

2022 Operations Update



Department Highlights



Presented by:

Joel Montgomery
Director of Administration

Organization Goals

Public Safety



Public Infrastructure



Quality of Life



Economic & Community Development



Public Participation



Public Service



Public Safety

Police

Chief Fisher



Our Safety Services Teams are led by seasoned veterans.

Chief Fisher has served for over 24 year while Chief Saley has 17 years of service to the city.

We are fortunate to have such dedicated Chiefs in charge.

Fire

Chief Saley





New Hires = 9 new officers hired in 2022

Only 2 vacancies at present (one will be an HRO)

Two SRO's currently (Officer's Teschmer & Timko)

Two HRO's currently (Officers Musslman & Miller, 3rd being hired)

Patrolman Don Hall filled the vacant Community Relations Officer position:

Coordinates Honorary Junior Officer of the Month, Citizens Police Academy, Stuff a Cruiser, Downtown Business Liaison

Service calls increased 41% due being proactive in providing business security checks and traffic enforcement.

Part 1 Offenses decreased 18%, although there were two homicides.

CIU (Community Impact Unit) numbers since November 2022:

Arrests - 41

Traffic Stops - 114

Fentanyl Seized - 115.6 grams

Methamphetamine Seized - 824.14 grams

Search Warrants - 8

Two firearms seized

Community Policing Award received from Ohio Association of Chief's of Police

Currently Certified by the Ohio Collaborative; Policies and data updated yearly



Save
Lives

Fight
Fires

Highlights:

- Completed confined space and haz-mat refresher, and ice rescue specialist class
- Purchase of 100' ladder truck
- Station #1 Renovation Planning & Design (Construction to start in Summer 2023)
- New Drone Purchase with all weather capabilities and thermal detection

Calls for Service:

4988 in 2022; Fire = 954 (19%), EMS = 4034 (81%). (Total calls for 2021 = 4987)

Station 1 =	2326	47%
Station 2 =	1530	31%
Station 3 =	1062	21%
Outside =	57	1%

Training Hours = 5231 116 Plan Reviews, 569 Fire Prevention Activities, 502 Fire Inspections

EMS Billing = 100% Collection rate, after adjustments & write-offs = \$1MM +

Property Value Saved = \$1,230,675,630 (Over \$1 Billion)

Three incidents equaled over \$625MM (Large Industrial)

Public Infrastructure

Engineering

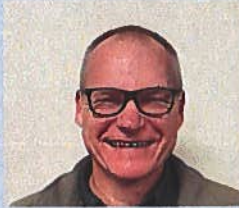


Roger Kobilarcsik

17 Years Service

Retiring Summer 2023

Utilities



Mike Fritz

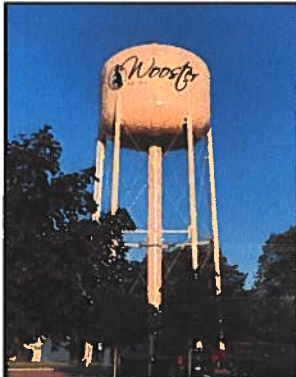
Hired November 2022

PPM



Curt Denning

8 Years Service

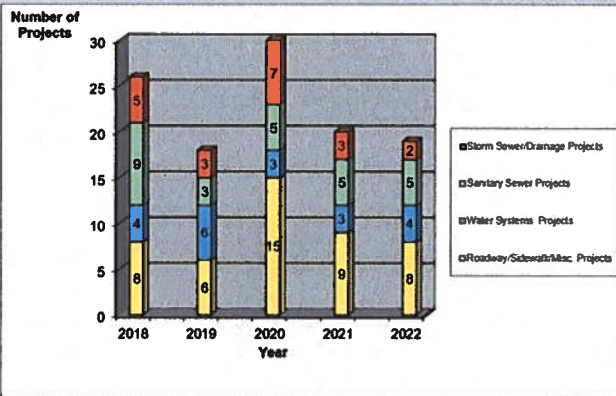


**Engineering managed 19 major projects
in 2022 totaling over
\$11,000,000 in improvements**



PROJECT ESTIMATED COSTS

Roadway	\$7,375,000
Water	\$4,455,000
Sanitary	\$2,025,040
Storm	\$ 40,000
Miscellaneous	\$ 740,000



FUNDING GRANTS

Clean Ohio	\$437,598
natureWorks	\$ 79,157
Ohio Capital	\$294,000
ODOT	\$ 90,000
TID	\$536,568
Total Grants	\$1,437,323

Designed 16 out of 19 projects. Value of engineering services = \$984,645

Development Permit Fees = \$220,934 (17 developments/improvements)

Other fees: \$71,130 (r/w, water, sanitary, etc.)

New Projects and Updates on Existing



Melrose Drive Reconstruction Phase 2

Dirt Dawg continues working on the improvements to Melrose Drive. Anticipated completion is Fall 2023 at a cost of over \$3.9M



Water Line Improvements

Giffen Road
Palmer Steet Bridge
Sherwood Hills Allotment

Roads to be resurfaced/concrete repairs in 2023.

E. Henry

E. South

E. Wayne

N. Geyers Chapel

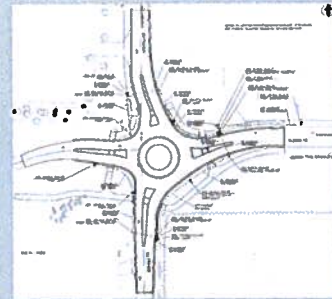
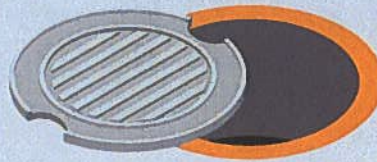
Winter Street

W. Larwill

Back Orrville Road

Arthur, Ruth Circle, Retz Circle

Smithville-Western



Roundabout - Oak Hill/Oldman

Design work has been completed. The project will be bid in 2023 with an estimated cost of \$1.4M.

Sanitary Sewer Improvements

North End Sanitary Sewer
W.Milltown Road Sanitary Sewer
Melrose Lift Station


Oak Hill/Oldman Roundabout awarded for just over \$1M

North End Sewer was awarded for just under \$1.5M

Melrose Lift Station was awarded for \$330K

Street Repairs & Resurfacing awarded for \$719K

Total Projects awarded to date in 2023 = 6 for \$3.7M (15.6%, or \$690K under estimates)





PPM

Fleet Maintenance

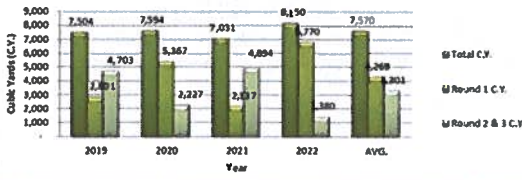
645 Work Orders Completed

3 Mechanics

270 Pieces of Equipment

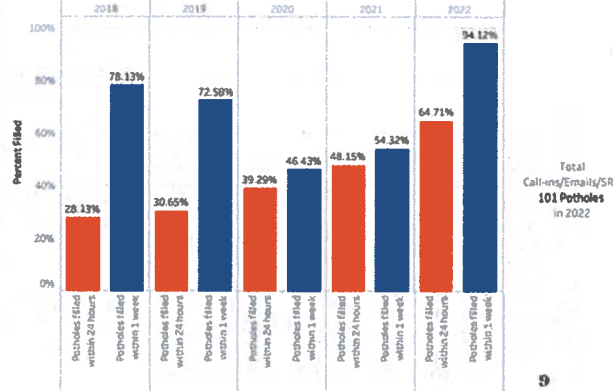



LEAF COLLECTION




Year	Total C.Y.	Round 1 C.Y.	Round 2 & 3 C.Y.
2019	7,504	4,703	2,801
2020	7,594	5,367	2,227
2021	7,031	4,894	2,137
2022	8,150	4,770	3,380
AVG.	7,570	4,268	3,302

Reported Pothole Response Time



Year	24 Hours	1 Week
2018	28.13%	78.13%
2019	30.65%	72.58%
2020	39.29%	46.43%
2021	48.15%	54.32%
2022	64.71%	94.12%

Total Call-ins/Emails/SRC
101 Potholes
in 2022



Snow Removal Stats

330 Lane Miles

23 Snowfall Occasions

38" Snowfall

2300 Man-hours

3400 Tons of rock salt

Staff of 21 Employees - 3 positions unfilled.

950 Potholes filled. 101 Potholes reported by citizens, 94% fill rate within 1 week.

Signs: 736 replaced – all made in the city sign shop. 25% savings. (Total of nearly 7700 Signs)

Downtown Parking – on street parking spaces were added on E. Liberty in front of Mariola Italian and Muddy's.

Garage Work Orders equaled \$531,000. (270 Pieces of Equipment)

Sold \$75,000 in Grindings

Winter Season Stats: 14 Events, 1900 Tons of Salt used

Leaf Collection = 8150 CY (16% Increase)

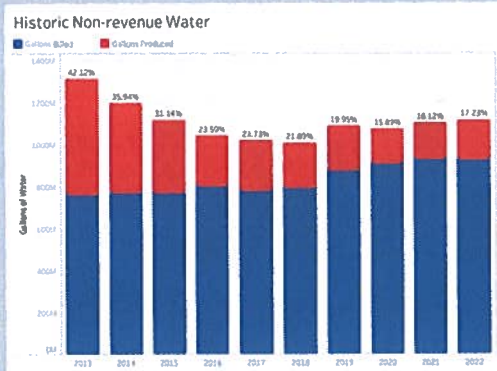


Special Water Projects Completed in 2022

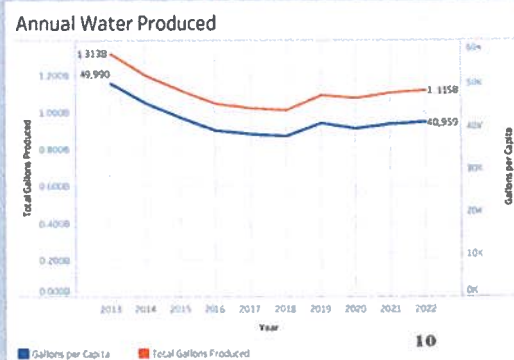
Upgrade to lime slaker control panels
 New Chlorine Bulk Storage Tank
 Emergency Generator Controls
 Switch Gear Upgrades
 Completed lead & copper survey

2023 Goals & Objectives

Replace rooftop HVAC
 Install HVAC system at Buckeye Booster Station
 Complete design for S-2 well building replacement
 Replace Long Road Booster Station
 Complete Filter Rehabilitation
 Upgrade SCADA System
 Source Water Study & Assessment
 Performance Study, Settling & Filtration



Finished Water in Million Gallons
1114
Avg. Chemical Cost per Million Gallons
\$207.45




WPF pumped a total of 1.114 Billion Gallons - Increase of 12 Million Gallons

Chemical Usage remains level, although costs have increased.

WTP Filter Rehab: Initial testing & rehab, should provide adequate capacity for current & future demands for several years.

\$6MM avoided by not needing filter addition

Sourcewater & Well Capacity analysis – potential additional well in near future (likely near North well field).



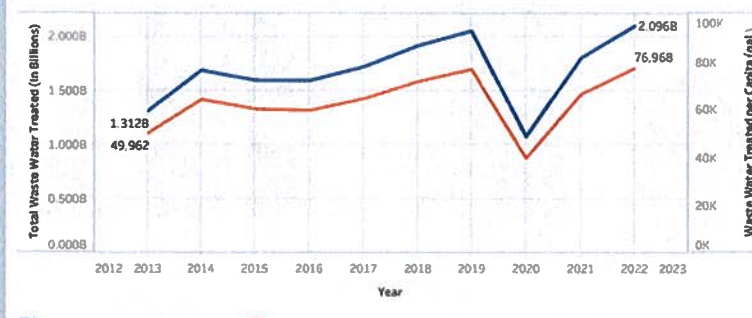
Special WRRF Projects Completed in 2022

- Rebuilt effluent pump #5
- Henry Street Lift Station upgrade to PLC Control
- Refurbished one of the UV Disinfection Units
- Installed biogas boiler
- TopView Alarm Software
- Rebuilt Landia mixer

2023 Goals & Objectives

- Complete VLR #5 Improvements
- VLR #1 & #2 Improvements
- Headworks Improvements
- ADS/Bioenergy Plant
- Upgrade 2 more Lift Stations to PLC Control
- Complete installation of RAS pump for Clarifiers #3 & #4
- Streamline Pretreatment Testing
- Improve Biogas Boiler to operate on Methane

Waste Water Treated



Year	Total Waste Water Treated (in Billions)	Waste Water Treated per Capita (gal.)
2013	1.3128	49,962
2022	2.0968	76,968

Wastewater treated In Billion Gallons

2.09 Billion

Cost per Million Gallons Treated Wastewater

\$715 per Million

Dry tons of Biosolids Applied to Land

9.07 Dry Tons

WRRF – 2.096 Billion Gallons of wastewater treated; increase of 376 Million Gallons.

Biosolids Improvements Planned:

- 1) Safety & Regulatory Compliance
- 2) Operational Updates
 - De-packaging
 - Solids Loading
 - Digestion Process Updates
 - Dewatering
 - Gas & Electric Production

3) Cost Impacts:

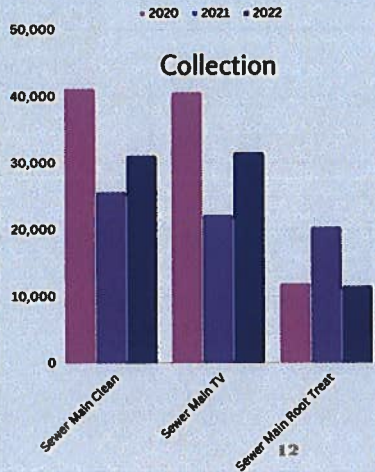
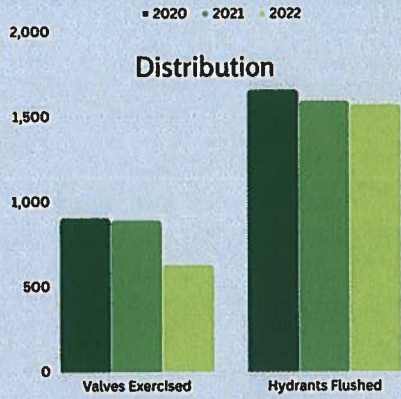
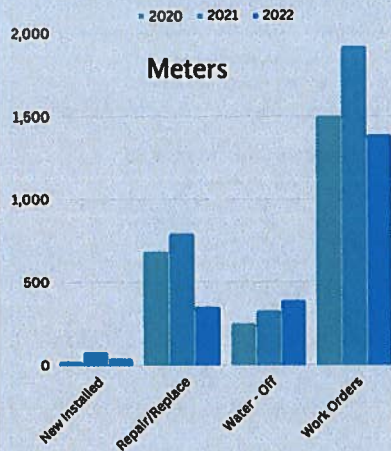
Dewatering savings =	\$300,000 - \$400,000 year
Feedstock Revenue =	\$1,000,000 year
Biogas/Electric savings =	<u>\$100,000 year</u>
Total	\$1,500,000 year
Debt Service	<u>\$500,000 year</u>
Net	\$1,000,000 year



Highlights

5.9 Miles of sewer main jetted
 6 Miles of sewer main televised
 627 Water Main Valves Cycled
 1571 Hydrants Flushed

391 Delinquent water shut-offs
 1,388 Meters work orders processed
 45 Hydrants repaired
 74 Curb Boxes repaired



Quality of Life & Public Service

Recreation



Ashley Hershberger

15 Years Service

Parks



Joe Avila

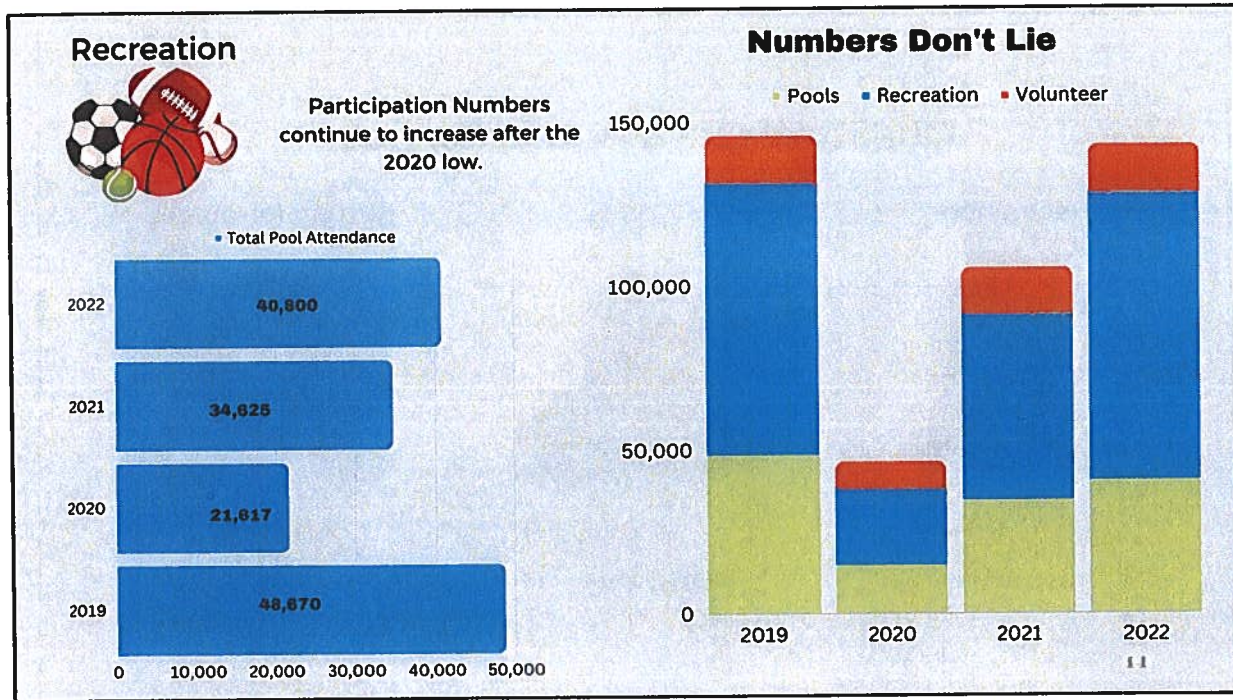
Hired September 2022

Human Resources



Jeanette Wagner

10 Years Service



Recreation is pretty much back to pre-pandemic numbers.

Highlights:

- Blood Drive held at CC
- Direction Home – Improving & Expanding senior programming
- Includeability – Hosted fundraiser at Freedlander Pool
- Meals on Wheels – 900 meals served, new monthly drive-thru service
- Women in Business – Weekly meetings held at CC
- Hosted 144 event rentals at Chalet 2023 is booked, taking 2024 reservations

Participation Numbers

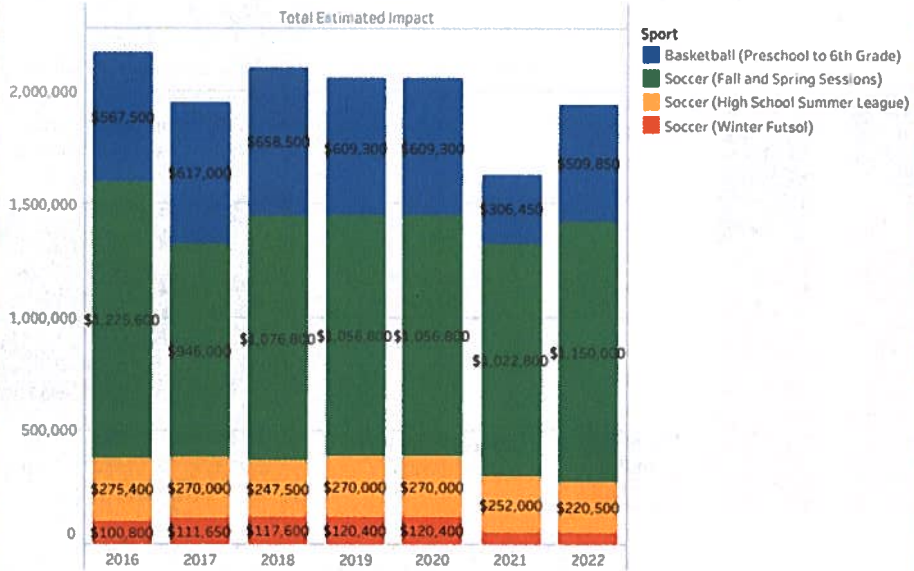
2019 vs 2022

Pools: 48,670 vs 40,800

Recreation: 82,701 vs. 87,247

Volunteers: 14,608 vs. 15,083

Impact of Recreational Sports



Toggle Metrics
Total Estimated Impact

- Basketball (Preschool to 6th Grade)
- Soccer (Fall and Spring Sessions)
- Soccer (High School Summer League)
- Soccer (Winter Futsal)

Economic Impact

\$1,933,550

Basketball Participants

1133

Soccer Participants

2875

Soccer High School

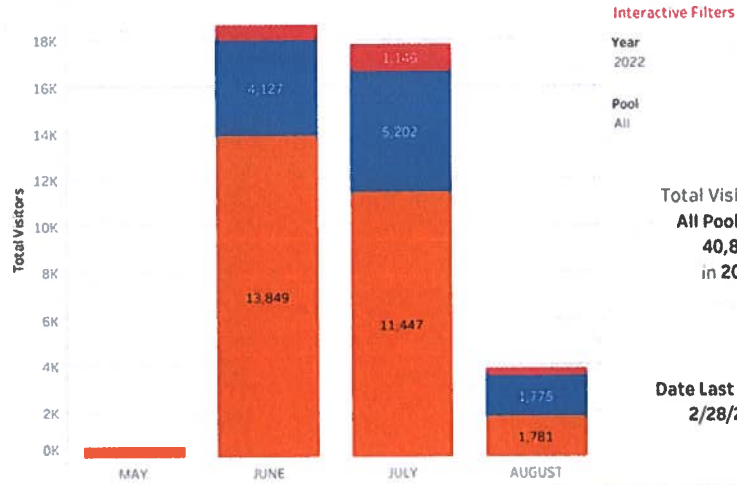
735

Soccer Winter

152

Pool Visits per Month

Color Key ■ KNIGHT'S FIELD SPRAYGROUND ■ CHRISTMAS RUN POOL ■ FREEDLANDER POOL



Total Visitors for All Pools was 40,800 in 2022

Date Last Updated 2/28/2023


Who uses the Pools?

- 12 Masters
- 148 Swim Team
- 35 Pre-season Swim
- 7306 Season Passes
- 5719 Camp Attendance
- 6612 YMCA Membership




Swim Meet Participants and Spectators total over 5700 for 2022.


Parks and Urban Forestry




Maintains over 4200 Shade Trees




Public Property Maintenance
Planted
111 Trees
in 2022




**National Tree City USA
46th Anniversary**





The clean-up at Wooster Memorial Park from the June windstorm took nearly a month. 10 days with PPM staff, 5 days of a contractor, and over 320 volunteer hours.

Rotary funded the planting of 50 Ohio native trees in Oak Hill Park



Responsible for over 800 acres of designated park land.

Clear Creek Park opened in April 2022.

Park upgrades:

- Rotary Club = 50 Ohio Native Trees
- Parking lot & entrance drive asphalted at Oak Hill Park
- Sealed bike trails on Burbank, Oldman, Friendsville
- Disc Golf Course upgrade to tee boxes, new signs being installed

PLANNED for 2023:

- Kiddie City – Surface Treatment
- Freedlander Chalet – New Retaining Wall & Patio
- Burbank (south of Highland) & Beall Ave (North of Bloomington) Trails to be sealed
- Pickleball: Repairing Christmas Run Courts; Evaluation for future courts; Other community courts; Freedlander Basketball Courts?
- Clear Creek Park Playground Equipment

Community/Public Assistance

- July 4th Fireworks
- Woosterfest
- Window Wonderland
- Summer Concerts
- Parades
- Cruise-Ins
- Farmers Market

Human Resources

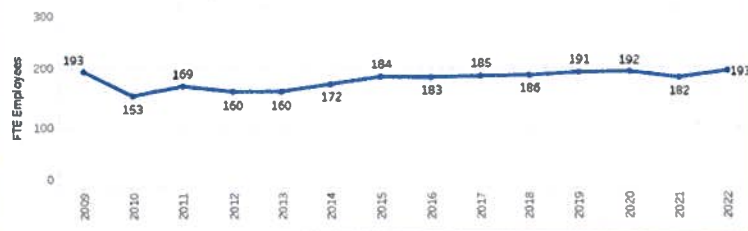


Recruitment

- 11** Employees Promoted/reclassified/transferred
- 290** Applications Processed 7.4 increase
- 40** Positions Posted
- 23** Full-time Hires
- 17** Seasonal Hires



FTE Employees Working for Wooster City Over Time



2022 Total Turnover		
	Per Year %	Total
Involuntary	0.5%	1
Voluntary	5.2%	10
Total	5.7%	11
*calculation based upon 193 FTE's		

2021 Total Turnover		
	Per Year %	Total
Involuntary	0.5%	1
Voluntary	14.8%	27
Total	15.3%	28
*calculation based upon 182 FTE's		

9.6% decrease in turnover

Turnover based on Tenure

- 2.1% had 6 years or less service with City
- 2.1% had 7 years to 16 years of service (1 retiree)
- 1.6% had 16+ years of service (3 retirees)

Total Full Time Employees = 193 as of 12/31/23

Total FTE's (including PT) = 207.45 (2080 hours)

Training Provided to EE's

- Ohio Ethics
- Preventing Harassment in Industry
- Diversity in the Workplace
- Surviving and Active Shooter

WARCOG

Continues to provide HR support to WARCOG

Economic & Community Development

Building Standards



Tim Monea
23 Years Service

Planning

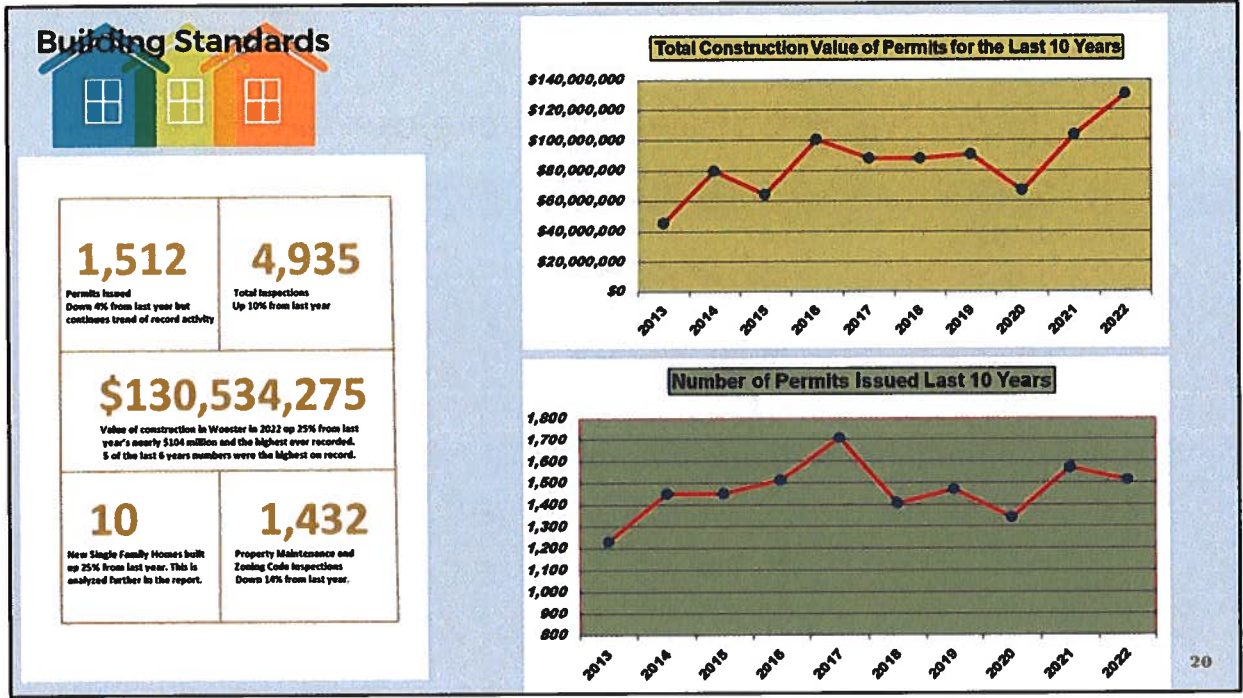


Vince Marion
1 Year Service

Economic Development



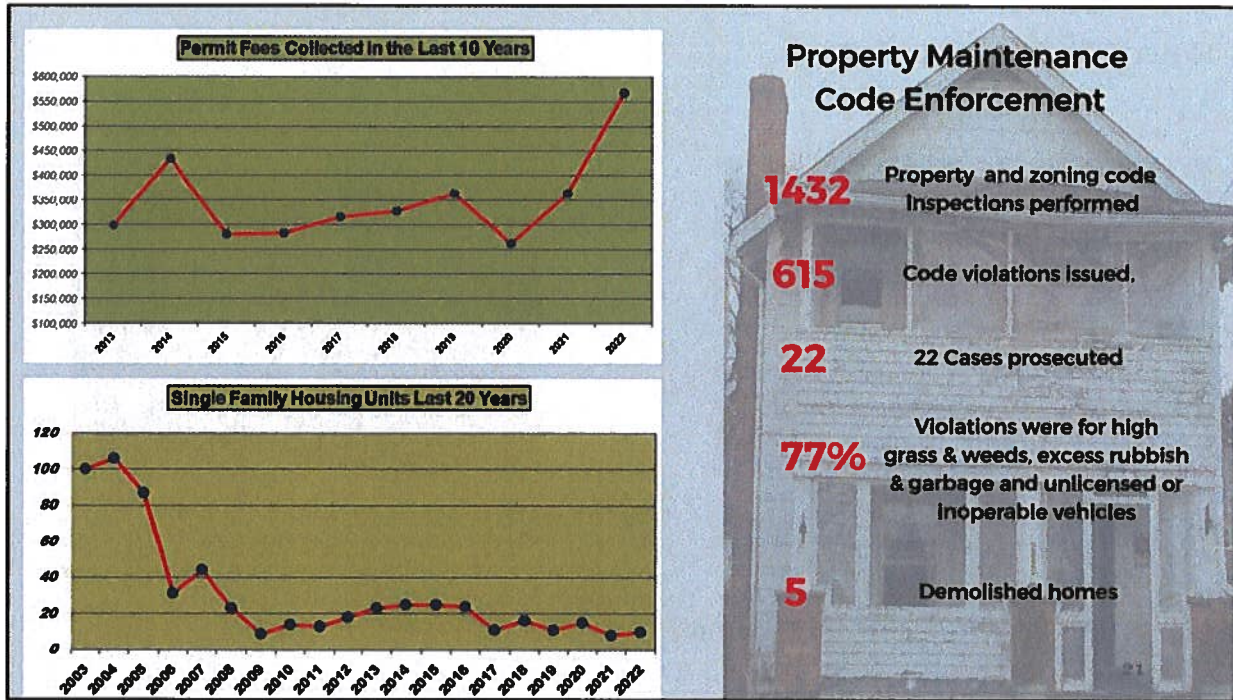
Jonathan Millea
10 Years Service



Commercial Plan Review turnaround time 14 days.

CBO represents the City at:

- Housing Coalition and homelessness ad hoc subcommittee
- City's Housing Advisory Committee
- CAW/M
- Lyric Theatre Construction Committee



150 new single-family sites approved

Fee Collection continues upward trend

Downtown waste collection program expanded on East Liberty.

Assisted Land Bank in identifying properties

Initiatives:

Property Maintenance program evaluation

- Majority of PM violations resolved voluntarily [87% owner (398, 65%) or City abated (137, 22%)]
- Average 7 home demolition per year
- Rental Property Registry currently exists
 - Tax records, Utility records
 - Owner, Address, Tenants
 - "Problem/High Violation" Properties Identified
- Planning on targeted enforcement increase in RT zone in 2023
- Evaluating inspection programs in other cities
 - Legality: 4th Ammendment Issues, Case Law
 - Unintended consequences: Single family homes, obstructing sales, limiting multi-family housing, etc.
 - Efficacy: Goals & Results
 - Data & Benchmarking

Property Maintenance Issues

329 College Avenue

Before



After



The City condemned the structure for being unfit for human habitation and various property maintenance violations in August 2021. Police responded to multiple calls to the property and it was discovered that illegal rooms had been constructed in the basement for use as living quarters. The property was sold to the Land Bank for \$10,000. A contractor bought from the Land Bank for \$33,000 for renovation. The contractor invested over \$100,000 in the renovation. The property sold for \$183,000 in April 2023. A little over a year and a half after the initial violation order.

22

501 Saybolt Avenue

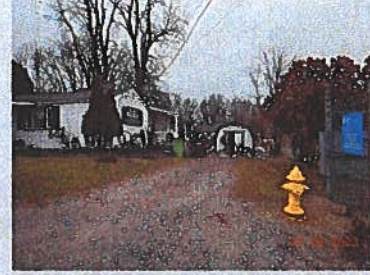
The property has a history of property maintenance violations between April 2020 and July 2022.



The property is in the process of being cleaned up under a court order with a December 2023 deadline.



1164 Billiar Street



The property had numerous property maintenance violations beginning February 2020 with multiple neighbor complaints.

The property was condemned unsanitary unfit for human habitation. The rubbish violation was abated and the property owner given 30 days to remediate the remaining violations which expires April 28, 2023.

369 W. North Street

The property had multiple violations dating back to September 2020. There were multiple abatements with assessments to the property exceeding \$10,000.

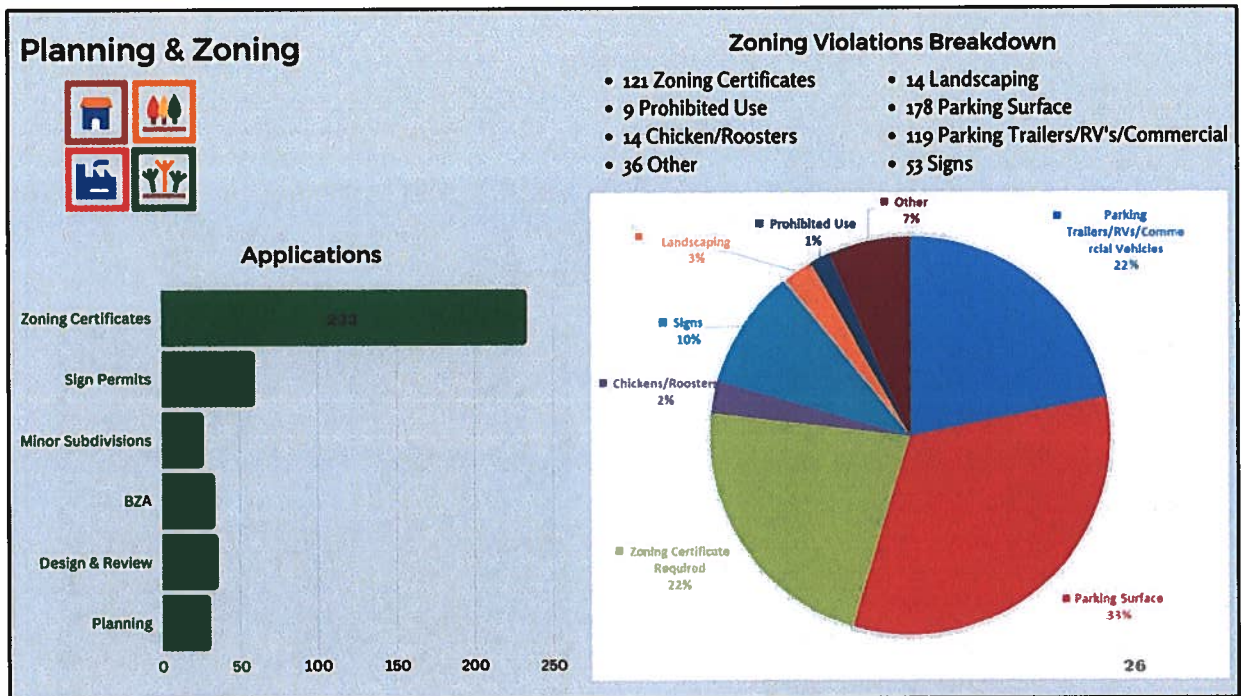
One prosecution was for noncompliance of the court order and the full fines were imposed.



The property was written up for the same violations a second time with a deadline of April 10, 2023. It will be turned over for a second time to the prosecutor.

In March 2023, the property lost its multi-family nonconforming use status and is returned to single-family use.





Planning Commission received 30 requests, down 46 from 2021.

- 17 Development Plan Applications
- 6 Conditional Use
- 5 Zoning Code or Map Amendment
- 1 Major Subdivision

Board of BZA heard 33 requests; the Board approved 22 and denied 5.

- 21 area variance requests
- 13 use variance
- No appeals

Design & Review heard 35 requests; same as 2021

Goals & Objectives for 2023

- Collaborate with County & other agencies to facilitate balanced growth, coordination, and planning
- Continue Participation and Use of Wayne County Land Bank, Wayne County Planning Dept, & Wayne Trails
- Manage & Coordinate Comprehensive Plan Update

Development Projects

Top 10 Projects by Value of Construction

1. FedEx Distribution Center	\$ 35,950,000
2. Wooster Brush	\$ 20,000,000
3. Meijer Store	\$ 14,000,000
4. Boy's Village	\$ 4,000,000
5. Mixed-use residential/restaurant	\$ 3,500,000
6. Wooster Brush Warehouse	\$ 3,200,000
7. Edgewood Middle School	\$ 2,214,000
8. Daisy Warehouse	\$ 2,100,000
9. WCH Endoscopy Expansion	\$ 1,350,000
10. Panda Express	\$ 1,300,000



\$ 87,614,000



Significant Projects Reviewed by P/Z


- Schaeffler
 - 89,595 SF Addition
- Tekfor
 - 25,250 SF Addition
- The Grove on Melrose
 - Mixed-use Development/141 units
- Spring Run
 - 91 Single Family Units
- Enterprise Parkway
 - Dental & Medical Offices
- Noble Street
 - 30 Apartments



Economic Development was strong in 2022, and appears to be continuing on an upward trend in 2023, across all sectors:

- Industrial
- Commercial
- Mixed-Use
- Institutional
- Housing

Economic Development



Wooster
Search term

Wayne County
Search term

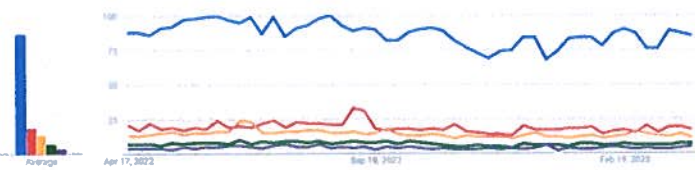
Orrville
Search term

Rittman
Search term

Doylestown
Search term

Ohio | Past 12 months | All categories | Web Search

Interest Over Time



Community Development Efforts:

Oak Hill TIF Incentive District Creation
\$8.6MM projected funding to support traffic safety, schools, and new residential development

Marketing and coordination with housing developers to support new apartment, single-family and LMI units

- Expediting process
- Grant application support for LMI

Downtown Parking Inventory Expansion Efforts

Aided Liberty Beall Project with \$500,000 TMUD Grant

Multiple Business and Site Inquiries

- New expansion in development
- City utility upgrades
- ~80 new jobs

Created Sites website for commercial & industrial sites in Wooster

- GIS & Utility Data
- Demographic Data
- Traffic Data
- Spending Data



Wooster Innovation Park AUTHENTICATED

- State priority marketing
- 1 MM SF of new industrial space
- 5 projects nearing completion
- 1 project required CRA
- Data support, site selection aid, consulting, and phased permitting assisted others

Economic Development Efforts

Encourage basic- sector job creation

- Diversifies economy
- Incentivizes non-basic sector jobs

Reinvestment in challenged areas

- Prevents depreciation and blight

Together, these efforts enable:

- Higher wages & flexibility for residents
- High level of service with low tax rates
- More skilled workforce long-term



Available Tools and Opportunities:

Peer vibrant communities are increasingly utilizing new programs to support infrastructure and shovel-ready space for basic-sector business:

- TIF (Tax Increment Financing)
- 629 Grant (Roadwork development to support manufacturing & business projects, job creation/retention)
- 166 Loan Program (DOD Low interest loans to businesses for Econ Dev, expansion, job creation/retention)
- NCA (New Community Authorities. Separate public body per ORC 349 for development activities & financing)
- Port Authority
- JEDD (Joint Economic Development District)
- Site Development Grants

Partnerships & Agreements:

- WEDC
- Chamber of Commerce
- Main Street Wooster
- WCCVB
- Wayne County
- Wooster City Schools
- Wooster & Wayne TWPs

Business Incentives

In 2022, **11 Agreement Amendments** and one new application

Business Property Tax Exemption Incentives

Enterprise Zone and Community Reinvestment Area

- 51 unique projects leveraging \$274 MM in private investment
- 37 agreements actively exempted (+5 others committed)
 - \$982,895 RE tax exempted in 2022 (~20% paid by City)
 - \$1,049,945 CREATED RE tax from incentive programs
 - 306 jobs CREATED with \$19.2 MM in payroll
 - 3,184 existing jobs PROTECTED with \$181.4 MM in payroll

Additional Business Incentives

- L-JCTC: 1 Active project with Daisy Brand (195 Jobs CREATED)
- Recently completed:
 - ODOD 629 Grant: Schaeffler Way \$295,197
 - L-JCTC Grants: GOJO Industries and LuK USA

Grant Efforts

- \$627,500 in CDBG Funding - Fire Station #1
- \$350,00 Grant In-Process; City Leading CHIP Program for WC
- \$775,000 Brownfield Remediation Grant for 517 E. Liberty
- \$650,000 TAP Grant Under way
- \$95,000 ODOT TID Grant
- \$50,000 ODOT Jobs and Commerce Request
- \$900,000 Clear Creek Park Project



Grant Efforts:

Fire Station: Wooster secured a competitive \$500,000 Critical Infrastructure Grant, combined with an annual \$150,000 Allocation Grant.

Remainder \$22,500 to Viola Startzman Clinic to support underinsured LMI families

CHIP Program for Wayne County:

- Secures \$350,000 for Wooster LMI households to attain or keep affordable housing, while keeping neighborhoods whole and secure.
- With WMHA, manages finances and grant processing for County
- Currently drafting a new \$1.1MM application for 2024-2025.

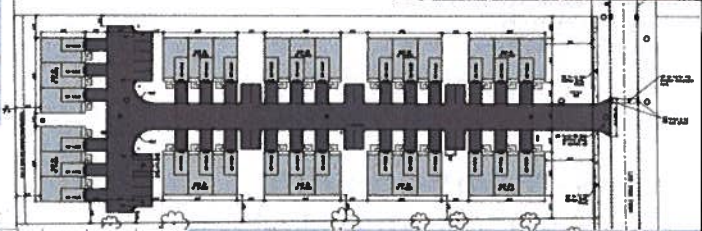
Brownfield Remediation: Secured \$775,000 in grant funding for demolition and remediation of 517 E. Liberty Street. Treatment commenced April 14th.

New Housing Starts



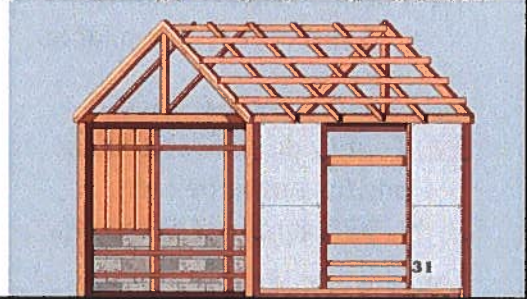
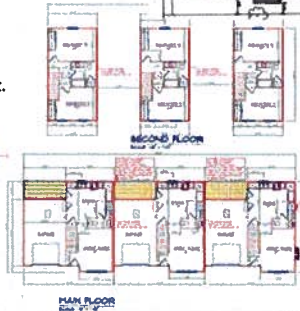
Black Diamond – Noble Drive

- 30 New Units (10 Triplexes)
- Started late 2022, nearing occupancy status.
- City's *expedited* processes allowed project to start construction in just a matter of weeks.



Albern Drive – 23 Bridge Benadamer

- 15 New Units (5 2bd, 1.5 ba Triplexes)
- Commenced in 2022 by a local property management and development group.
- City staff worked closely with developer to consult on project design and development.



Current Projects:

(Coordinating with multiple developers & developments)

- Oak Hill (Spring Run)
- Melrose (Schlabach & Lemmon)
- Albern
- Milltown (Harsax)
- Noble Drive (Black Diamond)
- Cleveland Road (TWG Apts)

Housing Landscape

- Up to 750 new units possible in next 24-36 months. (A 7% increase).

PROPOSED

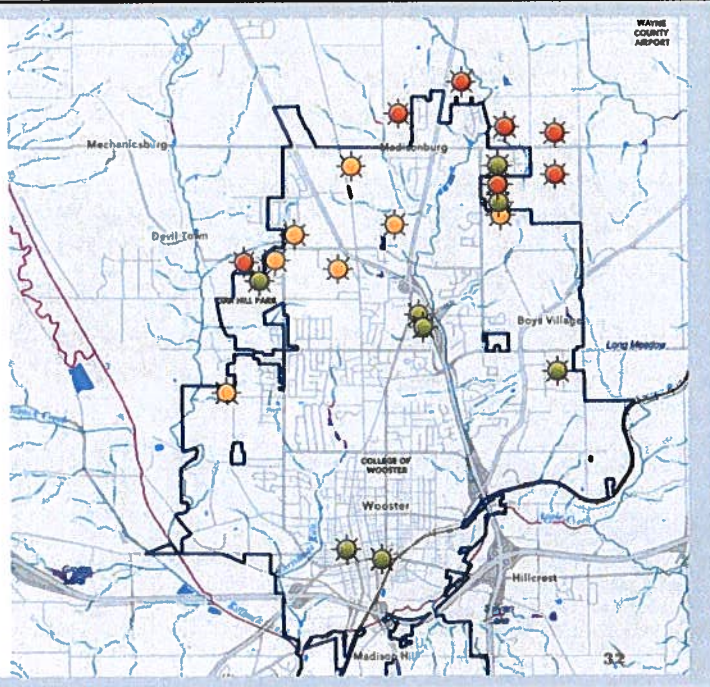
- ☀️ Applied for permits / plans
 - 400 Units Proposed

OPPORTUNITY IF UTILITIED

- ☀️ Public Utilities Required
 - 5 sites actually available

NOT DEVELOPABLE TODAY

- 🔴 County disallows utilities and/or not annexed.
 - 350 acres = <70 homes



Economic Development Strategic Plan



Process:

- Ecosystem inventory.
- 20+ interviews with key stakeholders.
- Strengths & Gaps in being a competitive place for business.

General Observations:

- Wooster is a proven itself a strong best place for business growth.
- City needs stronger connection and conduits to its business community.
- City needs to diversify and grow its business sectors for long-term economic health, workforce growth and skill diversity, and citizen prosperity.

Key Findings & Opportunities:

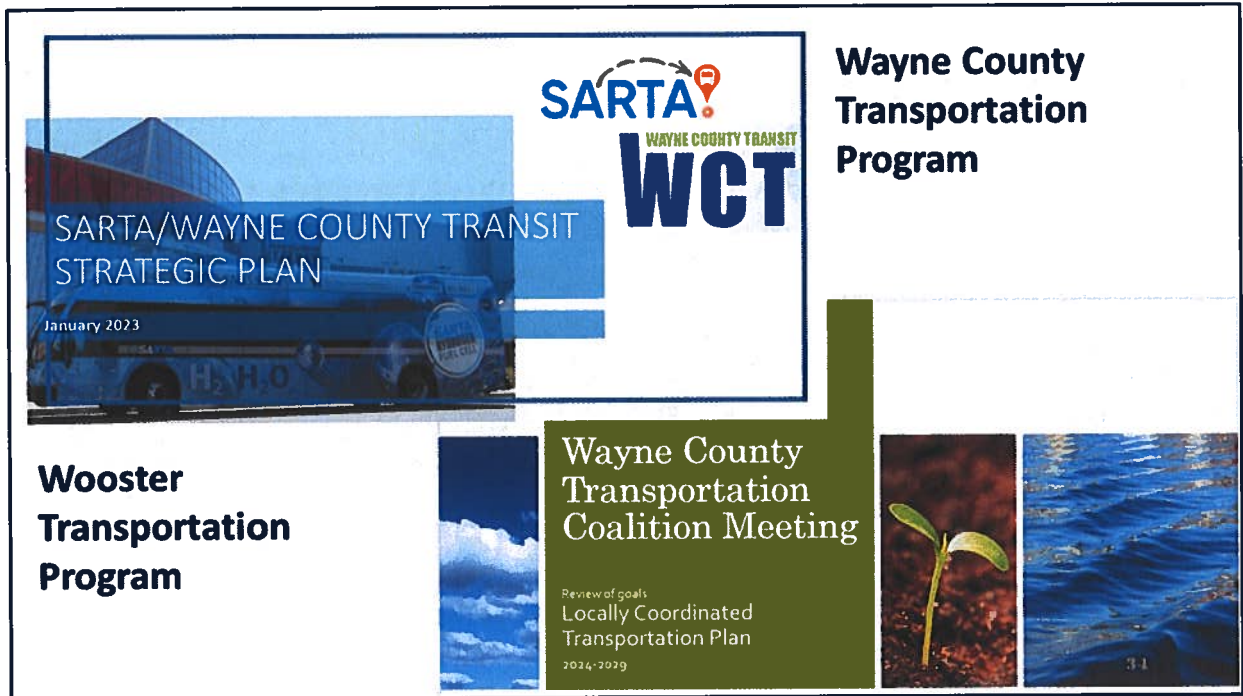
- 1. Increase Promotion of City as a Directly Accessible Resource for business.**
- 2. Grow City's Market Position and Place Branding**
- 3. Highlighting Quality of Life**
- 4. Strategic Site Acquisition and / or Investment:**
 - 1. Redevelopment**
 - 2. Business Expansion and Attraction.**
 - 3. Housing Development**
- 5. Strengthening support and involvement with partner efforts**

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Business Flare – Independent Consultant Team selected based on their strong Ohio and national experience.

Key Findings & Opportunities, Expanded:

- 1. Increase Promotion of City as a Directly Accessible Resource for business:**
 1. Lead go-to for Information
 2. *Examples: Sites,*
- 2. Grow City's Market Position and Place Branding (Marketing)**
- 3. Highlighting Quality of Life as strongest Business Incentive**
- 4. Strategic Site Acquisition and / or Investment:**
 - 1. Redevelopment (areas struggling with disinvestment, blight)**
 1. *Examples: Land Bank, TCI Brownfield. Tools: TIF*
 - 2. Business Expansion and Attraction (missing competitive sites)**
 1. *Examples: Wooster Innovation Park. Other tools: JobsOhio, TIF, Port Authority, Direct Investment/Acquisition.*
 - 3. Housing Development (missing competitive sites).**
 1. *Examples: Oak Hill TIF. Other tools: Redevelopment TIF, NCA, PACE, Investment, Land Bank, Lending Consortium, etc.*
- 5. Strengthening support and involvement with partner efforts in growing / creating:**
 1. Local workforce development strategy
 2. Local entrepreneurship ecosystem (future job pipeline)
 3. Promotion of City of Wooster specifically as a place for business
 4. *Examples: Intentional Partnership Collaboration (MOUs, etc.)*



City of Wooster Programs

Wooster Transit

Community Action Wayne Medina Community Services Block Grant 12-funding cycle

Transportation Coordinator Manages

County of Wayne Community Development Block Grant 18-month funding cycle

Transportation Coordinator Manages

Wayne County Transit (SARTA)

Operated by SARTA, Managed by Mobility Manager, CAW/M

Summary

City of Wooster provides about 5,500 – 6,000 monthly trips on its various programs

Ridership is down on Wooster’s programs

Shift of trips to WCT

Unreliable providers discourage ridership

WCT is now providing about 1,400 monthly trips

More than doubled since early 2022

WCT has strong growth potential

WCT primarily provides work trips to Wooster from the other larger communities in the county

WCT also provide a significant number of trips within Wooster for people who have used up trips on other programs

Locally Coordinated Transportation Plan

Mobility Management

Program Goals

- 1.) Increase understanding and awareness of community transportation needs.
- 2.) Increase awareness of current community transportation options and programs
- 3.) Ensure that transportation considerations are included in the local and regional planning


4.) Increase capacity for transportation services

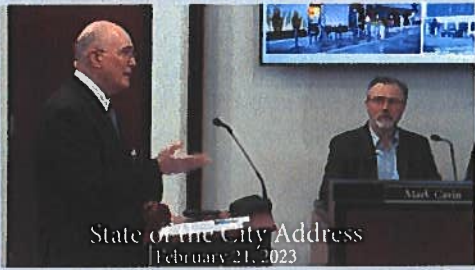
5.) Assist individuals with accessing all community transportation options

Sample Goals & Strategies:

- Leverage both state and local funding to offer comprehensive services for Wayne County
- Develop formal partnership with Wayne County JFS to leverage increased funding


Public Participation





State of the City Address
February 21, 2023

Number of Users of
Woosterweb.com
6,360
in January 2023



Participation in Citizen's Academies

Year	Citizen's Government Leadership Academy	Citizen's Police Academy
2014	0	19
2015	0	14
2016	21	10
2017	17	15
2018	18	22
2019	16	17
2020	0	0
2021	10	0
2022	13	18

Downtown Beautification Fund 2023 Donations

A fund has been established at the Wayne County Community Foundation for donations to maintain and enhance the flowers, plantings, and other downtown Wooster amenities.

Donations earmarked for the
"Downtown Beautification Fund"
are deductible as a 501(c)(3) contribution.
Your contributions are greatly appreciated!

Please accept my donation of: \$10 _____ \$25 _____ \$50 _____ Other _____

Name _____
Address _____
City _____ State _____ Zip _____
Phone _____ Date _____

Thank you for your donation!

Police Citizen's Academy

The 2020 class was suspended due to the pandemic. For 2022, those students were combined with the 2022 students. 18 Graduates for 2022.

Citizen's Academy graduated 13 members Fall 2022.

Mayor provided State of the City presentations to:

- City Council
- Lions Club
- Rotary
- Kiwanis

Social media continues to be used to reach the masses.

Newsletter online – both City newsletter and Recreation Programming Newsletter

City of Wooster followers number over 6300

Recreation FB followers over 3300

Council Meetings continue to be live-streamed on YouTube.

Wooster
COMPREHENSIVE PLAN
2023

The **City of Wooster** has initiated a process to update the **COMPREHENSIVE PLAN**, which will continue to guide the community for years to come.

This planning process is rooted in community values and aspirations. It creates a platform to guide and align local leaders, stakeholders, and the community toward a shared future.

Your perspective is crucial regarding housing, development, mobility, parks and recreation, infrastructure, quality of life, and more!

Help us plan for the future!

Take the **COMMUNITY SURVEY** and share your vision for the future of Wooster!

Scan the QR code with your smartphone camera app or visit olimpianing.ly/6form.com/WoosterCompPlan to participate!

Things you should know! Before taking the online survey, consider the following statements as you think about the future of your community!

Housing & Population

- All household structure continues to evolve, **what housing types will be needed in Wooster?**
 - 78% of Wooster households are WITHOUT children
 - 42% of Wooster adults are married
 - 40% of housing units are rental occupied
- The housing in Wooster is aging (average year-built age is 55%). **If new housing is built, what kind should it be?**
 - 66% of housing types are single-family homes

Growth & New Development

- Wooster has grown by approx. 100+ people each year since 2000. **If this trend continues, what do you think the city could look like in the future?**
- There is limited residentially developable land in Wooster (due to its proximity to residentially zoned). **Should new development be focused inside city limits? Or built on land which could be annexed into the city?**
 - Approx. 100 acres remaining developable for higher-density development (4 single family homes or great lots, medium-density, townhomes, etc.)

Parks & Recreation

- Wooster has over 700 acres of park land, which greatly exceeds the national median of acres per 1000 residents. **How should we improve those spaces in the future?**
 - Wooster has 28.9 acres per 1000 residents, while the national median is 30.6.
- The existing Community Center is aging (built in 1970) and may be in need of an updated vision. **Should this center be replaced/renovated and what does the future programming look like?**

Connectivity & Mobility

- As portions of the city continue to grow and develop, **are there existing connections today that should be explored?**
 - There are currently 7 miles of existing protected bike trails and 1 mile of potential bike lanes in Wooster.
 - There is currently 1 mile of curb being constructed, with 1.5 miles being designed.

Strategy & Planning for next 10 Years

Population Projections:

By 2040: 28,500 to 38,800
 Need 600-1600 Housing Units
 Need 70 to 200 acres

Housing:

Currently only 108 Acres zoned multi-family

Limited expansion areas adjacent to City due to 208 FPA boundaries and topographical restraints

- 76% of Households are w/o children
- 57% non-married
- 66% all housing units are single family, detached
- 60% owner occupied
- 40% renters

Community Survey Live: 1200 responses 4/14/23
 Focus Groups: Multiple 1 hour sessions being scheduled
 Public Meetings being scheduled (1 lunch time, 1 evening)

More Info



Annual Reports can be found at:

www.woosteroh.com/adminstration/reports

Performance Dashboard Information on operations can be found at:

<https://sites.google.com/view/wooster-performance-dashboard>

