSPITAL

2013 - 2017 CAPITAL BUDGET SUMMARY

	<u>2013</u>	<u>2014</u>	<u>2015</u>
WOMEN'S PAVILION - CONTINUED			
Maternal/Fetal Monitor (1 & 1 Corometric)	\$15,000	\$15,000	
Security Equipment	\$10,200		
Blinds	\$2,800		
Chairs with Footstools (2)	\$2,100		
BilliCheck System (Philips)		\$5,500	
INPATIENT REHAB UNIT			
Mobile Computer Carts (3 Stinger)	\$14,500		
Patient Recliners (4)	\$7,000		
26" TVs (6)	\$1,400		
SURGERY/STERILE PROCESSING/ANESTHESIA			
Neurology Instrumentation	\$230,000		
Sterilizer (Sterrad Nx)	\$173,800		
Laparoscopic Tower (2 new)	\$153,600		
Laparoscopic Tower (3 upgrade)	\$130,000		
Cautery Unit (4 & 3 Bovie)	\$76,900	\$57,700	
Syringe pumps - Anesthesia	\$50,000		
Davinci Upgrade (box cautery & stapler)	\$20,000		
Sterilization System (8 Flashpak)	\$12,800		
Anesthesia Machines (6 & 2)		\$195,000	\$64,200
OR Lights (2 & 2)		\$100,000	\$100,000
Urology Scopes		\$50,000	\$50,000
OR Beds (1 & 1)		\$50,000	\$50,000
Liposuction Unit		\$20,000	
ENDOSCOPY			
Cautery Unit (ERBE)	\$30,000		
Travel Cart Upgrade		\$35,000	
ERCP Direct Visualization System (Spy Glass)		\$25,100	
RFA (Radiofrequency Ablator)			\$101,200
Upper Scope - HD			\$26,000
SURGICAL DAY CARE			
Motorized Cart (1 & 1)	\$14,000	\$14,000	
Eye Cart Stretcher (2)	\$4,500	\$4,500	
Medical Room Security Badge Reader	\$2,300		
EMERGENCY ROOM			
Motorized Carts (9)	\$124,100		
Cast Saw with Vacuum	\$1,800		
LABORATORY			
Tissue Stainer	\$35,700		
Slide Stainer (Ventana Benchmark XT)	\$9,000		
Cytocentrifuge	\$8,500		
CO Oximeter (Avoximeter 4000)	\$8,000		
Microscope	\$7,800		
Handheld Blood Analyzer (iSTAT)	\$7,400		
Reagent Refrigerator	\$4,200		
Glass Cover Slipper System		\$43,000	
Microbial Identification Spectrometry System (MALDI-TOF)			\$250,000
Microbiology System (Vitek)			\$60,000

WOOSTER COMMUNITY HOSPITAL

2013 - 2017 CAPITAL BUDGET SUMMARY

	<u>2013</u>	<u>2014</u>	<u>2015</u>
IMAGING SERVICES			
MRI (GE 1.5 Optima)	\$1,657,100		\$100,000
Ultrasound System (Philips IU22)	\$198,900		
Mammotome Biopsy Guidance System	\$36,500		
VCT Software Upgrade Option GE Lightspeed CT		\$42,600	
Radiologist Image Monitors		\$26,400	
CD Burner		\$10,000	
Nuclear Medicine Camera			\$373,700
Portable/Wireless X-Ray Unit			\$190,000
Health Point Rad Room DR Upgrade			\$175,000
PHARMACY			
Dispensing Cart - Anesthesia drugs	\$225,300		
Accudose Drug Dispensing Machine Lease Buy-Out	\$60,000		
Narc Station Tower	\$8,500		
Laptop with Scanner	\$2,500		
SLEEP LAB			
Capnograph CO ₂ (1 & 1)		\$8,000	\$8,000
Portable Diagnostic In-Home System		\$7,000	
Sleep Testing Replacement Systems (4)			\$140,000
Sandman - Meditech Interface			\$33,000
PULMONARY/NEUROLOGY			
Nerve Conduction Machine	\$28,000		\$30,000
Arterial Blood Gas Systems (2)	\$24,000		
Bipap Machine	\$15,000	\$15,000	\$15,000
EKG Machine	\$15,000	\$15,000	\$15,000
Telemetry Monitors (2 & 1)	\$14,000	\$7,000	
Ventilator		\$30,000	\$30,000
Transcranial Doppler		\$25,000	
Misc. Pulmonary Rehab Equipment		\$15,000	\$15,000
REHAB (PT, OT, SP) & HEALTH & WELLNESS			
Treadmills (4 & 3 Woodway)	\$33,900	\$30,000	
Pool Improvements	\$10,000		
Motion Trainer	\$6,500		
Cybyx Arc Trainer	\$6,500		
NuStep T5xr	\$6,100		
H&W Outcomes Tracking	\$6,000		
Fans (3)	\$5,000		
CARDIOVASCULAR SERVICES & CARDIAC REHAB			
Cardiac Ultrasound Systems (3)	\$441,800		
Xcelera Connect Broker Upgrade	\$29,000		
Stress System		\$25,000	
Concept 2 Rowing Ergometer		\$4,000	
CATH LAB			
Power Injector	\$30,000		
2nd Special Procedures Lab		\$3,100,000	
Intra-Aortic Balloon Pumps		\$85,000	
Witt Upgrade - Hemodynamic System			\$140,000
IVU Machine (Intravascular Ultrasound)			\$100,000

WOOSTER COMMUNITY HOSPITAL

2013 - 2017 CAPITAL BUDGET SUMMARY

	<u>2013</u>	<u>2014</u>	<u>2015</u>
NUTRITIONAL SERVICES			
Bariatric Scale	\$3,000		
HOME HEALTH			
Telehealth Monitoring Units (10, 2 & 2)	\$34,700	\$7,000	\$7,200
Laptop (6,6 & 6 Fujitsu)	\$10,100	\$10,400	\$10,700
Host User License (Allscripts)	\$3,400		
DIETARY			
Cafeteria Serving Line Renovation - equipment portion	\$125,000		
Rational Combi Oven	\$35,000		
Reach-in Cooler	\$8,900		
Heated Cabinet	\$4,000		
Power Soak System		\$25,000	
Tilt Skillet		\$15,000	
Reach-in Freezer			\$9,000
PLANT OPERATIONS			
Parking Lot - Milltown/Healthpoint	\$250,000		
Plant Design (physical plant move)	\$171,000		
Milltown Professional Office Building - Office Reconfiguration	\$100,000		
HealthPoint Renovation	\$100,000		
Van	\$35,000		
Roof Replacement - 1710 Gasche & 720 Winter	\$25,000		
Parking Lot D	\$25,000		
Tube System Expansion	\$20,000		
Thermal Imager	\$15,000		
Larger Bronchoscopy Suite	\$5,000		
Security Cameras	\$5,000		
Miscellaneous Projects	\$250,000	\$250,000	\$250,000
On-Campus MOB Roof		\$40,000	
Limestone Columns (outside ED)		\$35,000	
Water Heater - Womens Pavillion		\$25,000	
Audiopaging System Upgrade		\$10,000	
Friendsville Road Widening Project Assessment			\$129,000
ARC Flash Survey			\$90,000
Water Filtration East Building			\$45,000
Parking Lot E			\$25,000
Parking Lot F & Sidewalk to Generators			\$25,000
Winter Street Sidewalk			\$15,000
PBX Code Blue Annunciation			\$10,000
INFORMATION SYSTEMS			
Meditech 6.0	\$652,900		
Meditech 6.0 - Applications Contingency	\$150,000		
Meditech Home Health	\$72,000		
Meditech 6.0 - Patient Portal	\$49,100		
Outpatient Rehab Hardware		\$25,000	

WOOSTER COMMUNITY HOSPITAL

2013 - 2017 CAPITAL BUDGET SUMMARY

	<u>2013</u>	<u>2014</u>	<u>2015</u>
MARKETING			
Passenger Minivan (1 & 1)	\$20,000	\$20,000	
15-Passenger Van			\$25,000
CONTINGENCY EQUIPMENT	\$300,000	\$300,000	\$300,000
2012 - 2014 ITEMIZED REGULAR CAPITAL BUDGET	\$6,746,100	\$4,933,300	\$3,012,000

2013 - 2015 Capital Budget - STRATEGIC & FACILITY PLAN ITEMS

New Facility & Equipment	\$18,000,000		
Land Improvement	\$1,500,000		
Physician Suite 3C Renovation	\$300,000		
Storage Facility	\$100,000		
House		\$200,000	
North Expansion Project		\$500,000	\$2,500,000
2013 - 2015 STRATEGIC & FACILITY PLAN ITEMS	\$19,900,000	\$700,000	\$2,500,000

GRAND TOTALS - 2013 to 2015	\$28,260,100	\$5,633,300	\$5,512,000
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Year 2016	\$26,500,000
Year 2017	\$5,500,000

WOOSTER COMMUNITY HOSPITAL
2013 CASH FLOW PROJECTIONS
OPERATING FUND

<u>Cash Balance December 31, 2012</u>	11,432,037
<u>Cash provided by Operations</u>	
Operating Income	9,036,909
Depreciation	7,569,763
Interest Income	399,913
<u>Net Cash Increase from Operating Activities</u>	17,006,585
<u>Other</u>	
Transfer to Plant Fund - Funded Depreciation	(7,569,763)
Interest Income	(399,913)
Additional Transfer to Plant Fund	(5,000,000)
Payments to WCH Foundation	(5,400,000)
<u>Cash Balance December 31, 2013</u>	10,068,946

WOOSTER COMMUNITY HOSPITAL
2013 CASH FLOW PROJECTIONS
PLANT FUND

<u>Cash Balance December 31, 2012</u>	72,099,582
<u>Transfer from Operating Fund</u>	
Funded Depreciation	7,569,763
Interest Income	399,913
Transfer from Operations	5,000,000
<u>Funds Available</u>	85,069,258
Less:	
2012 Carry forward & 2013 Capital	(13,992,928)
<u>Cash Balance December 31, 2013</u>	71,076,330

WOOSTER COMMUNITY HOSPITAL
2013 APPROPRIATION REQUEST

Once the Board of Governors passes the Hospital's annual Operating and Capital Budget, we forward these figures to the City of Wooster to be incorporated into the City Appropriation Budget. For the purposes of the City Budget, we need to identify all cash payments or transfers that will be made in or out of the hospital's four cash funds. For 2013, the following cash payments and transfers are anticipated:

Operating Fund

2013 Operating Budget	\$105,355,984
Plus: Transfer to WCH Foundation	\$5,400,000
Operating Transfer to Plant Fund	\$5,000,000
Hospital Franchise Fee Assessment	\$1,467,664
Patient/Insurance Refunds	\$900,000
Care Assurance Assessment	\$661,625

Operating Fund Contingency	\$2,500,000
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Plant Fund

2013 Capital Budget	\$28,260,100
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Restricted Funds

Endowment Fund Balance as of 9/30/12	\$1,134,746
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Beaverson Fund Balance as of 9/30/12 Plus Anticipated Donation In 2013	\$347,668
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